

## Koninklijke Ahold Delhaize N.V.

Explanatory notes to the proposed amendment of the articles of association of Koninklijke Ahold Delhaize N.V. (agenda item 8)



#### **Explanatory notes**

This document contains an explanation to the proposed amendment of the articles of association (the "Articles of Association") of Koninklijke Ahold Delhaize N.V. (the "Company"), included in the agenda of the annual general meeting as agenda item 8. The agenda and the explanatory notes are available at the Company's address and on the Company's website (<a href="https://www.aholddelhaize.com">www.aholddelhaize.com</a>).

The triptych is divided into three columns. The left column of this document displays the current unofficial English translation of the Articles of Association. The middle column displays an unofficial English translation of the Articles of Association as they will read after implementation of the amendments (if adopted). Additions are shown <u>underlined</u> and deletions are shown by means of <u>strikethrough</u>. The right column includes an explanation to the amendments. Purely textual changes, such as updating the numbering of articles or in-article references, will not be explained in this triptych as they are self-explanatory.

The proposed amendments to the Articles of Association, inter alia, entail:

- aligning the Articles of Association with the latest legislation;
- reducing the Company's authorised share capital; and
- deleting the references and provisions relating to cumulative preferred financing shares (the "preferred financing shares") since these shares have been cancelled,

all in accordance with the text included in this document. This triptych also includes some clerical changes to the English version of the Articles of Association which, for the avoidance of doubt, do not qualify as amendments to the Articles of Association as they do not result in any changes in the Dutch official version.

This document contains unofficial English translation of the proposed Articles of Association. The Dutch text of the Articles of Association is decisive. The draft notarial deed of amendment (both in Dutch and an unofficial English translation) are available at the Company's offices and the website of the Company (<a href="https://www.aholddelhaize.com">www.aholddelhaize.com</a>).

<sup>1</sup> Please note that deletions and underlines are included for clarification purposes only and will not be part of the text of the articles of association as they will read after the proposed amendments.



UNOFFICIAL TRANSLATION OF THE CURRENT ARTICLES OF ASSOCIATION	UNOFFICIAL TRANSLATION OF THE PROPOSED AMENDMENTS TO THE ARTICLES OF ASSOCIATION	EXPLANATORY NOTES
ARTICLES OF ASSOCIATION:	ARTICLES OF ASSOCIATION:	
Name; office.	Name; office.	
Article 1.	Article 1.	
1.1. The name of the company is: Koninklijke	1.1. The name of the company is: Koninklijke	
Ahold Delhaize N.V.	Ahold Delhaize N.V.	
1.2. The company's registered seat is in	1.2. The company's registered seat is in	
Zaandam (Municipality of Zaanstad), the	Zaandam (Municipality of Zaanstad), the	
Netherlands, but it may have other	Netherlands, but it may have other	
offices elsewhere.	offices elsewhere.	
Objects.	Objects.	
Article 2.	Article 2.	
The objects of the company are to promote or join	The objects of the company are to promote or join	
others in promoting companies and enterprises, to	others in promoting companies and enterprises, to	
participate in companies and enterprises, to	participate in companies and enterprises, to	
finance companies and enterprises, including the	finance companies and enterprises, including the	
giving of guarantees and acting as surety for the	giving of guarantees and acting as surety for the	
benefit of third parties as security for liabilities of	benefit of third parties as security for liabilities of	
companies and enterprises with which the	companies and enterprises with which the	
company is joined in a group or in which the	company is joined in a group or in which the	
company owns an interest or with which the	company owns an interest or with which the	
company collaborates in any other way, to conduct	company collaborates in any other way, to conduct	
the management of and to operate companies	the management of and to operate companies	
engaged in the wholesale and retail trade in	engaged in the wholesale and retail trade in	
consumer and utility products and companies that	consumer and utility products and companies that	



produce	such	products, to operate restaurants and	produce	such	products, to operate restaurants and	
compani	ies en	gaged in rendering public services,	compani	ies en	gaged in rendering public services,	
including	g all a	cts and things which relate or may be	including all acts and things which relate or may		cts and things which relate or may	
conduciv	e the	reto in the broadest sense, as well	be cond	ucive	thereto in the broadest sense, as	
as to pro	mote,	, to participate in, to conduct the	well as t	o pror	note, to participate in, to conduct the	
manage	ment o	of and, as the case may be, to	manage	ment o	of and, as the case may be, to	
operate	busine	esses of any other kind.	operate	busine	esses of any other kind.	
Duration	<u>n.</u>		Duration	<u>1.</u>		
Article 3	<u>3.</u>		Article 3	<u>.</u>		
The com	npany	has been formed for an indefinite	The com	npany	has been formed for an indefinite	
period of	f time.		period o	f time.		
Capital.			Capital.			In this provision it is proposed to (i) remove the
Article 4	<u>1.</u>		Article 4	<u></u>		preferred financing shares from the authorised
4.1.	The	authorised capital of the company	4.1.	The	authorised capital of the company	capital, since these shares are no longer in use
	amo	unts to forty-five million euro		amoı	unts to <u>thirty</u> forty five million euro	and (ii) reduce the authorised capital to allow
	(EUF	R 45,000,000), consisting of:		(EUF	R <u>30,000,000</u> 45,000,000), consisting	Ahold Delhaize to continue to cancel common
				of:		shares repurchased as part of Ahold Delhaize's
	a.	two billion two hundred and fifty		a.	one billion five hundred million	share buyback programs.
		million (2,250,000,000) cumulative			(1,500,000,000) two billion two	
		preferred shares of one eurocent			hundred and fifty million	
		(EUR 0.01) each;			<del>(2,250,000,000)</del> cumulative	
					preferred shares of one eurocent	
					(EUR 0.01) each;	
	b.	three hundred twenty-six million		<del>b.</del> —	three hundred twenty-six million	
		four hundred eighty-four thousand			four hundred eighty four thousand	
		one hundred and seventy-three			one hundred and seventy-three	
		(326,484,173) cumulative			<del>(326,484,173) cumulative</del>	
		preferred financing shares of one			preferred financing shares of one	
		eurocent (EUR 0.01) each, which			eurocent (EUR 0.01) each, which	



are convertible into commonshares, subdivided into:one (1) series number

- one (1) series numbered FP1 of twenty-four million (24,000,000) cumulative preferred financing shares;
- one (1) series numbered FP2 of thirty million (30,000,000) cumulative preferred financing shares;
- one (1) series numbered FP3 of four hundred eightyfour thousand one hundred and seventy-three (484,173) cumulative preferred financing shares;
- one (1) series numbered FP4 of four million and five hundred thousand (4,500,000) cumulative preferred financing shares;
- one (1) series numbered FP5(A) of six million (6,000,000) cumulative preferred financing shares;
- one (1) series numbered
   FP5(B) of seven million and
   five hundred thousand

are convertible into common shares, subdivided into:

- one (1) series numbered
  FP1 of twenty four million
  (24,000,000) cumulative
  preferred financing shares;
- one (1) series numbered

  FP2 of thirty million

  (30,000,000) cumulative

  preferred financing shares;
- one (1) series numbered

  FP3 of four hundred eightyfour thousand one hundred
  and seventy three
  (484,173) cumulative
  preferred financing shares;
- one (1) series numbered
  FP4 of four million and five
  hundred thousand
  (4,500,000) cumulative
  preferred financing shares;
- one (1) series numbered

  FP5(A) of six million
  (6,000,000) cumulative
  preferred financing shares;
- one (1) series numbered

  EP5(B) of seven million and
  five hundred thousand



	(7,500,000) cumulative	<del>(7,500,000) cumulative</del>
	preferred financing shares;	preferred financing shares;
-	one (1) series numbered	
	FP6 of nine million	FP6 of nine million
	(9,000,000) cumulative	<del>(9,000,000) cumulative</del>
	preferred financing shares;	preferred financing shares;
-	one (1) series numbered	
	FP7 of twenty-four million	FP7 of twenty-four million
	and nine hundred thousand	and nine hundred thousand
	(24,900,000) cumulative	<del>(24,900,000) cumulative</del>
	preferred financing shares;	preferred financing shares;
-	one (1) series numbered	
	FP8 of three million one	FP8 of three million one
	hundred and eighty	hundred and eighty
	thousand (3,180,000)	thousand (3,180,000)
	cumulative preferred	<del>cumulative preferred</del>
	financing shares;	financing shares;
-	one (1) series numbered	
	FP9 of one million nine	FP9 of one million nine
	hundred and fifty thousand	hundred and fifty thousand
	(1,950,000) cumulative	(1,950,000) cumulative
	preferred financing shares;	preferred financing shares;
-	one (1) series numbered	
	FP10 of nine hundred and	FP10 of nine hundred and
	sixty thousand (960,000)	sixty thousand (960,000)
	cumulative preferred	<del>cumulative preferred</del>
	financing shares;	financing shares;
-	one (1) series numbered	one (1) series numbered
	FP11 of four million and fifty	FP11 of four million and fifty



thousand (4,050,000)	thousand (4,050,000)	
cumulative preferred	cumulative preferred	
·	·	
financing shares;	financing shares;	
- one (1) series numbered	- one (1) series numbered	
FP12 of nine hundred and	FP12 of nine hundred and	
sixty thousand (960,000)	sixty thousand (960,000)	
cumulative preferred	<del>cumulative preferred</del>	
financing shares;	financing shares;	
- one (1) series numbered	- one (1) series numbered	
FP13 of six million	FP13 of six million	
(6,000,000) cumulative	<del>(6,000,000) cumulative</del>	
preferred financing shares;	preferred financing shares;	
- one (1) series numbered	- one (1) series numbered	
FP14 of four million nine	FP14 of four million nine	
hundred and eighty	hundred and eighty	
thousand (4,980,000)	thousand (4,980,000)	
cumulative preferred	cumulative preferred	
financing shares;	financing shares;	
- one (1) series numbered	- one (1) series numbered	
FP15(A) of one million	FP15(A) of one million	
(1,000,000) cumulative	(1,000,000) cumulative	
preferred financing shares;	preferred financing shares;	
one (1) series numbered		
FP15(B) of three million	FP15(B) of three million	
(3,000,000) cumulative	(3,000,000) cumulative	
preferred financing shares;	preferred financing shares;	
one (1) series numbered	- one (1) series numbered	
FP16 of six million	FP16 of six million	
I F IO OI SIX IIIIIIIOII	<del>i F to or six million</del>	



(6,000,000) cumulative	<del>(6,000,000) cumulative</del>	
preferred financing shares;	preferred financing shares;	
one (1) series numbered	- one (1) series numbered	
FP17 of six hundred and	FP17 of six hundred and	
thirty-six thousand	thirty-six thousand	
(636,000) cumulative	<del>(636,000) cumulative</del>	
preferred financing shares;	preferred financing shares;	
- one (1) series numbered	- one (1) series numbered	
FP18 of one hundred and	FP18 of one hundred and	
ninety-two thousand	ninety-two thousand	
(192,000) cumulative	(192,000) cumulative	
preferred financing shares;	preferred financing shares;	
one (1) series numbered	- one (1) series numbered	
FP19 of two million	FP19 of two million	
(2,000,000) cumulative	(2,000,000) cumulative	
preferred financing shares;	preferred financing shares;	
- one (1) series numbered	- one (1) series numbered	
FP20 of one hundred and	FP20 of one hundred and	
ninety-two thousand	ninety-two thousand	
(192,000) cumulative	<del>(192,000) cumulative</del>	
preferred financing shares;	preferred financing shares;	
one (1) series numbered	- one (1) series numbered	
FP21 of six million four	FP21 of six million four	
hundred eighty-four	hundred eighty-four	
thousand eight hundred and	thousand eight hundred and	
ninety-seven (6,484,897)	ninety-seven (6,484,897)	
cumulative preferred	cumulative preferred	
financing shares;	financing shares;	
	gg	



- one (1) series numbered	- one (1) series numbered	
FP22 of fifteen million eight	FP22 of fifteen million eight	
hundred sixty-eight	hundred sixty-eight	
thousand and forty-one	thousand and forty-one	
(15,868,041) cumulative	<del>(15,868,041) cumulative</del>	
preferred financing shares;	preferred financing shares;	
- one (1) series numbered	- one (1) series numbered	
FP23 of six million seven	FP23 of six million seven	
hundred eight thousand six	hundred eight thousand six	
hundred and seventy-one	hundred and seventy-one	
(6,708,671) cumulative	<del>(6,708,671) cumulative</del>	
preferred financing shares;	preferred financing shares;	
- one (1) series numbered	- one (1) series numbered	
FP24 of four million two	FP24 of four million two	
hundred twenty thousand	hundred twenty thousand	
one hundred and four	one hundred and four	
(4,220,104) cumulative	<del>(4,220,104) cumulative</del>	
preferred financing shares;	preferred financing shares;	
- one (1) series numbered	- one (1) series numbered	
FP25 of three million two	FP25 of three million two	
hundred sixty-eight	hundred sixty-eight	
thousand and sixty-nine	thousand and sixty-nine	
(3,268,069) cumulative	<del>(3,268,069) cumulative</del>	
preferred financing shares;	preferred financing shares;	
- one (1) series numbered	- one (1) series numbered	
FP26 of eight hundred	FP26 of eight hundred	
twenty-eight thousand four	twenty-eight thousand four	
hundred and sixty-two	hundred and sixty two	



(222.422)	(000 (00)	
(828,462) cumulative	<del>(828,462) cumulative</del>	
preferred financing shares;	preferred financing shares;	
- one (1) series numbered	- one (1) series numbered	
FP27 of sixty-four thousand	FP27 of sixty-four thousand	
eight hundred and seventy-	eight hundred and seventy-	
one (64,871) cumulative	one (64,871) cumulative	
preferred financing shares;	preferred financing shares;	
- one (1) series numbered	- one (1) series numbered	
FP28 of seventy-nine	FP28 of seventy-nine	
thousand two hundred and	thousand two hundred and	
twenty-five (79,225)	twenty-five (79,225)	
cumulative preferred	cumulative preferred	
financing shares;	financing shares;	
- one (1) series numbered	- one (1) series numbered	
FP29 of sixty thousand	FP29 of sixty thousand	
seven hundred and sixty-	seven hundred and sixty-	
three (60,763) cumulative	three (60,763) cumulative	
preferred financing shares;	preferred financing shares;	
- one (1) series numbered	- one (1) series numbered	
FP30 of five hundred	FP30 of five hundred	
thirteen thousand eight	thirteen thousand eight	
hundred and sixty-five	hundred and sixty-five	
(513,865) cumulative	<del>(513,865) cumulative</del>	
preferred financing shares;	preferred financing shares;	
- one (1) series numbered		
FP31(B) of seven million	FP31(B) of seven million	
nine hundred thirty-four	nine hundred thirty-four	
thousand and twenty-one	thousand and twenty one	



- (7,934,021) cumulative preferred financing shares;
- one (1) series numbered FP32 of fifty-one million eight hundred sixty-eight thousand and forty-one (51,868,041) cumulative preferred financing shares;
- one (1) series numbered
  FP33 of one hundred
  thousand nine hundred and
  seventy (100,970)
  cumulative preferred
  financing shares;
- eighty-seven (87) series numbered FP57 through FP143 of one million (1,000,000) cumulative preferred financing shares each; and
- c. one billion nine hundred and twenty-three million five hundred fifteen thousand eight hundred and twenty-seven (1,923,515,827) common shares of one eurocent (EUR 0.01) each.
- 4.2. Where these articles of association refer to shares and shareholders, these shall

(7,934,021) cumulative preferred financing shares;

one (1) series numbered
FP32 of fifty one million
eight hundred sixty-eight
thousand and forty one
(51,868,041) cumulative
preferred financing shares;

ene (1) series numbered
FP33 of one hundred
thousand nine hundred and
seventy (100,970)
cumulative preferred
financing shares;

eighty-seven (87) series
numbered FP57 through
FP143 of one million
(1,000,000) cumulative
preferred financing shares
each; and

e.b. one billion five hundred million
(1,500,000,000) one billion nine
hundred and twenty three million
five hundred fifteen thousand eight
hundred and twenty seven
(1,923,515,827) common shares
of one eurocent (EUR 0.01) each.

4.2. Where these articles of association refer to shares and shareholders, these shall



- mean the cumulative preferred shares, the cumulative preferred financing shares (the latter hereinafter also: financing preferred shares), as well as the common shares and the holders of such shares, respectively, unless the contrary is expressly stated. Each of the series of financing preferred shares constitutes a separate class of shares.
- 4.3. Cumulative preferred financing shares may be converted into common shares at the request of one or more holders of financing preferred shares pursuant to a resolution hereto adopted by the management board, including the terms and conditions of such conversion. The terms and conditions to be determined by the management board require the approval of the general meeting and of the meeting of holders of financing preferred shares. The foregoing also applies in respect of an amendment of the terms and conditions of the conversion.
- 4.4. Whenever a share of a separate class of shares is converted into a common share with due observance of the provisions of these articles of association, the number of shares of the authorised share capital

- mean the cumulative preferred shares, the cumulative preferred financing shares (the latter hereinafter also: financing preferred shares), as well as the common shares and the holders of such shares, respectively, unless the contrary is expressly stated. Each of the series of financing preferred shares constitutes a separate class of shares.
- 4.3. Cumulative preferred financing shares may be converted into common shares at the request of one or more holders of financing preferred shares pursuant to a resolution hereto adopted by the management board, including the terms and conditions of such conversion. The terms and conditions to be determined by the management board require the approval of the general meeting and of the meeting of holders of financing preferred shares. The foregoing also applies in respect of an amendment of the terms and conditions of the conversion.
- 1.4. Whenever a share of a separate class of shares is converted into a common share with due observance of the provisions of these articles of association, the number of shares of the authorised share capital



	in the form of such class to be converted		in the form of such class to be converted
	shall be decreased by such number of		shall be decreased by such number of
	converted shares, simultaneously with an		converted shares, simultaneously with an
	increase of the number of common		increase of the number of common
	shares into which such shares are		shares into which such shares are
	converted.		converted.
4.5.	An amendment to the number of shares	4 <del>.5.</del>	An amendment to the number of shares
	of a particular class in which the		of a particular class in which the
	authorised share capital is divided, shall		authorised share capital is divided, shall
	be filed with the Trade Register within		be filed with the Trade Register within
	eight (8) days after such amendment.		eight (8) days after such amendment.
Issue o	of shares.	Issue o	f shares.
<u>Article</u>	<u>5.</u>	<u>Article</u>	<u>5.</u>
5.1.	Shares shall be issued pursuant to a	5.1.	Shares shall be issued pursuant to a
	resolution adopted by the general		resolution adopted by the general
	meeting on a proposal of the		meeting on a proposal of the
	management board, or pursuant to a		management board, or pursuant to a
	resolution of the management board if by		resolution of the management board if by
	resolution of the general meeting the		resolution of the general meeting the
	management board has been authorised		management board has been authorised
	for a specific period not exceeding five		for a specific period not exceeding five
	(5) years to issue shares, all this subject		(5) years to issue shares, all this subject
	to the requirement of approval by the		to the requirement of approval by the
	supervisory board. The resolution		supervisory board. The resolution
	granting the aforesaid authorisation must		granting the aforesaid authorisation must
	determine how many shares of which		determine how many shares of which
	particular class may be issued. The		particular class may be issued. The
	authorisation may from time to time be	1	authorisation may from time to time be
	extended for a period not exceeding five	1	extended for a period not exceeding five



- (5) years. Unless otherwise stipulated at its grant, the authorisation cannot be withdrawn.
- 5.2. The general meeting, or the management board, if authorised for that purpose, shall determine the price and the further conditions of issue, including to which share premium reserve any amount in excess of the nominal value of the shares to be issued shall be allocated, in its resolution to issue shares. Save for the provisions of section 80 of Book 2 of the Dutch Civil Code, the price of issue may not be less than par value.
- 5.3. Common shares and financing preferred shares may be issued only against payment in full of the amount at which such shares are issued and with due observance of the provisions of sections 80a and 80b of Book 2 of the Dutch Civil Code.

At the issue of cumulative preferred shares it may be stipulated that a part, not exceeding three-fourths, of the par value amount may remain unpaid until such time as the company shall make a call in respect of the monies unpaid on said shares.

- (5) years. Unless otherwise stipulated at its grant, the authorisation cannot be withdrawn.
- 5.2. The general meeting, or the management board, if authorised for that purpose, shall determine the price and the further conditions of issue, including to which share premium reserve any paid-up amount in excess of the nominal value of the shares to be issued shall be allocated, in its resolution to issue shares. Save for the provisions of section 80 of Book 2 of the Dutch Civil Code, the price of issue may not be less than par value.
- 5.3. Common shares and financing preferred shares may be issued only against payment in full of the amount at which such shares are issued and with due observance of the provisions of sections 80a and 80b of Book 2 of the Dutch Civil Code.

At the issue of cumulative preferred shares it may be stipulated that a part, not exceeding three-fourths, of the par value amount may remain unpaid until such time as the company shall make a call in respect of the monies unpaid on said shares.

Clerical changes to the English version of the Articles of Association.

Proposed amendments relating to the removal of the preferred financing shares (see article 4).



5.4.	Furthermore, the resolution of the	5.4.	Furthermore, the resolution of the
	general meeting to issue shares or to		general meeting to issue shares or to
	authorise the management board shall		authorise the management board shall
	be legally valid only if it has been		be legally valid only if it has been
	previously or simultaneously approved		previously or simultaneously approved
	by each group of holders of shares of the		by each group of holders of shares of the
	class concerned whose rights are		class concerned whose rights are
	affected by the issue.		affected by the issue.
5.5.	The preceding paragraphs of this article	5.5.	The preceding paragraphs of this article
	shall apply mutatis mutandis to the		shall apply mutatis mutandis to the
	granting of rights to subscribe for shares,		granting of rights to subscribe for shares,
	but not to the issue of shares to a person		but not to the issue of shares to a person
	who exercises a previously acquired right		who exercises a previously acquired right
	to subscribe for shares.		to subscribe for shares.
5.6.	Without requiring prior approval of the	5.6.	Without requiring prior approval of the
	general meeting but always subject to		general meeting but always subject to
	the approval of the supervisory board,		the approval of the supervisory board,
	the management board shall have the		the management board shall have the
	power to carry out transactions as		power to carry out transactions as
	referred to in section 94 of Book 2 of the		referred to in section 94 of Book 2 of the
	Dutch Civil Code.		Dutch Civil Code.
5.7.	If prior to the issue of shares it has been	5.7.	If prior to the issue of shares it has been
	announced which amount is to be issued		announced which amount is to be issued
	and the subscriptions received total a		and the subscriptions received total a
	smaller amount, such smaller amount		smaller amount, such smaller amount
	shall be issued only if the terms and		shall be issued only if the terms and
	conditions of issue contain an express		conditions of issue contain an express
	provision to that effect.		provision to that effect.



E O	Noith or the commonly nor any of it-	<i>E</i> 0	Neither the company per any of it-	
5.8.	Neither the company nor any of its	5.8.	Neither the company nor any of its	
	subsidiaries may grant loans, provide		subsidiaries may grant loans, provide	
	collateral, give any price guarantee,		collateral, give any price guarantee,	
	otherwise guarantee or bind itself		otherwise guarantee or bind itself	
	severally or with or for third parties for		severally or with or for third parties for	
	the purpose of enabling third parties to		the purpose of enabling third parties to	
	subscribe for or acquire shares in the		subscribe for or acquire shares in the	
	company's capital or depositary receipts		company's capital or depositary receipts	
	issued therefor, unless the shares are to		issued therefor, unless the shares are to	
	be acquired by or for the account of		be acquired by or for the account of	
	persons employed by the company or by		persons employed by the company or by	
	a group company and such shares are		a group company and such shares are	
	quoted on the official list of a stock		quoted on the official list of a stock	
	exchange.		exchange.	
5.9.	If cumulative preferred financing shares	5.9.	If cumulative preferred financing shares	Proposed amendments relating to the removal of
	are to be issued, the company shall, if		are to be issued, the company shall, if	the preferred financing shares (see article 4).
	necessary, arrange for such provisions		necessary, arrange for such provisions	, , ,
	or arrangements to the effect that the		or arrangements to the effect that the	
	voting rights on the cumulative preferred		voting rights on the cumulative preferred	
	financing shares are based on the fair		financing shares are based on the fair	
	value of the capital contribution on such		value of the capital contribution on such	
	share in relation to the price of common		share in relation to the price of common	
	shares on Euronext Amsterdam N.V.		shares on Euronext Amsterdam N.V.	
Pre-en	nptive right at issue of shares.	Pre-em	ptive right at issue of shares.	
Article	<u>6.</u>	Article	<u>6.</u>	
6.1.	Upon the issue of shares which had	6.1.	Upon the issue of shares which had	Proposed amendments relating to the removal of
	previously remained unissued, as		previously remained unissued, as	the preferred financing shares (see article 4).
	referred to in article 5, shareholders shall		referred to in article 5, shareholders shall	,
	have a pre-emptive right to purchase		have a pre-emptive right to purchase	
		l .		



shares of such new issue in proportion to the aggregate amount of their existing holdings of common shares, it being understood that this pre-emptive right shall not apply to:

- a. any issue of shares to employees of the company or employees of a group company;
- b. shares which are issued against payment in kind;
- c. cumulative preferred shares;
- d. financing preferred shares;
- e. holders of cumulative preferred shares at the issue of common shares; or
- f. holders of financing preferred shares at the issue of common shares.
- 6.2. The pre-emptive right may be restricted or excluded by resolution of the general meeting.

In the proposal for such resolution the reasons for the proposal and the choice of the intended price of issue must be explained in writing. If the management board has been designated as the body authorised to issue shares, the general meeting may by resolution also designate the management board for a

shares of such new issue in proportion to the aggregate amount of their existing holdings of common shares, it being understood that this pre-emptive right shall not apply to:

- any issue of shares to employees of the company or employees of a group company;
- b. shares which are issued against payment in kind;
- c. cumulative preferred shares;
- d. financing preferred shares;
- de. holders of cumulative preferred shares at the issue of common shares; or
- f. holders of financing preferred shares at the issue of common shares.
- 6.2. The pre-emptive right may be restricted or excluded by resolution of the general meeting.

In the proposal for such resolution the reasons for the proposal and the choice of the intended price of issue must be explained in writing. If the management board has been designated as the body authorised to issue shares, the general meeting may by resolution also designate the management board for a



	period not exceeding five (5) years as		period not exceeding five (5) years as	
	the body authorised to restrict or exclude		the body authorised to restrict or exclude	
	the pre-emptive right. This authorisation		the pre-emptive right. This authorisation	
	may from time to time be extended for a		may from time to time be extended for a	
	period not exceeding five (5) years.		period not exceeding five (5) years.	
	Unless otherwise stipulated at its grant,		Unless otherwise stipulated at its grant,	
	the authorisation cannot be withdrawn.		the authorisation cannot be withdrawn.	
6.3.	The adoption of resolutions of the	6.3.	The adoption of resolutions of the	Clerical changes to the English version of the
	general meeting as referred to in		general meeting as referred to in	Articles of Association.
	paragraph 2 of this article shall require a		paragraph 2 of this article shall require a	
	majority of at least two-thirds of the votes		majority of at least two-thirds of the votes	
	cast, if at the meeting less than one-half		cast, if at the meeting less than one-half	
	of the issued and outstanding capital is		of the issued <del> and outstanding</del> capital is	
	represented.		represented.	
6.4.	For the purposes of this article the	6.4.	For the purposes of this article the	
	granting of rights to subscribe for shares		granting of rights to subscribe for shares	
	shall be considered the equivalent of the		shall be considered the equivalent of the	
	issue of shares, and the provisions of		issue of shares, and the provisions of	
	this article shall not apply in respect of		this article shall not apply in respect of	
	shares issued to a person who exercises		shares issued to a person who exercises	
	a previously acquired right to subscribe		a previously acquired right to subscribe	
	for shares.		for shares.	
Purcha	se by the company of its own shares.	Purchas	se by the company of its own shares.	
Article	<u>7.</u>	Article 7	<u>7.</u>	
7.1.	The management board may have the	7.1.	The management board may have the	
	company to acquire fully paid-in shares		company to acquire fully paid-in shares	
	in its own share capital for valuable		in its own share capital for valuable	
	consideration, subject to the		consideration, subject to the	
	authorization of the general meeting and		authorization of the general meeting and	



	the approval of the supervisory board		the approval of the supervisory board	
	and with due observance of the		and with due observance of the	
	provisions of section 98 of Book 2 of the		provisions of section 98 of Book 2 of the	
	Dutch Civil Code.		Dutch Civil Code.	
7.2.	The authorisation of the general meeting	7.2.	The authorisation of the general meeting	
	shall not be required if the company		shall not be required if the company	
	acquires fully paid-in shares in its own		acquires fully paid-in shares in its own	
	capital for the purpose of transferring		capital for the purpose of transferring	
	such shares, by virtue of an applicable		such shares, by virtue of an applicable	
	employee stock purchase plan, to		employee stock purchase plan, to	
	persons employed by the company or by		persons employed by the company or by	
	a group company, provided such shares		a group company, provided such shares	
	are quoted on the official list of any stock		are quoted on the official list of any stock	
	exchange.		exchange.	
Cancel	llation of shares; reduction of capital.	Cancell	ation of shares; reduction of capital.	
A wti a la	_		•	
<u>Article</u>	<u>8.</u>	<u>Article</u>	<u>8.</u>	
8.1.	<ul><li>8. On a proposal of the management board,</li></ul>		8. On a proposal of the management board,	
	<del></del>		<del></del>	
	On a proposal of the management board,		On a proposal of the management board,	
	On a proposal of the management board, made with the approval of the		On a proposal of the management board, made with the approval of the	Clerical changes to the English version of the
_	On a proposal of the management board, made with the approval of the supervisory board, the general meeting		On a proposal of the management board, made with the approval of the supervisory board, the general meeting	Clerical changes to the English version of the Articles of Association.
_	On a proposal of the management board, made with the approval of the supervisory board, the general meeting may resolve to reduce the issued and		On a proposal of the management board, made with the approval of the supervisory board, the general meeting may resolve to reduce the issued and	
_	On a proposal of the management board, made with the approval of the supervisory board, the general meeting may resolve to reduce the issued and outstanding capital by cancelling:		On a proposal of the management board, made with the approval of the supervisory board, the general meeting may resolve to reduce the issued and outstanding capital by cancelling:	
_	On a proposal of the management board, made with the approval of the supervisory board, the general meeting may resolve to reduce the issued and outstanding capital by cancelling:  a. shares in its own capital which the	8.1.	On a proposal of the management board, made with the approval of the supervisory board, the general meeting may resolve to reduce the issued and outstanding capital by cancelling:  a. shares in its own capital which the	
_	On a proposal of the management board, made with the approval of the supervisory board, the general meeting may resolve to reduce the issued and outstanding capital by cancelling:  a. shares in its own capital which the company itself holds or the depositary receipts issued therefor are held by the company;	8.1.	On a proposal of the management board, made with the approval of the supervisory board, the general meeting may resolve to reduce the issued and outstanding capital by cancelling:  a. shares in its own capital which the company itself holds or the depositary receipts issued therefor are held by the company; or	
_	On a proposal of the management board, made with the approval of the supervisory board, the general meeting may resolve to reduce the issued and outstanding capital by cancelling:  a. shares in its own capital which the company itself holds or the depositary receipts issued therefor are held by the company;  b. all issued cumulative preferred	8.1.	On a proposal of the management board, made with the approval of the supervisory board, the general meeting may resolve to reduce the issued and outstanding capital by cancelling:  a. shares in its own capital which the company itself holds or the depositary receipts issued therefor are held by the company; or  b. all issued cumulative preferred	
_	On a proposal of the management board, made with the approval of the supervisory board, the general meeting may resolve to reduce the issued and outstanding capital by cancelling:  a. shares in its own capital which the company itself holds or the depositary receipts issued therefor are held by the company;  b. all issued cumulative preferred shares against repayment of the	8.1.	On a proposal of the management board, made with the approval of the supervisory board, the general meeting may resolve to reduce the issued and outstanding capital by cancelling:  a. shares in its own capital which the company itself holds or the depositary receipts issued therefor are held by the company; or  b. all issued cumulative preferred shares against repayment of the	
_	On a proposal of the management board, made with the approval of the supervisory board, the general meeting may resolve to reduce the issued and outstanding capital by cancelling:  a. shares in its own capital which the company itself holds or the depositary receipts issued therefor are held by the company;  b. all issued cumulative preferred	8.1.	On a proposal of the management board, made with the approval of the supervisory board, the general meeting may resolve to reduce the issued and outstanding capital by cancelling:  a. shares in its own capital which the company itself holds or the depositary receipts issued therefor are held by the company; or  b. all issued cumulative preferred	



- release from the obligation to pay any further calls on the shares to the extent that the shares had not been fully paid in; or
- c. all issued shares of one or several series of financing preferred shares against repayment of the amount paid in on those shares; always provided that such resolution must be adopted by a majority of at least two-thirds of the votes cast, if less than one-half of the issued and outstanding capital is represented at the meeting, and that the provisions of sections 99 and 100 of Book 2 of the Dutch Civil Code are observed, and finally, all this

without prejudice to the provisions of

8.2. The preceding paragraph shall apply mutatis mutandis to a resolution to reduce the issued and outstanding capital by reducing the par value amount of the shares.

article 40, paragraphs 3 and 4.

If a reduction of the issued and outstanding capital entails repayment in part, the resolution for that purpose may provide that such repayment shall be made in cash or in the form of rights as

release from the obligation to pay any further calls on the shares to the extent that the shares had not been fully paid in<sub>±</sub>; or

c. all issued shares of one or several series of financing preferred shares against repayment of the amount paid in on those shares;

always provided that such resolution must be adopted by a majority of at least two-thirds of the votes cast, if less than one-half of the issued and outstanding capital is represented at the meeting, and that the provisions of sections 99 and 100 of Book 2 of the Dutch Civil Code are observed, and finally, all this without prejudice to the provisions of article 40, paragraphs 3 and 4.

8.2. The preceding paragraph shall apply mutatis mutandis to a resolution to reduce the issued and outstanding capital by reducing the par value amount of the shares.

If a reduction of the issued-and outstanding capital entails repayment in part, the resolution for that purpose may provide that such repayment shall be made in cash or in the form of rights as

Proposed amendments relating to the removal of the preferred financing shares (see article 4).

Clerical changes to the English version of the Articles of Association.

Clerical changes to the English version of the Articles of Association.



	against the company or participations in		against the company or participations in	
	any division of the company.		any division of the company.	
8.3.	If a proposal to reduce the capital is to	8.3.	If a proposal to reduce the capital is to	
	be made to the general meeting, the		be made to the general meeting, the	
	purpose of the reduction and the manner		purpose of the reduction and the manner	
	in which it is to be implemented shall be		in which it is to be implemented shall be	
	stated in the notice convoking the		stated in the notice convoking the	
	meeting.		meeting.	
Shares	s; shareholders registers.	Shares	; shareholders registers.	
Article	<u>9.</u>	Article	<u>9.</u>	
9.1.	Cumulative preferred shares and	9.1.	Cumulative preferred shares and	Proposed amendments relating to the removal of
	financing preferred shares shall be		financing preferred shares shall be	the preferred financing shares (see article 4).
	registered shares. No share certificates		registered shares. No share certificates	
	shall be issued for cumulative preferred		shall be issued for cumulative preferred	
	shares and financing preferred shares.		shares and financing preferred shares.	
9.2.	Common shares shall be either bearer	9.2.	Common shares shall be either bearer	
	shares or registered shares. The		shares or registered shares. The	
	company may, subject to a resolution of		company may, subject to a resolution of	
	the management board and the approval		the management board and the approval	
	of the supervisory board, request the		of the supervisory board, request the	
	Central Institute (as defined below) to		Central Institute (as defined below) to	
	register the common bearer shares		register the common bearer shares	
	forming part of the giro depositary or a		forming part of the giro depositary or a	
	collective depositary, in accordance with		collective depositary, in accordance with	
	the Act on Giro Transfer of Securities		the Act on Giro Transfer of Securities	
	(Wet giraal effectenverkeer).		(Wet giraal effectenverkeer).	
9.3.	All bearer common shares shall be	9.3.	All bearer common shares shall be	
	embodied in one (1) share certificate.		embodied in one (1) share certificate.	



_		1		
	No share certificates shall be issued for		No share certificates shall be issued for	
	registered common shares.		registered common shares.	
9.4.	The company will grant a right with	9.4.	The company will grant a right with	
	respect to a bearer common share to a		respect to a bearer common share to a	
	person entitled thereto in the following		person entitled thereto in the following	
	manner: (a) the company will enable the		manner: (a) the company will enable the	
	central institute as referred to in the Act		central institute as referred to in the Act	
	on Giro Transfer of Securities (the		on Giro Transfer of Securities (the	
	"Central Institute") to cause to add a		"Central Institute") to cause to add a	
	common share to the share certificate;		common share to the share certificate;	
	and (b) the person entitled thereto will		and (b) the person entitled thereto will	
	designate an intermediary as referred to		designate an intermediary as referred to	
	in the Act on Giro Transfer of Securities		in the Act on Giro Transfer of Securities	
	(the "intermediary") or the Central		(the "intermediary") or the Central	
	Institute, which will credit that person		Institute, which will credit that person	
	accordingly as a joint owner (the "joint		accordingly as a joint owner (the "joint	
	owner") of the collective depositary as		owner") of the collective depositary as	
	referred to in the Act on Giro Transfer of		referred to in the Act on Giro Transfer of	
	Securities. The joint owners will		Securities. The joint owners will	
	hereinafter also be referred to as holders		hereinafter also be referred to as holders	
	of bearer shares and, to the extent		of bearer shares and, to the extent	
	necessary, they will also be recognised		necessary, they will also be recognised	
	as such by the company.		as such by the company.	
9.5.	The administration of the share	9.5.	The administration of the share	
	certificate will be irrevocably assigned to		certificate will be irrevocably assigned to	
	the Central Institute, and the Central		the Central Institute, and the Central	
	Institute will be irrevocably authorised to		Institute will be irrevocably authorised to	
	do anything necessary for that purpose		do anything necessary for that purpose	
	on behalf of the person(s) entitled		on behalf of the person(s) entitled	
		l		<u> </u>



thereto with respect to the shares, including the acceptance and transfer and – on behalf of the company – the cooperation in adding any shares to and deleting any shares from the share certificate.

9.6. The Central Institute is only authorised to deliver from the giro depositary insofar as the Act on Giro Transfer of Securities allows such delivery. An intermediary is only authorised to deliver from the giro depositary insofar as the Act on Giro Transfer of Securities allows such delivery.

When a delivery as referred to in the first or second sentence of this article occurs, the relevant bearer common shares will be converted into the same number of registered common shares, and (a) the company will enable the Central Institute to cause to delete these common shares from the share certificate, (b) the relevant affiliated institution or the Central Institute will debit the person entitled thereto as a joint owner of its collective depositary or giro depositary respectively, (c) the Central Institute will allocate these common shares to the person entitled thereto with due

thereto with respect to the shares, including the acceptance and transfer and – on behalf of the company – the cooperation in adding any shares to and deleting any shares from the share certificate.

9.6. The Central Institute is only authorised to deliver from the giro depositary insofar as the Act on Giro Transfer of Securities allows such delivery. An intermediary is only authorised to deliver from the giro depositary insofar as the Act on Giro Transfer of Securities allows such delivery.

When a delivery as referred to in the first or second sentence of this article occurs, the relevant bearer common shares will be converted into the same number of registered common shares, and (a) the company will enable the Central Institute to cause to delete these common shares from the share certificate, (b) the relevant affiliated institution or the Central Institute will debit the person entitled thereto as a joint owner of its collective depositary or giro depositary respectively, (c) the Central Institute will allocate these common shares to the person entitled thereto with due



observance of the formalities for transfer,
(d) the company will acknowledge this
transfer, and (e) the management board
of the company will cause to enter this
person as a holder of registered shares
in the shareholders register. The
company may only charge the
associated costs of the conversion to the
shareholder that causes to convert his
shares into registered shares or into
bearer shares pursuant to the provisions
of this paragraph or of paragraph 8 of
this article.

- 9.7. Bearer common shares may be exchanged for registered shares, or vice versa, by means of a written shareholder's request for such exchange to the management board, and a subsequent resolution of the management board resolves about this. If the management board has made a request as referred to in paragraph 2, second sentence, the management board shall refuse a request to exchange shares as referred to in the first sentence of this paragraph 7.
- 9.8. A shareholder may cause to convert one or more of his registered common shares into bearer shares as follows: (a) the

- observance of the formalities for transfer, (d) the company will acknowledge this transfer, and (e) the management board of the company will cause to enter this person as a holder of registered shares in the shareholders register. The company may only charge the associated costs of the conversion to the shareholder that causes to convert his shares into registered shares or into bearer shares pursuant to the provisions of this paragraph or of paragraph 8 of this article.
- 9.7. Bearer common shares may be exchanged for registered shares, or vice versa, by means of a written shareholder's request for such exchange to the management board, and a subsequent resolution of the management board resolves about this. If the management board has made a request as referred to in paragraph 2, second sentence, the management board shall refuse a request to exchange shares as referred to in the first sentence of this paragraph 7.
- 9.8. A shareholder may cause to convert one or more of his registered common shares into bearer shares as follows: (a) the



person entitled thereto will transfer these shares through an intermediary to the Central Institute by a deed of transfer, (b) the company will acknowledge such transfer, (c) the Central Institute will enable the company to cause to add these shares to the share certificate, (d) an intermediary or the Central Institute designated by the person will credit the person so entitled as a joint owner of its collective depositary or giro depositary respectively and (e) the management board of the company will delete such person from the shareholders' register as a holder of the registered shares thus converted. A conversion of a registered share that is pledged or for which share a right of usufruct exists, requires the prior written approval of the pledgee or usufructuary, respectively.

With respect to the registered common shares a separate register for each class of shares shall be kept at the office of the company, in which registers shall be recorded the names and addresses of the shareholders, the number of shares held by each of them, the class and the numbers of their shares, the amount paid in on each share and for each share of

9.9.

person entitled thereto will transfer these shares through an intermediary to the Central Institute by a deed of transfer, (b) the company will acknowledge such transfer, (c) the Central Institute will enable the company to cause to add these shares to the share certificate, (d) an intermediary or the Central Institute designated by the person will credit the person so entitled as a joint owner of its collective depositary or giro depositary respectively and (e) the management board of the company will delete such person from the shareholders' register as a holder of the registered shares thus converted. A conversion of a registered share that is pledged or for which share a right of usufruct exists, requires the prior written approval of the pledgee or usufructuary, respectively.

9.9. With respect to the registered common shares a separate register for each class of shares shall be kept at the office of the company, in which registers shall be recorded the names and addresses of the shareholders, the number of shares held by each of them, the class and the numbers of their shares, the amount paid in on each share and for each share of

Proposed amendments relating to the removal of the preferred financing shares (see article 4).



	financing preferred shares, the premium		financing preferred shares, the premium
	paid on that share.		paid on that share.
9.10.	In the registers shall also be recorded	9.10.	In the registers shall also be recorded
	the names and addresses of persons		the names and addresses of persons
	who hold a right of usufruct or a pledge		who hold a right of usufruct or a pledge
	on registered common shares, together		on registered common shares, together
	with notes specifying whether the right to		with notes specifying whether the right to
	vote such shares and the rights referred		vote such shares and the rights referred
	to in article 10, paragraph 3, and article		to in article 10, paragraph 3, and article
	11, paragraph 3, vest in them.		11, paragraph 3, vest in them.
9.11.	Every holder of one or several registered	9.11.	Every holder of one or several registered
	common shares, as well as every holder		common shares, as well as every holder
	of a right of usufruct or a pledge on one		of a right of usufruct or a pledge on one
	or several registered common shares,		or several registered common shares,
	shall be required to ensure that his		shall be required to ensure that his
	address is known to the company.		address is known to the company.
9.12.	All notices and announcements required	9.12.	All notices and announcements required
	or permitted to be given/made by the		or permitted to be given/made by the
	company to holders of registered		company to holders of registered
	common shares shall be sent to their		common shares shall be sent to their
	addresses as recorded in the		addresses as recorded in the
	shareholders registers.		shareholders registers.
9.13.	All entries and notes to be made in the	9.13.	All entries and notes to be made in the
	shareholders registers shall be signed by		shareholders registers shall be signed by
	both one (1) member of the management		both one (1) member of the management
	board or in such other way as the		board or in such other way as the
	management board decides with due		management board decides with due
	observance of the law, including		observance of the law, including
	electronic record.		electronic record.



9.14.	Upon the request and without any charge	9.14.	Upon the request and without any charge	
9.14.		3.14.		
	to any shareholder, usufructuary or		to any shareholder, usufructuary or	
	pledgee, an extract from the		pledgee, an extract from the	
	shareholders register shall be provided		shareholders register shall be provided	
	in respect of his right to any share.		in respect of his right to any share.	
	If a share is encumbered with a right of		If a share is encumbered with a right of	
	usufruct or a pledge, the extract shall		usufruct or a pledge, the extract shall	
	specify in whom the right to vote that		specify in whom the right to vote that	
	share and the rights referred to in article		share and the rights referred to in article	
	10, paragraph 3, and article 11,		10, paragraph 3, and article 11,	
	paragraph 3, are vested.		paragraph 3, are vested.	
9.15.	The registers shall be available at the	9.15.	The registers shall be available at the	
	office of the company for inspection by		office of the company for inspection by	
	the shareholders, as well as for		the shareholders, as well as for	
	inspection by usufructuaries and		inspection by usufructuaries and	
	pledgees insofar as any voting rights		pledgees insofar as any voting rights	
	attached to these shares vest in them.		attached to these shares vest in them.	
9.16.	The preceding paragraph shall not apply	9.16.	The preceding paragraph shall not apply	
	to that part of any register which is kept		to that part of any register which is kept	
	outside the Netherlands in compliance		outside the Netherlands in compliance	
	with the applicable laws or stock		with the applicable laws or stock	
	exchange regulations in force in the		exchange regulations in force in the	
	foreign jurisdiction concerned.		foreign jurisdiction concerned.	
9.17.	If cumulative preferred shares have been	9.17.	If cumulative preferred shares have been	
	issued and are not fully paid in, every		issued and are not fully paid in, every	
	release from liability granted in respect of		release from liability granted in respect of	
	calls not yet paid, as well as the date of		calls not yet paid, as well as the date of	
	transfer in the case of transfers of such		transfer in the case of transfers of such	
	transfer in the case of transfers of such		transfer in the case of transfers of such	



	shares, shall also be recorded in the		shares, shall also be recorded in the
	relevant register.	1	relevant register.
	The information in the register in respect	1	The information in the register in respect
	of not fully paid-in shares shall be		of not fully paid-in shares shall be
	available for public inspection. A copy of		available for public inspection. A copy of
	or an extract from such information shall		or an extract from such information shall
	be supplied at cost.		be supplied at cost.
Usufruc	t of shares.	Usufruc	ct of shares.
<u>Article</u>	<u>10.</u>	Article '	<u>10.</u>
10.1.	Shares in the capital of the company	10.1.	Shares in the capital of the company
	may be encumbered with a right of		may be encumbered with a right of
	usufruct.		usufruct.
10.2.	If a share is encumbered with a right of	10.2.	If a share is encumbered with a right of
	usufruct, the voting right attached to that		usufruct, the voting right attached to that
	share shall vest in the shareholder,		share shall vest in the shareholder,
	unless at the creation of the right of		unless at the creation of the right of
	usufruct that right has been granted to		usufruct that right has been granted to
	the usufructuary.		the usufructuary.
10.3.	Holders of shares, the voting rights of	10.3.	Holders of shares, the voting rights of
	which vest in a usufructuary, and holders		which vest in a usufructuary, and holders
	of rights of usufruct on shares and the		of rights of usufruct on shares and the
	voting rights attached to those shares		voting rights attached to those shares
	shall have the rights which the law has		shall have the rights which the law has
	granted to the holders of depositary	1	granted to the holders of depositary
	receipts for shares in the capital of a	1	receipts for shares in the capital of a
	company issued with the cooperation of	1	company issued with the cooperation of
	that company.	1	that company.
	Any person who holds a right of usufruct	1	Any person who holds a right of usufruct
	on shares but not the voting right	1	on shares but not the voting right



	attached thereto shall not have the		attached thereto shall not have the	
	aforesaid statutory rights.		aforesaid statutory rights.	
10.4.	If a share is encumbered with a right of	10.4.	If a share is encumbered with a right of	
	usufruct, any rights arising from that		usufruct, any rights arising from that	
	share to subscribe for additional shares		share to subscribe for additional shares	
	shall remain vested in the shareholder,		shall remain vested in the shareholder,	
	provided that he shall compensate the		provided that he shall compensate the	
	usufructuary for the value of such rights		usufructuary for the value of such rights	
	insofar as the usufructuary is entitled		insofar as the usufructuary is entitled	
	thereto by virtue of his right of usufruct.		thereto by virtue of his right of usufruct.	
Pledge	of shares.	Pledge	of shares.	
Article '	<u>11.</u>	Article '	<u>11.</u>	
11.1.	Shares in the capital of the company	11.1.	Shares in the capital of the company	
	may be pledged as security for a debt.		may be pledged as security for a debt.	
11.2.	If a common share is encumbered with a	11.2.	If a common share is encumbered with a	Proposed amendments relating to the removal of
	pledge, the voting right attached to that		pledge, the voting right attached to that	the preferred financing shares (see article 4).
	share shall vest in the shareholder,		share shall vest in the shareholder,	
	unless at the creation of the pledge the		unless at the creation of the pledge the	
	voting right has been granted to the		voting right has been granted to the	
	pledgee.		pledgee.	
	If a cumulative preferred share or a		If a cumulative preferred share or a	
	financing preferred share is encumbered		financing preferred share is encumbered	
	with a pledge, the voting right cannot be		with a pledge, the voting right cannot be	
	granted to the pledgee. The voting right		granted to the pledgee. The voting right	
	attached to that share shall vest		attached to that share shall vest	
	exclusively in the shareholder.		exclusively in the shareholder.	
11.3.	Holders of shares, the voting rights of	11.3.	Holders of shares, the voting rights of	
	which vest in a pledgee, and holders of a		which vest in a pledgee, and holders of a	
	right of pledge on shares and the voting		right of pledge on shares and the voting	



rights attached to those shares shall have the rights which the law has granted to the holders of depositary receipts for shares in the capital of a company issued with the cooperation of that company.

Holders of a pledge on shares but not the voting rights attached thereto shall not have the aforesaid statutory rights. rights attached to those shares shall have the rights which the law has granted to the holders of depositary receipts for shares in the capital of a company issued with the cooperation of that company.

Holders of a pledge on shares but not the voting rights attached thereto shall not have the aforesaid statutory rights.

# <u>Depositary receipts; holders of depositary</u> receipts.

#### Article 12.

By virtue of a resolution of the 12.1. management board approved by the supervisory board, the company may cooperate in the issue of depositary receipts for shares in its capital, provided that a scheme is applicable as a result of which holders of depositary receipts for shares may be granted a proxy, or may be granted the possibility to provide voting instructions, for such number of shares that corresponds with the number of depositary receipts for shares held by a holder of depositary receipts for shares, this number to be reduced with due observance of any limitations in voting rights applicable to the holder of the shares.

## <u>Depositary receipts; holders of depositary</u> receipts.

#### Article 12.

By virtue of a resolution of the 12.1. management board approved by the supervisory board, the company may cooperate in the issue of depositary receipts for shares in its capital, provided that a scheme is applicable as a result of which holders of depositary receipts for shares may be granted a proxy, or may be granted the possibility to provide voting instructions, for such number of shares that corresponds with the number of depositary receipts for shares held by a holder of depositary receipts for shares, this number to be reduced with due observance of any limitations in voting rights applicable to the holder of the shares.



12.2.	Where these articles of association
	further refer to the "holders of depositary
	receipts" this shall mean:

- holders of depositary receipts issued for shares in the capital of the company with the cooperation of the company; and
- persons who in accordance with the provisions of article 10, paragraph 3, and article 11, paragraph 3, enjoy the rights which the law has granted to holders of depositary receipts for shares in the capital of a company issued with the cooperation of that company.

#### 12.2. Where these articles of association further refer to the "holders of depositary receipts" this shall mean:

- holders of depositary receipts issued for shares in the capital of the company with the cooperation of the company; and
- persons who in accordance with the provisions of article 10, paragraph 3, and article 11, paragraph 3, enjoy the rights which the law has granted to holders of depositary receipts for shares in the capital of a company issued with the cooperation of that company.

### Approval required for the transfer of cumulative preferred shares and of financing

#### Article 13.

preferred shares.

Any transfer of cumulative preferred 13.1. shares and of financing preferred shares shall require the approval of the management board, except where financing preferred shares are concerned which involve a transfer by or to a legal person as referred to in article 13a, paragraph 5 under b. The request for approval shall be made in writing and

Proposed amendments relating to the removal of the preferred financing shares (see article 4).

### Approval required for the transfer of cumulative preferred shares and of financing preferred shares.

#### Article 13.

Any transfer of cumulative preferred 13.1. shares and of financing preferred shares shall require the approval of the management board, except where financing preferred shares are concerned which involve a transfer by or to a legal person as referred to in article 13a, paragraph 5 under b. The request for approval shall be made in writing and



must specify the name and the address	
of the proposed transferee and the price	÷
or other consideration which the	
proposed transferee is willing to pay or	
give.	

- 13.2. If its approval is withheld the management board must at the same time designate one or several interested buyers who are willing and able to buy against payment in cash all the shares to which the request for approval relates, at a price to be determined in mutual agreement by the transferor and the management board within two (2) months after the interested buyers have been so designated.
- 13.3. If within three (3) months of receipt by the company of the request for approval of the intended transfer the transferor has not received from the company a written notice rejecting the request which notice was combined with the designation of one or several interested buyers to whom the shares may be transferred in accordance with the provisions of this article, then upon the expiry of said period or after receipt of the notice of rejection, as the case may

- must specify the name and the address of the proposed transferee and the price or other consideration which the proposed transferee is willing to pay or give.
- 13.2. If its approval is withheld the management board must at the same time designate one or several interested buyers who are willing and able to buy against payment in cash all the shares to which the request for approval relates, at a price to be determined in mutual agreement by the transferor and the management board within two (2) months after the interested buyers have been so designated.
- 13.3. If within three (3) months of receipt by the company of the request for approval of the intended transfer the transferor has not received from the company a written notice rejecting the request which notice was combined with the designation of one or several interested buyers to whom the shares may be transferred in accordance with the provisions of this article, then upon the expiry of said period or after receipt of the notice of rejection, as the case may



- be, the approval of the transfer shall be deemed to have been granted.
- 13.4. If the transferor and the management board have not reached agreement on the price as referred to in paragraph 2 of this article within two (2) months after the date of the written notice of rejection which was combined with the designation of one (1) or several interested buyers to whom the shares concerned may be transferred in accordance with the provisions of this article, that price shall then be determined by an expert to be appointed by the transferor and the management board in mutual agreement or, failing reaching such agreement within three (3) months after the notice of rejection, by the President of the Royal Dutch Notarial Association acting at the request of either of the parties. If the matter concerns financing preferred shares the expert shall determine the price taking therefor as his guideline the value which pursuant to article 39, paragraph 4, article 40 and article 44 may be attributed to the financing preferred shares concerned.
- be, the approval of the transfer shall be deemed to have been granted.
- 13.4. If the transferor and the management board have not reached agreement on the price as referred to in paragraph 2 of this article within two (2) months after the date of the written notice of rejection which was combined with the designation of one (1) or several interested buyers to whom the shares concerned may be transferred in accordance with the provisions of this article, that price shall then be determined by an expert to be appointed by the transferor and the management board in mutual agreement or, failing reaching such agreement within three (3) months after the notice of rejection, by the President of the Royal Dutch Notarial Association acting at the request of either of the parties. If the matter concerns financing preferred shares the expert shall determine the price taking therefor as his guideline the value which pursuant to article 39, paragraph 4, article 40 and article 44 may be attributed to the financing preferred shares concerned

Proposed amendments relating to the removal of the preferred financing shares (see article 4).



Article 13a.		Article 13a.		
preferr	ed shares.	preferred shares.		the preferred financing shares (see article 4).
Restrictions to transferability of financing		Restrictions to transferability of financing		Proposed amendments relating to the removal of
	financing preferred shares from any community of property.		cumulative preferred shares financing preferred shares from any community of property.	update to the English version of the Articles of Association.
	mutatis mutandis at the apportionment of		mutatis mutandis at the apportionment of	the preferred financing shares (see article 4) and
13.8.	The provisions of this article shall apply	13.8.	The provisions of this article shall apply	Proposed amendments relating to the removal of
	charged to the transferee.		charged to the transferee.	
13.7.	Those expenses incidental to the transfer incurred by the company may be	13.7.	Those expenses incidental to the transfer incurred by the company may be	
40.7	paragraph 1 of this article.	10.7	paragraph 1 of this article.	
	referred to in the second sentence of		referred to in the second sentence of	
	the price or for the consideration as		the price or for the consideration as	
	transferee proposed in his request and at		transferee proposed in his request and at	
	which his request related to the		which his request related to the	
	at liberty to transfer all the shares to		at liberty to transfer all the shares to	
	months thereafter the transferor shall be		months thereafter the transferor shall be	
	granted, during a period of three (3)		granted, during a period of three (3)	
	granted or is deemed to have been		granted or is deemed to have been	
13.6.	If approval of the transfer has been	13.6.	If approval of the transfer has been	
	the manner as described above.		the manner as described above.	
	buyer(s) and of the price determined in		buyer(s) and of the price determined in	
	name(s) of the designated interested		name(s) of the designated interested	
	after he has been informed of the		after he has been informed of the	
	decision in writing within one (1) month		decision in writing within one (1) month	
	transferring his shares, provided he shall notify the management board of that		transferring his shares, provided he shall notify the management board of that	
13.5.	The transferor may decide against	13.5.	The transferor may decide against	



- 13a.1. Financing preferred shares may be transferred only to natural persons.
- 13a.2. Without prejudice to paragraph 1 of this article, the transfer of financing preferred shares shall not be permitted if and to such extent as the transferee individually, or, by virtue of a private arrangement of collaboration, jointly with one or several other natural and/or legal persons, is directly or otherwise than as holder of depositary receipts issued for financing preferred shares with the cooperation of the company indirectly:
  - A. the holder of a par value amount of financing preferred shares of one or more series constituting one percent (1%) or more of the total capital of the company issued and outstanding in the form of financing preferred shares of any series; or
  - B. if as a result of such transfer the transferee would acquire financing preferred shares constituting more than one percent (1%) of the total capital of the company issued and outstanding in the form of financing preferred shares of any series.

- 13a.1. Financing preferred shares may be transferred only to natural persons.
- 13a.2. Without prejudice to paragraph 1 of this article, the transfer of financing preferred shares shall not be permitted if and to such extent as the transferee individually, or, by virtue of a private arrangement of collaboration, jointly with one or several other natural and/or legal persons, is directly or otherwise than as holder of depositary receipts issued for financing preferred shares with the cooperation of the company indirectly:
  - A. the holder of a par value amount of financing preferred shares of one or more series constituting one percent (1%) or more of the total capital of the company issued and outstanding in the form of financing preferred shares of any series; or
  - B. if as a result of such transfer the transferee would acquire financing preferred shares constituting more than one percent (1%) of the total capital of the company issued and outstanding in the form of financing preferred shares of any series.



For the purposes of the foregoing provisions the expressions 'holding shares' and 'acquiring shares' shall also mean holding rights of usufruct and acquiring rights of usufruct, respectively, of financing preferred shares, insofar as in such cases the voting right vests in the usufructuary.

13a.3. For the purposes of the provisions of paragraphs 1 and 2 of this article, subscription for financing preferred shares upon issue – whether or not in the form of stock dividends and/or bonus shares – including the exercise of a right to subscribe for financing preferred shares, shall be the equivalent of a transfer. For the purpose of calculating the amount of the issued and outstanding capital the shares to be subscribed for shall be included in this calculation.

13a.4. Notwithstanding the provision in the first sentence of paragraph 3 it shall be permitted that by subscribing for financing preferred shares upon issue a shareholder who already holds financing preferred shares constituting more than one percent (1%) of the capital issued

For the purposes of the foregoing provisions the expressions
'holding shares' and 'acquiring shares' shall also mean holding rights of usufruct and acquiring rights of usufruct, respectively, of financing preferred shares, insofar as in such cases the voting right vests in the usufructuary.

For the purposes of the provisions of paragraphs 1 and 2 of this article, subscription for financing preferred shares upon issue – whether or not in the form of stock dividends and/or bonus shares – including the exercise of a right to subscribe for financing preferred shares, shall be the equivalent of a transfer. For the purpose of calculating the amount of the issued and outstanding capital the shares to be subscribed for shall be included in this calculation.

13a.4. Notwithstanding the provision in the first sentence of paragraph 3 it shall be permitted that by subscribing for financing preferred shares upon issue a shareholder who already holds financing preferred shares constituting more than one percent (1%) of the capital issued



and outstanding in the form of financing preferred shares shall acquire more financing preferred shares than one percent (1%) of the total capital issued and outstanding in the form of financing preferred shares after that issue, provided however that such acquisition shall not exceed the percentage, mentioned in the following sentence, of the amount by which the capital issued and outstanding in the form of financing preferred shares is increased by the issue. The aforesaid percentage shall be equal to the percentage of the capital issued and outstanding in the form of financing preferred shares of any series which was held by the shareholder immediately prior to the issue.

- 13a.5. The provisions of paragraphs 1 through 4 shall not apply to:
  - transfer of financing preferred shares to the company itself or to a subsidiary of the company;
  - transfer or issue of financing preferred shares to a trust office if with respect to such trust office the management board, by irrevocable resolution previously approved by the supervisory

and outstanding in the form of financing preferred shares shall acquire more financing preferred shares than one percent (1%) of the total capital issued and outstanding in the form of financing preferred shares after that issue. provided however that such acquisition shall not exceed the percentage, mentioned in the following sentence, of the amount by which the capital issued and outstanding in the form of financing preferred shares is increased by the issue. The aforesaid percentage shall be equal to the percentage of the capital issued and outstanding in the form of financing preferred shares of any series which was held by the shareholder immediately prior to the issue. The provisions of paragraphs 1 through 4

- 13a.5. shall not apply to:
  - transfer of financing preferred shares to the company itself or to a subsidiary of the company;
  - transfer or issue of financing preferred shares to a trust office if with respect to such trust office the management board, by irrevocable resolution previously approved by the supervisory



board, has withdrawn the restriction imposed on the possibility of transfer or issue of financing preferred shares, by which resolution conditions may be attached to such withdrawal.

board, has withdrawn the restriction imposed on the possibility of transfer or issue of financing preferred shares, by which resolution conditions may be attached to such withdrawal.

# Transfer of shares.

### Article 14.

The transfer of registered shares shall 14.1. require a deed executed for that purpose as well as, save in the event that the company is itself a party to the transaction, written acknowledgement by the company of the transfer, unless the management board made a request as referred to in article 9, paragraph 2, second sentence. The acknowledgement is to be made either in the transfer deed. or by a dated statement endorsed upon the transfer deed or upon a copy of or extract from that deed certified by a notary (notaris) or bailiff (deurwaarder), or in the manner as referred to below in paragraph 2. Service of notice of the transfer deed or of the aforesaid copy or extract upon the company shall be the equivalent of acknowledgement as stated in this paragraph.

## Transfer of shares.

#### Article 14.

The transfer of registered shares shall 14.1. require a deed executed for that purpose as well as, save in the event that the company is itself a party to the transaction, written acknowledgement by the company of the transfer, unless the management board made a request as referred to in article 9, paragraph 2, second sentence. The acknowledgement is to be made either in the transfer deed. or by a dated statement endorsed upon the transfer deed or upon a copy of or extract from that deed certified by a notary (notaris) or bailiff (deurwaarder), or in the manner as referred to below in paragraph 2. Service of notice of the transfer deed or of the aforesaid copy or extract upon the company shall be the equivalent of acknowledgement as stated in this paragraph.



14.2.	If the transfer concerns shares not fully	14.2.	If the transfer concerns shares not fully	
	paid-in the acknowledgement by the		paid-in the acknowledgement by the	
	company can only be made if the		company can only be made if the	
	transfer deed bears a complete date.		transfer deed bears a complete date.	
14.3.	The preceding paragraphs of this article	14.3.	The preceding paragraphs of this article	
	shall apply mutatis mutandis to the		shall apply mutatis mutandis to the	
	transfer of any qualified interest in a		transfer of any qualified interest in a	
	registered share, provided that a pledge		registered share, provided that a pledge	
	may also be created without		may also be created without	
	acknowledgement by or service of notice		acknowledgement by or service of notice	
	upon the company and that section 239		upon the company and that section 239	
	of Book 3 of the Dutch Civil Code shall		of Book 3 of the Dutch Civil Code shall	
	apply, in which case acknowledgement		apply, in which case acknowledgement	
	by or service of notice upon the company		by or service of notice upon the company	
	shall replace the announcement referred		shall replace the announcement referred	
	to in subsection 3 of section 239 of Book		to in subsection 3 of section 239 of Book	
	3 of the Dutch Civil Code.		3 of the Dutch Civil Code.	
<b>Jointly</b>	owned shares or depositary receipts.	Jointly (	owned shares or depositary receipts.	
<u>Article</u>	<u>15.</u>	Article 1	<u>15.</u>	
15.1.	If through any cause whatsoever one or	15.1.	If through any cause whatsoever one or	
	more shares or depositary receipts are		more shares or depositary receipts are	
	held in common by two or more persons,		held in common by two or more persons,	
	such persons may jointly exercise the		such persons may jointly exercise the	
	rights arising from those shares or		rights arising from those shares or	
	depositary receipts, provided that these		depositary receipts, provided that these	
	persons be represented for that purpose		persons be represented for that purpose	
	by one from their midst or by a third party		by one from their midst or by a third party	
	authorised by them for that purpose by a		authorised by them for that purpose by a	
	written power of attorney.		written power of attorney.	



15.2.	Paragraph 1 shall not apply to any	15.2.	Paragraph 1 shall not apply to any	
	property consisting of a securities		property consisting of a securities	
	portfolio placed in the custody of a		portfolio placed in the custody of a	
	securities deposit company as defined in		securities deposit company as defined in	
	the Act on Giro Transfer of Securities.		the Act on Giro Transfer of Securities.	
	The rights arising from the shares or		The rights arising from the shares or	
	depositary receipts which are part of		depositary receipts which are part of	
	such community may be exercised by the		such community may be exercised by the	
	joint owners, each to exercise said rights		joint owners, each to exercise said rights	
	pro rata to the number of shares or		pro rata to the number of shares or	
	depositary receipts to which he owns an		depositary receipts to which he owns an	
	interest in that community.		interest in that community.	
Manage	ement board; general.	Manage	ment board; general.	
<u>Article</u>	<u>16.</u>	Article 16.		
16.1.	The management of the company shall	16.1.	The management of the company shall	
	be conducted by a management board		be conducted by a management board	
	under supervision of the supervisory		under supervision of the supervisory	
	board.		board.	
16.2.	The management board shall be	16.2.	The management board shall be	
	composed of at least three (3) members.		composed of at least three (3) members.	
16.3.	Subject to the provision in the preceding	16.3.	Subject to the provision in the preceding	
	paragraph the number of members of the		paragraph the number of members of the	
	management board shall be determined		management board shall be determined	
	by the supervisory board.		by the supervisory board.	
16.4.	A member of the management board	16.4.	A member of the management board	
	shall be appointed for a maximum period		shall be appointed for a maximum period	
	of four (4) years, except if such member		of four (4) years, except if such member	
	of the management board has resigned		of the management board has resigned	
	at an earlier date, his term of office shall		at an earlier date, his term of office shall	



lapse on the day of the annual general meeting to be held in the fourth year after the year of his appointment. A member of the management board may be re-appointed with due observance of the preceding sentence. The supervisory board may draw up a retirement schedule for the members of the management board that are appointed for a maximum period.

16.5. A resolution to appoint the members of the management board shall be adopted by the general meeting. The supervisory board shall make a non-binding nomination for the appointment of such person.

In the event of a vacancy or under well-known circumstances that a vacancy will occur, the management board shall invite the supervisory board to make a nomination within sixty (60) days. The nomination shall be included in the notice of the general meeting at which the appointment shall be considered. Shareholders or holders of depositary receipts for shares nominating a person to be appointed a member of the management board must observe the provisions of article 28, paragraph 4 of

lapse on the day of the annual general meeting to be held in the fourth year after the year of his appointment. A member of the management board may be re-appointed with due observance of the preceding sentence. The supervisory board may draw up a retirement schedule for the members of the management board that are appointed for a maximum period.

16.5. A resolution to appoint the members of the management board shall be adopted by the general meeting. The supervisory board shall make a non-binding nomination for the appointment of such person.

In the event of a vacancy or under well-known circumstances that a vacancy will occur, the management board shall invite the supervisory board to make a nomination within sixty (60) days. The nomination shall be included in the notice of the general meeting at which the appointment shall be considered. Shareholders or holders of depositary receipts for shares nominating a person to be appointed a member of the management board must observe the provisions of article 28, paragraph 34 of



these articles of association in this respect.

A resolution to appoint a person to the management board, nominated by the supervisory board, shall be adopted by an absolute majority of the votes cast. A resolution to appoint a person to the management board, not nominated by the supervisory board, shall be adopted by an absolute majority of the votes cast, if such majority represents at least onethird of the issued share capital. If an absolute majority of the votes cast is in favour of the resolution to appoint such person to the management board, but such majority does not represent at least one-third of the issued share capital, a new meeting may be convened at which the resolution may be passed by an absolute majority of the votes cast, regardless of the proportion of the capital represented at such meeting.

16.6. The general meeting may at any time suspend or dismiss a member of the management board. The supervisory board may at any time suspend a member of the management board. A resolution to suspend or dismiss a member of the management board shall

these articles of association in this respect.

A resolution to appoint a person to the management board, nominated by the supervisory board, shall be adopted by an absolute majority of the votes cast. A resolution to appoint a person to the management board, not nominated by the supervisory board, shall be adopted by an absolute majority of the votes cast, if such majority represents at least onethird of the issued share capital. If an absolute majority of the votes cast is in favour of the resolution to appoint such person to the management board, but such majority does not represent at least one-third of the issued share capital, a new meeting may be convened at which the resolution may be passed by an absolute majority of the votes cast, regardless of the proportion of the capital represented at such meeting.

16.6. The general meeting may at any time suspend or dismiss a member of the management board. The supervisory board may at any time suspend a member of the management board. A resolution to suspend or dismiss a member of the management board shall



be adopted by an absolute majority of the votes cast, if such majority represents at least one-third of the issued share capital, unless the proposal to suspend or dismiss a member of the management board was made by the supervisory board, in which case the resolution will be adopted by an absolute majority of votes, without a quorum being required. If an absolute majority of the votes cast is in favour of the resolution to suspend or dismiss such member of the management board - such resolution not being based on a proposal thereto by the supervisory board - but such majority does not represent at least one-third of the issued share capital, a new meeting may be convened at which the resolution may be passed by an absolute majority of the votes cast, regardless of the proportion of the capital represented at such meeting.

In the event of intended suspension or dismissal of a member of the management board the member concerned must be given the opportunity to account for his conduct at the general meeting and may be assisted by an adviser when doing so.

be adopted by an absolute majority of the votes cast, if such majority represents at least one-third of the issued share capital, unless the proposal to suspend or dismiss a member of the management board was made by the supervisory board, in which case the resolution will be adopted by an absolute majority of votes, without a quorum being required. If an absolute majority of the votes cast is in favour of the resolution to suspend or dismiss such member of the management board - such resolution not being based on a proposal thereto by the supervisory board - but such majority does not represent at least one-third of the issued share capital, a new meeting may be convened at which the resolution may be passed by an absolute majority of the votes cast, regardless of the proportion of the capital represented at such meeting.

In the event of intended suspension or dismissal of a member of the management board the member concerned must be given the opportunity to account for his conduct at the general meeting and may be assisted by an adviser when doing so.



16.7.	The allocation of duties within the	16.7.	The allocation of duties within the	
	management board shall require the		management board shall require the	
	approval of the supervisory board.		approval of the supervisory board.	
16.8.	The supervisory board may appoint one	16.8.	The supervisory board may appoint one	
	(1) of the members of the management		(1) of the members of the management	
	board as chairman of the management		board as chairman of the management	
	board. The chairman so appointed shall		board. The chairman so appointed shall	
	have the title of "president".		have the title of "president".	
16.9.	The management board shall appoint	16.9.	The management board shall appoint	
	with the approval of the supervisory		with the approval of the supervisory	
	board a person to act as secretary of the		board a person to act as secretary of the	
	company. The secretary so appointed		company. The secretary so appointed	
	shall have the title of "company		shall have the title of "company	
	secretary".		secretary".	
16.10.	Within three (3) months after a	16.10.	Within three (3) months after a	
	suspension by either the general meeting		suspension by either the general meeting	
	or the supervisory board of a member of		or the supervisory board of a member of	
	the management board has taken effect,		the management board has taken effect,	
	a general meeting shall be held, in which		a general meeting shall be held, in which	
	meeting a resolution must be adopted to		meeting a resolution must be adopted to	
	either terminate or extend the		either terminate or extend the	
	suspension for a maximum period of		suspension for a maximum period of	
	another three (3) months, commencing		another three (3) months, commencing	
	on the day on which the general meeting		on the day on which the general meeting	
	has resolved to extend the suspension. A		has resolved to extend the suspension. A	
	resolution to extend a suspension may		resolution to extend a suspension may	
	only be adopted once. If neither such		only be adopted once. If neither such	
	resolution is adopted nor the general		resolution is adopted nor the general	
	meeting has resolved to dismiss the		meeting has resolved to dismiss the	



	member of the management board, the		member of the management board, the
	suspension shall terminate after the		suspension shall terminate after the
	•		·
40.44	period of suspension has expired.	40.44	period of suspension has expired.
16.11.	The management board shall draw up a	16.11.	The management board shall draw up a
	set of regulations, including provisions in		set of regulations, including provisions in
	respect of, amongst other things, the		respect of, amongst other things, the
	manner of convocation of its meetings,		manner of convocation of its meetings,
	the supplying of information to the		the supplying of information to the
	supervisory board and concerning a		supervisory board and concerning a
	conflict of interest between the company		conflict of interest between the company
	and a member of the management		and a member of the management
	board.		board.
16.12.	Adoption and amendment of the	16.12.	Adoption and amendment of the
	regulations by the management board is		regulations by the management board is
	subject to the prior approval of the		subject to the prior approval of the
	supervisory board.		supervisory board.
Article '	17.	Article 1	17.
17.1.	The management board shall manage	17.1.	The management board shall manage
	the business of the company.		the business of the company.
17.2.	The management board and each	17.2.	The management board and each
	individual member of the management		individual member of the management
	board shall have full authority to		board shall have full authority to
	represent the company and to commit		represent the company and to commit
	the company vis-à-vis third parties.		the company vis-à-vis third parties.
17.3.	For the purposes of decision-making by	17.3.	For the purposes of decision-making by
17.0.	the management board each member	17.5.	the management board each member
	shall have one (1) vote.		shall have one (1) vote.
17 4	` ,	17.4	` ,
17.4.	A member of the management board	17.4.	A member of the management board
	shall not take part in the deliberations		shall not take part in the deliberations



	and decision-making on a subject or		and decision-making on a subject or
	transaction in relation to which he has a		transaction in relation to which he has a
	conflict of interest with the company. If		conflict of interest with the company. If
	as a result thereof no resolution of the		as a result thereof no resolution of the
	management board can be adopted, the		management board can be adopted, the
	resolution is adopted by the supervisory		resolution is adopted by the supervisory
	board.		board.
<u>Article</u>	<u>18.</u>	Article 1	<u>8.</u>
18.1.	Without prejudice to any other applicable	18.1.	Without prejudice to any other applicable
	provisions of these articles of		provisions of these articles of
	association, the management board shall		association, the management board shall
	require the prior approval of the		require the prior approval of the
	supervisory board for any action		supervisory board for any action
	specified from time to time by a		specified from time to time by a
	resolution to that effect adopted by the		resolution to that effect adopted by the
	supervisory board of which the		supervisory board of which the
	management board has been informed in		management board has been informed in
	writing. Such resolutions by the		writing. Such resolutions by the
	supervisory board shall be included in		supervisory board shall be included in
	the regulations of the management board		the regulations of the management board
	as referred to in article 16, paragraph 11.		as referred to in article 16, paragraph 11.
18.2.	With due observance of the provisions	18.2.	With due observance of the provisions
	included in article 22, paragraph 5, the		included in article 22, paragraph 5, the
	management board shall submit to the		management board shall submit to the
	supervisory board for approval:		supervisory board for approval:
	a. the operational and financial		a. the operational and financial
	objectives of the company;		objectives of the company;
	b. the strategy designed to achieve		b. the strategy designed to achieve
	the objectives; and		the objectives; and



- the parameters to be applied in relation to the strategy, for example in respect of the financial ratios.
- 18.3. Without prejudice to any other applicable provisions of these articles of association, the management board shall furthermore require the approval of the supervisory board and the general meeting for resolutions of the management board regarding a significant change in the identity or nature of the company or the enterprise, including in any event:
  - the transfer of the enterprise or practically the entire enterprise to a third party;
  - b. the conclusion or cancellation of any long-lasting cooperation by the company or a subsidiary (dochtermaatschappij) with any other legal person or company or as a fully liable general partner of a limited partnership or a general partnership, provided that such cooperation or the cancellation thereof is of essential importance to the company; and

- the parameters to be applied in relation to the strategy, for example in respect of the financial ratios.
- 18.3. Without prejudice to any other applicable provisions of these articles of association, the management board shall furthermore require the approval of the supervisory board and the general meeting for resolutions of the management board regarding a significant change in the identity or nature of the company or the enterprise, including in any event:
  - the transfer of the enterprise or practically the entire enterprise to a third party;
  - b. the conclusion or cancellation of any long-lasting cooperation by the company or a subsidiary (dochtermaatschappij) with any other legal person or company or as a fully liable general partner of a limited partnership or a general partnership, provided that such cooperation or the cancellation thereof is of essential importance to the company; and



	c. the acquisition or disposal of a	c. the acquisition or disposal of a
	participating interest in the capital	participating interest in the capital
	of a company with a value of at	of a company with a value of at
	least one-third of the sum of the	least one-third of the sum of the
	assets according to the	assets according to the
	consolidated balance sheet with	consolidated balance sheet with
	explanatory notes thereto	explanatory notes thereto
	according to the last adopted	according to the last adopted
	annual accounts of the company,	annual accounts of the company,
	by the company or a subsidiary.	by the company or a subsidiary.
18.4	If a serious private bid is made for a	18.4 If a serious private bid is made for a
	business unit or a participating interest	business unit or a participating interest
	and the value of the bid exceeds the	and the value of the bid exceeds the
	threshold referred to in the preceding	threshold referred to in the preceding
	paragraph under c., and such bid is	paragraph under c., and such bid is made
	made public, the management board	public, the management board shall, at its
	shall, at its earliest convenience, make	earliest convenience, make public its
	public its position on the bid and the	position on the bid and the reasons for
	reasons for this position.	this position.
Manag	gement board; absence; managers,	Management board; absence; managers,
deputy	y managers and other holders of	deputy managers and other holders of
execut	tive powers.	executive powers.
Article	<u>e 19.</u>	Article 19.
19.1.	In the event that one or more members	19.1. In the event that one or more members
	of the management board is absent or	of the management board <u>ceases to hold</u> Articles of Association.
	ceases to hold office, the management of	office or is absent-or ceases to hold
	the company shall be conducted by the	effice, the management of the company
	remaining members or by the sole	shall be conducted by the remaining
	remaining member, as the case may be.	members of the management board or



19.2.	In the event that all members are absent
	or cease to hold office, the supervisory
	board shall be temporarily in charge of
	the management and shall be authorised
	to temporarily entrust the management to
	others.

- 19.3. The supervisory board shall as soon as practicably possible make provisions to fill any vacancy.
- 19.4. The management board may appoint persons holding general or restricted powers of attorney (procuratiehouders). The management board may grant to one or more such persons the title of "manager" (directeur) or "deputy manager" (adjunct-directeur).
- 19.5. The powers of attorney granted to persons as referred to here and the title, if any, to be used by these persons shall be specified at their appointment.

by the sole remaining member of the management board, as the case may be.

- 19.2. In the event that all members of the management board cease to hold office or are absent or cease to hold office, the supervisory board shall be temporarily in charge of the management and shall be authorised to temporarily entrust the management to others.
- 19.3. The supervisory board shall as soon as practicably possible make provisions to fill any vacancy.
- 19.4. The management board may appoint persons holding general or restricted powers of attorney (procuratiehouders). The management board may grant to one or more such persons the title of "manager" (directeur) or "deputy manager" (adjunct-directeur).
- 19.5. The powers of attorney granted to persons as referred to here and the title, if any, to be used by these persons shall be specified at their appointment.
- 19.6. For the purposes of this article 19,

  "absence" means that one or more

  members of the management board is

  temporarily unable to perform its duties

  as a result of:

  a. suspension;

Clerical changes to the English version of the Articles of Association.

As 'absence' is an undefined term under Dutch law, it is proposed to define the meaning of 'absence' in these Articles of Association.



		l	h Illinaan on	
			b. illness; or	
			(c) inaccessibility,	
			In the cases referred to in sub-	
			paragraphs (b) (illness) and (c)	
			(inaccessibility), this means that contact	
			between the management board member	
			concerned and the company has not	
			been possible during a consecutive	
			period of five (5) or more days, it being	
			understood that the supervisory board	
			may set a different period.	
Manag	ement board; remuneration and	Manage	ement board; remuneration and	
<u>indemr</u>	nification.	<u>indemn</u>	ification.	
<u>Article</u>	<u>20.</u>	<u>Article</u>	<u>20.</u>	
20.1.	The company has a policy in the area of	20.1.	The company has a policy in the area of	Clerical changes to the English version of the
	remuneration of the management board.		remuneration of the management board.	Articles of Association.
	This policy is subject to the approval by		This policy is adopted subject to the	
	the general meeting on a proposal made		approval by the general meeting on a	
	by the supervisory board.		proposal made by the supervisory board.	
20.2.	The remuneration of members of the	20.2.	The remuneration of members of the	
	management board shall, with due		management board shall, with due	
	observance of the policy as referred to in		observance of the policy as referred to in	
	the preceding paragraph, be determined		the preceding paragraph, be determined	
	by the supervisory board. The		by the supervisory board. The	
	supervisory board shall submit for		supervisory board shall submit for	
	approval by the general meeting a		approval by the general meeting a	
	proposal regarding the arrangements for		proposal regarding the arrangements for	
	the remuneration of members of the		the remuneration of members of the	
	management board in the form of shares		management board in the form of shares	
	<u> </u>			



	•	hts to acquire shares. This proposal		•	hts to acquire shares. This proposal	
	shall	include. amongst other things, how		shall	include. amongst other things, how	
	many	y shares or rights to acquire shares		many	shares or rights to acquire shares	
	may	be awarded to members of the		may	be awarded to members of the	
	mana	agement board and which criteria		mana	gement board and which criteria	
	apply	to an award or a modification.		apply	to an award or a modification.	
20.3.	The	company shall not grant its	20.3.	The o	company shall not grant its	
	mem	bers of the management board any		mem	bers of the management board any	
	perso	onal loans, guarantees or the like.		perso	onal loans, guarantees or the like.	
20.4.	Unle	ss Dutch law provides otherwise, the	20.4.	Unle	ss Dutch law provides otherwise, the	This amendment is proposed to correct the false
	follov	wing shall be reimbursed to current		follov	ving shall be reimbursed to current	reference to 'future', in accordance with the
	and f	future members of the management		and <u>f</u>	ormerfuture members of the	indemnity provision adopted by the general
	board	d:		mana	agement board:	meeting of shareholders during the annual general
	a.	the reasonable costs of		a.	the reasonable costs of	meeting of Koninklijke Ahold N.V. in 2013.
		conducting a defence against			conducting a defence against	
		claims based on acts or failures to			claims based on acts or failures to	
		act in the exercise of their duties			act in the exercise of their duties	
		or any other duties currently or			or any other duties currently or	
		previously performed by them at			previously performed by them at	
		the company's request;			the company's request;	
	b.	any damages or fines payable by		b.	any damages or fines payable by	
		them as a result of an act or			them as a result of an act or	
		failure to act as referred to under			failure to act as referred to under	
		a;			a;	
	C.	the reasonable costs of appearing		C.	the reasonable costs of appearing	Clerical changes to the English version of the
		in other legal proceedings in which			in other legal proceedings in which	Articles of Association.
		they are involved as current or			they are involved as current or	
		future members of the			formerfuture members of the	
		management board, with the			management board, with the	



exception of proceedings primarily aimed at pursuing a claim on their own behalf.

There shall be no entitlement to reimbursement as referred to above if and to the extent that:

- a Dutch court or, in the event of arbitration, an arbitrator has established in a final and conclusive decision that the act or failure to act of the person concerned can be characterised as wilful (opzetteliik), intentionally reckless (bewust roekeloos) or seriously culpable (ernstig verwijtbaar) conduct, unless Dutch law provides otherwise or this would, in view of the circumstances of the case, be unacceptable according to standards of reasonableness and fairness: or
- the costs or financial loss of the person concerned are covered by an insurance and the insurer has paid out the costs or financial loss.

If and to the extent that it has been established by a Dutch court or, in the event of arbitration, an arbitrator in a exception of proceedings primarily aimed at pursuing a claim on their own behalf.

There shall be no entitlement to reimbursement as referred to above if and to the extent that:

- a Dutch court or, in the event of arbitration, an arbitrator has established in a final and conclusive decision that the act or failure to act of the person concerned can be characterised as wilful (opzetteliik), intentionally reckless (bewust roekeloos) or seriously culpable (ernstig verwijtbaar) conduct, unless Dutch law provides otherwise or this would, in view of the circumstances of the case, be unacceptable according to standards of reasonableness and fairness: or
- the costs or financial loss of the person concerned are covered by an insurance and the insurer has paid out the costs or financial loss.

If and to the extent that it has been established by a Dutch court or, in the event of arbitration, an arbitrator in a



	final and conclusive decision that the		final and conclusive decision that the
	person concerned is not entitled to		person concerned is not entitled to
	reimbursement as referred to above, he		reimbursement as referred to above, he
	shall immediately repay the amount		shall immediately repay the amount
	reimbursed by the company.		reimbursed by the company.
20.5.	The company may take out liability	20.5.	The company may take out liability
	insurance for the benefit of the persons		insurance for the benefit of the persons
	concerned.		concerned.
20.6.	The company may by agreement give	20.6.	The company may by agreement give
	further implementation to the above.		further implementation to the above.
Supervi	isory board.	Supervi	sory board.
Article 2	<u>21.</u>	Article 2	<u>21.</u>
21.1.	The supervisory board shall determine	21.1.	The supervisory board shall determine
	the number of its members. Only natural		the number of its members. Only natural
	persons shall qualify as members of the		persons shall qualify as members of the
	supervisory board.		supervisory board.
21.2.	The supervisory board shall prepare a	21.2.	The supervisory board shall prepare a
	profile of its size and composition, taking		profile of its size and composition, taking
	account of the nature of the business, its		account of the nature of the business, its
	activities and the desired expertise and		activities and the desired expertise and
	background of the supervisory board		background of the supervisory board
	members. The supervisory board shall		members. The supervisory board shall
	discuss the profile and each amendment		discuss the profile and each amendment
	in respect of such profile with the general		in respect of such profile with the general
	meeting.		meeting.
21.3.	A member of the supervisory board shall	21.3.	A member of the supervisory board shall
	be appointed for a maximum period of		be appointed for a maximum period of
	four (4) years, except if such member of		four (4) years, except if such member of
	the supervisory board has resigned at an		the supervisory board has resigned at an
		l	



earlier date, his term of office shall lapse
on the day of the annual general meeting
to be held in the fourth year after the
year of his appointment. A member may
be re-appointed with due observance of
the preceding sentence. A person who
has held office for twelve (12) years may
not be reappointed. Article 16, paragraph
5 equally applies in respect of the
appointment of a member of the
supervisory board.

- 21.4. The supervisory board shall draw up a retirement schedule for the members of the supervisory board.
- 21.5. A member of the supervisory board may be suspended and dismissed by the general meeting. Article 16, paragraph 6, except for the second sentence of paragraph 6, equally applies. In the event of a suspension of a member of the supervisory board by the general meeting, article 16, paragraph 10 equally applies.
- 21.6. The particulars of the person to be appointed as member of the supervisory board, as defined in section 142, subsection 3 of Book 2 of the Dutch Civil Code, shall be provided to the general meeting.

- earlier date, his term of office shall lapse on the day of the annual general meeting to be held in the fourth year after the year of his appointment. A member may be re-appointed with due observance of the preceding sentence. A person who has held office for twelve (12) years may not be reappointed. Article 16, paragraph 5 equally applies in respect of the appointment of a member of the supervisory board.
- 21.4. The supervisory board shall draw up a retirement schedule for the members of the supervisory board.
- 21.5. A member of the supervisory board may be suspended and dismissed by the general meeting. Article 16, paragraph 6, except for the second sentence of paragraph 6, equally applies. In the event of a suspension of a member of the supervisory board by the general meeting, article 16, paragraph 10 equally applies.
- 21.6. The particulars of the person to be appointed as member of the supervisory board, as defined in section 142, subsection 3 of Book 2 of the Dutch Civil Code, shall be provided to the general meeting.



#### Article 22.

- 22.1. Save for the other duties entrusted to the supervisory board by law and under these articles of association, it shall be the duty of the supervisory board to supervise the policy of the management board and the general course of affairs of the company and the enterprise connected therewith. The supervisory board shall assist the management board with advice and in the performance of its duties the supervisory board shall be guided by the interests of the company and the enterprise connected therewith.
- 22.2. The supervisory board shall appoint one (1) of its members to be chairman. The chairman of the supervisory board shall not be a former member of the management board of the company. The supervisory board may also appoint a secretary, who may or may not be a member of the supervisory board. The chairman so appointed shall have the title of "chairman of the supervisory board" (president-commissaris). The supervisory board shall be assisted by the company secretary.

#### Article 22.

- 22.1. Save for the other duties entrusted to the supervisory board by law and under these articles of association, it shall be the duty of the supervisory board to supervise the policy of the management board and the general course of affairs of the company and the enterprise connected therewith. The supervisory board shall assist the management board with advice and in the performance of its duties the supervisory board shall be guided by the interests of the company and the enterprise connected therewith.
- 22.2. The supervisory board shall appoint one (1) of its members to be chairman. The chairman of the supervisory board shall not be a former member of the management board of the company. The supervisory board may also appoint a secretary, who may or may not be a member of the supervisory board. The chairman so appointed shall have the title of "chairman of the supervisory board" (president-commissaris). The supervisory board shall be assisted by the company secretary.



22.3.	The supervisory board shall meet as	22.3.	The supervisory board shall meet as	
	frequently as one (1) of its members may		frequently as one (1) of its members may	
	request, at the place to be designated by		request, at the place to be designated by	
	the chairman of the supervisory board or,		the chairman of the supervisory board or,	
	failing this, to be designated by the		failing this, to be designated by the	
	person who requests the meeting. The		person who requests the meeting. The	
	meetings shall be called upon by the		meetings shall be called upon by the	
	company secretary on behalf of the		company secretary on behalf of the	
	person who requests the meeting.		person who requests the meeting.	
22.4.	If the supervisory board so desires,	22.4.	If the supervisory board so desires,	
	members of the management board shall		members of the management board shall	
	be required to attend the meetings of the		be required to attend the meetings of the	
	supervisory board and to supply all		supervisory board and to supply all	
	information the supervisory board may		information the supervisory board may	
	request.		request.	
22.5.	At least once per year, the management	22.5.	At least once per year, the management	
	board shall inform the supervisory board		board shall inform the supervisory board	
	in writing in respect of the principles of		in writing in respect of the principles of	
	the strategic policy, the general and		the strategic policy, the general and	
	financial risks and the management and		financial risks and the management and	
	control system of the company. The		control system of the company. The	
	management board shall at that time		management board shall at that time	
	request the approval of the supervisory		request the approval of the supervisory	
	board for the issues referred to in article		board for the issues referred to in article	
	18, paragraph 2.		18, paragraph 2.	
22.6.	The resolutions of the supervisory board	22.6.	The resolutions of the supervisory board	
	shall be adopted by an absolute majority		shall be adopted by an absolute majority	
	of votes.		of votes.	



22.7. Valid resolutions can be adopted by the supervisory board only if at least one-half of its members entitled to vote are present at the meeting.

Any supervisory board member may be represented at the meeting of the supervisory board by one (1) of the other supervisory board members designated for that purpose by means of a written power of attorney valid for one (1) particular meeting.

For the purposes of these articles of association any supervisory board member so represented shall be deemed to be personally present at the meeting. Resolutions of the supervisory board may also be adopted outside a meeting, provided that all supervisory board members entitled to vote have had the opportunity to voice their opinion in respect of the proposal concerned and that at least three-fourths of the supervisory board members entitled to vote have declared themselves in favour of the proposal and that no member of the supervisory board entitled to vote has opposed this manner of decisionmaking.

22.7. Valid resolutions can be adopted by the supervisory board only if at least onehalf of its members entitled to vote are present at the meeting.

Any supervisory board member may be represented at the meeting of the supervisory board by one (1) of the other supervisory board members designated for that purpose by means of a written power of attorney valid for one (1) particular meeting.

For the purposes of these articles of association any supervisory board member so represented shall be deemed to be personally present at the meeting. Resolutions of the supervisory board may also be adopted outside a meeting, provided that all supervisory board members entitled to vote have had the opportunity to voice their opinion in respect of the proposal concerned and that at least three-fourths of the supervisory board members entitled to vote have declared themselves in favour of the proposal and that no member of the supervisory board entitled to vote has opposed this manner of decisionmaking.



22.8.	A member of the supervisory board shall	22.8.	A member of the supervisory board shall	
	not take part in the deliberations and		not take part in the deliberations and	I
	decision-making on a subject or		decision-making on a subject or	I
	transaction in relation to which he has a		transaction in relation to which he has a	I
	conflict of interest with the company. If		conflict of interest with the company. If	I
	as a result thereof no resolution of the		as a result thereof no resolution of the	I
	supervisory board can be adopted, the		supervisory board can be adopted, the	I
	resolution is adopted by the general		resolution is adopted by the general	I
	meeting.		meeting.	I
22.9.	The supervisory board members shall at	22.9.	The supervisory board members shall at	I
	all times have access to the buildings		all times have access to the buildings	I
	and premises of the company; they shall		and premises of the company; they shall	I
	have the right to inspect the books,		have the right to inspect the books,	I
	records and correspondence of the		records and correspondence of the	I
	company, as well as to examine its cash		company, as well as to examine its cash	I
	and other assets.		and other assets.	I
22.10.	The division of duties within the	22.10.	The division of duties within the	I
	supervisory board and the procedure of		supervisory board and the procedure of	I
	the supervisory board shall be laid down		the supervisory board shall be laid down	I
	in a set of regulations, including among		in a set of regulations, including among	I
	other things, a paragraph dealing with its		other things, a paragraph dealing with its	I
	relations with the management board		relations with the management board	I
	and the general meeting.		and the general meeting.	I
22.11.	The supervisory board may designate	22.11.	The supervisory board may designate	I
	one or more of its members to be		one or more of its members to be	I
	charged in particular with the daily		charged in particular with the daily	I
	supervision of the conduct of the		supervision of the conduct of the	I
	management board and the business		management board and the business	I
	affairs of the company.		affairs of the company.	I



- 22.12. A supervisory board member referred to in the preceding paragraph shall have the title of "delegate member" of the supervisory board (gedelegeerd commissaris). A delegate member of the supervisory board is a supervisory board member who has a special duty. The delegation of duties to a/the delegate member(s) may not extend beyond the duties of the supervisory board itself and may not include the management of the company. A delegate member's duties may entail more intensive supervision and advice and more regular consultation with the management board. The delegation of duties to a delegate member shall be of a temporary nature only and may not detract from the role and power of the supervisory board. A delegate member of the supervisory board remains a member of the supervisory board.
- 22.13. The supervisory board may at any time revoke the designation of a delegate member of the supervisory board as well as the authority granted to him pursuant to paragraph 11.
- 22.12. A supervisory board member referred to in the preceding paragraph shall have the title of "delegate member" of the supervisory board (gedelegeerd commissaris). A delegate member of the supervisory board is a supervisory board member who has a special duty. The delegation of duties to a/the delegate member(s) may not extend beyond the duties of the supervisory board itself and may not include the management of the company. A delegate member's duties may entail more intensive supervision and advice and more regular consultation with the management board. The delegation of duties to a delegate member shall be of a temporary nature only and may not detract from the role and power of the supervisory board. A delegate member of the supervisory board remains a member of the supervisory board.
- 22.13. The supervisory board may at any time revoke the designation of a delegate member of the supervisory board as well as the authority granted to him pursuant to paragraph 11.
- 22.14. In the event that one or more members
  of the supervisory board ceases to hold

Dutch law requires the articles of association to cater for the situation that one or more members of



office or is absent, the supervision of the company shall be conducted by the remaining members of the supervisory board or by the sole remaining member of the supervisory board, as the case may be. The supervisory board may provide for temporary replacements. In the event that all members of the supervisory board cease to hold office or are absent, the management board is authorised to designate a person or persons to act as temporary replacement if the supervisory board has not provided for such temporary replacement(s). In the event that all members of the

In the event that all members of the 22.15. supervisory board cease to hold office or are absent, (i) the person(s) previously designated by the supervisory board to act as temporary replacement, or (ii) if the supervisory board has not provided for a temporary replacement, the person(s) designated by the management board to act as temporary replacement shall be charged with the responsibilities of the supervisory board. In the absence of all supervisory board members, the person or persons designated as temporary replacement, as referred to in the previous sentence,

the supervisory board, or all members of the supervisory board, cease to hold office or are absent. In the proposed provision, the supervisory board may designate person(s) to act as temporary replacement for the situation that all members of the supervisory board cease to hold office or are absent. If the supervisory board has not provided for a temporary replacement, temporary replacement(s) may be designated by the management board. The designation of such temporary replacement(s) shall not exceed six months.



shall proceed with the required measures to fill the vacancies without delay. If the management board does not designate a temporary replacement, the general meeting shall be authorised to do so. For the purposes of this article 22, 22.16. As 'absence' is an undefined term under Dutch "absence" means that one or more law, it is proposed to define the meaning of members of the supervisory board is 'absence' in these Articles of Association. temporarily unable to perform its duties as a result of: (a) suspension; (b) illness; or (c) inaccessibility. In the cases referred to in subparagraphs (b) (illness) and (c) (inaccessibility), this means that contact between the supervisory board member concerned and the company has not been possible during a consecutive period of five (5) or more days, it being understood that the supervisory board may set a different period. 22.1714. A member of the supervisory board who 22.14. A member of the supervisory board who temporarily assumes the management of temporarily assumes the management of the company, where the management the company, where the management board members are absent or unable to fulfil their duties, shall resign from the board members are absent or unable to fulfil their duties, shall resign from the supervisory board. supervisory board.



22.15.	The supervisory board shall appoint from	22. <u>18</u> 15.	The supervisory board shall appoint from	
	among its members an audit, finance		among its members an audit, finance	
	and risk committee, a remuneration		and risk committee, a remuneration	
	committee and a governance and		committee and a governance and	
	nomination committee. The supervisory		nomination committee. The supervisory	
	board may establish other committees.		board may establish other committees.	
Supervi	isory board; remuneration and	Supervi	sory board; remuneration and	
indemn	ification.	<u>indemni</u>	fication.	
Article 2	<u>23.</u>	Article 2	<u>3.</u>	
		<u>23.1.</u>	The company has a policy in the area of	The proposed amendments reflect that, consistent
			remuneration of the supervisory board.	with Dutch law, the Company has a remuneration
			This policy is adopted by the general	policy for the supervisory board that is adopted by
			meeting on a proposal made by the	the general meeting.
			supervisory board.	
23.1.	The general meeting may resolve to	23. <mark>2</mark> 4.	The general meeting may, with due	The proposed amendments reflect that, consistent
	reward the members of the supervisory		observance of the policy as referred to in	with Dutch law, the remuneration of the
	board.		the preceding paragraph, resolve to	supervisory board members shall be determined in
			reward the members of the supervisory	accordance with the remuneration policy of the
			board.	supervisory board (adopted by the general
23.2.	The company shall reimburse the	23. <mark>32</mark> .	The company shall reimburse the	meeting).
	members of the supervisory board for the		members of the supervisory board for the	3,
	expenses incurred by them in the		expenses incurred by them in the	
	discharge of their duties of office.		discharge of their duties of office.	
23.3.	A member of the supervisory board shall	23. <u>4</u> 3.	A member of the supervisory board shall	
	not be granted any shares and/or rights		not be granted any shares and/or rights	
	to shares by way of remuneration.		to shares by way of remuneration.	
23.4.	The company shall not grant its	23. <u>5</u> 4.	The company shall not grant its	
	members of the supervisory board any		members of the supervisory board any	
	personal loans, guarantees or the like.		personal loans, guarantees or the like.	
		l		



- 23.5. Unless Dutch law provides otherwise, the following shall be reimbursed to current and future members of the supervisory board:
  - a. the reasonable costs of conducting a defence against claims based on acts or failures to act in the exercise of their duties or any other duties currently or previously performed by them at the company's request;
  - any damages or fines payable by them as a result of an act or failure to act as referred to under a;
  - c. the reasonable costs of appearing in other legal proceedings in which they are involved as current or future members of the supervisory board, with the exception of proceedings primarily aimed at pursuing a claim on their own behalf.

There shall be no entitlement to reimbursement as referred to above if and to the extent that:

a. a Dutch court or, in the event of arbitration, an arbitrator has established in a final and

- 23.65. Unless Dutch law provides otherwise, the following shall be reimbursed to current and formerfuture members of the supervisory board:
  - a. the reasonable costs of conducting a defence against claims based on acts or failures to act in the exercise of their duties or any other duties currently or previously performed by them at the company's request;
  - any damages or fines payable by them as a result of an act or failure to act as referred to under
     a:
  - c. the reasonable costs of appearing in other legal proceedings in which they are involved as current or formerfuture members of the supervisory board, with the exception of proceedings primarily aimed at pursuing a claim on their own behalf.

There shall be no entitlement to reimbursement as referred to above if and to the extent that:

a. a Dutch court or, in the event of arbitration, an arbitrator has established in a final and

This amendment is proposed to correct the false reference to 'future', in accordance with the indemnity provision adopted by the general meeting of shareholders during the annual general meeting of Koninklijke Ahold N.V. in 2013.

Clerical changes to the English version of the Articles of Association.



conclusive decision that the act or failure to act of the person concerned can be characterised as wilful (opzettelijk), intentionally reckless (bewust roekeloos) or seriously culpable (ernstig verwijtbaar) conduct, unless Dutch law provides otherwise or this would, in view of the circumstances of the case, be unacceptable according to standards of reasonableness and fairness; or

 the costs or financial loss of the person concerned are covered by an insurance and the insurer has paid out the costs or financial loss.

If and to the extent that it has been established by a Dutch court or, in the event of arbitration, an arbitrator in a final and conclusive decision that the person concerned is not entitled to reimbursement as referred to above, he shall immediately repay the amount reimbursed by the company.

23.6. The company may take out liability insurance for the benefit of the persons concerned.

conclusive decision that the act or failure to act of the person concerned can be characterised as wilful (opzettelijk), intentionally reckless (bewust roekeloos) or seriously culpable (ernstig verwijtbaar) conduct, unless Dutch law provides otherwise or this would, in view of the circumstances of the case, be unacceptable according to standards of reasonableness and fairness; or

 the costs or financial loss of the person concerned are covered by an insurance and the insurer has paid out the costs or financial loss.

If and to the extent that it has been established by a Dutch court or, in the event of arbitration, an arbitrator in a final and conclusive decision that the person concerned is not entitled to reimbursement as referred to above, he shall immediately repay the amount reimbursed by the company.

23.<u>7</u>6. The company may take out liability insurance for the benefit of the persons concerned.



23.7.	The company may by agreement give	23.87. The company may by agreement give	
	further implementation to the above.	further implementation to the above.	
General	meeting; general.	General meeting; general.	
Article 2	<u>24.</u>	Article 24.	
Where the	nese articles of association refer to the	Where these articles of association refer to the	
general	meeting this means the meeting of the	general meeting this means the meeting of the	
holders	of all classes of shares, together	holders of all classes of shares, together	
constitut	ing the body of the company as referred	constituting the body of the company as referred	
to in sec	tion 107 of Book 2 of the Dutch Civil	to in section 107 of Book 2 of the Dutch Civil	
Code.		Code.	
Article 2	<u>25.</u>	Article 25.	
The gen	eral meetings shall be held in the	The general meetings shall be held in the	
municipa	alities of Zaanstad, Amsterdam, The	municipalities of Zaanstad, Amsterdam, The	
Hague, I	Rotterdam, Utrecht, Amersfoort or	Hague, Rotterdam, Utrecht, Amersfoort or	
Haarlem	mermeer. Further information to	Haarlemmermeer. Further information to	
shareho	lders and holders of depositary receipts	shareholders and holders of depositary receipts	
with rega	ard to the venue of the meeting shall be	with regard to the venue of the meeting shall be	
given in	the notice convoking the meeting.	given in the notice convoking the meeting.	
Article 2	<u>26.</u>	Article 26.	
26.1.	A general meeting shall be held once a	26.1. A general meeting shall be held once a	
	year, no later than six months after the	year, no later than six months after the	
	end of the financial year of the company.	end of the financial year of the company.	
26.2.	The agenda of the annual meeting shall	26.2. The agenda of the annual meeting shall	
	contain, inter alia, the following items:	contain, inter alia, the following items:	
	a. consideration of the management	a. consideration of the management	
	report, the annual accounts and	report, the annual accounts and	
	the particulars to be added thereto	the particulars to be added thereto	
	pursuant to the statutory	pursuant to the statutory	
	regulations;	regulations;	



b.	adoption of the annual accounts;	b.	adoption of the annual accounts;	
C.	the policy of the company on	c.	the policy of the company on	
	additions to reserves and on		additions to reserves and on	
	dividends;		dividends;	
d.	allocation of the profit, insofar as	d.	allocation of the profit, insofar as	
	this is at the disposal of the		this is at the disposal of the	
	general meeting;		general meeting;	
e.	if applicable, the proposal to pay a	e.	if applicable, the proposal to pay a	
	dividend;		dividend;	
f.	discussion of each substantial	f.	discussion of each substantial	
	change in the corporate		change in the corporate	
	governance structure of the		governance structure of the	
	company;		company;	
g.	proposals relating to the	g.	proposals relating to the	
	composition of the management		composition of the management	
	board and the supervisory board,		board and the supervisory board,	
	including the filling of any		including the filling of any	
	vacancies in the management		vacancies in the management	
	board and the supervisory board;		board and the supervisory board;	
h.	if applicable, the proposal to (re-	h.	if applicable, the proposal to (re-	
	)appoint the external auditor		)appoint the external auditor	
	(registeraccountant) or another		(registeraccountant) or another	
	expert appointed thereto in		expert appointed thereto in	
	accordance with section 393 of		accordance with section 393 of	
	Book 2 of the Dutch Civil Code;		Book 2 of the Dutch Civil Code;	
	and		and	
i.	any proposals of the management	i.	any proposals of the management	
	board, the supervisory board, or		board, the supervisory board, or	
	shareholders or holders of		shareholders or holders of	



	depositent respirate provided that	1	donocitom, receipte, previded that
	depositary receipts, provided that		depositary receipts, provided that
	these have been placed on the		these have been placed on the
	agenda with due observance of		agenda with due observance of
	the requirements of the law and		the requirements of the law and
	these articles of association.		these articles of association.
	Without prejudice to the provision		Without prejudice to the provision
	of the previous sentence, the		of the previous sentence, the
	provision of article 28 paragraph 4		provision of article 28 paragraph
	is applicable in respect of		34 is applicable in respect of
	proposals of shareholders and		proposals of shareholders and
	holders of depositary receipts.		holders of depositary receipts.
26.3.	If the agenda of a general meeting	26.3.	If the agenda of a general meeting
	includes the granting of discharge to the		includes the granting of discharge to the
	members of the management board and		members of the management board and
	the supervisory board with respect to the		the supervisory board with respect to the
	performance of their duties in the		performance of their duties in the
	respective financial year, the item of		respective financial year, the item of
	discharge will be put on the agenda as a		discharge will be put on the agenda as a
	separate item for the management board		separate item for the management board
	and the supervisory board, respectively.		and the supervisory board, respectively.
26.4.	The management board and the	26.4.	The management board and the
	supervisory board shall provide the		supervisory board shall provide the
	general meeting with all requested		general meeting with all requested
	information, unless this would be		information, unless this would be
	contrary to an overriding interest of the		contrary to an overriding interest of the
	company. If the management board and		company. If the management board and
	the supervisory board invoke an		the supervisory board invoke an
	overriding interest, they must give		overriding interest, they must give
	reasons.		reasons.
		]	



Extrao	rdinary general meeting.	Extraor	dinary general meeting.	
<u>Article</u>	<u>27.</u>	<u>Article</u>	<u>27.</u>	
27.1.	Extraordinary general meetings shall be	27.1.	Extraordinary general meetings shall be	Clerical changes to the English version of the
	held as frequently as they are convoked		held as frequently as they are convoked	Articles of Association.
	by the management board or by the		by the management board or by the	
	supervisory board, or whenever one or		supervisory board, or whenever one or	
	more shareholders and/or holders of		more shareholders and/or holders of	
	depositary receipts representing at least		depositary receipts representing at least	
	one-tenth of the issued and outstanding		one-tenth of the issued and outstanding	
	capital so request the supervisory board		capital so request the supervisory board	
	or the management board in writing.		or the management board in writing.	
	Such request shall specify and elucidate		Such request shall specify and elucidate	
	the subjects which the applicants wish to		the subjects which the applicants wish to	
	be discussed.		be discussed.	
27.2.	If neither the supervisory board nor the	27.2.	If neither the supervisory board nor the	It is proposed to update the period for convening
	management board take the measures		management board take the measures	an extraordinary general meeting, if validly
	necessary to ensure that the		necessary to ensure that the	requested, from six weeks to eight weeks. As the
	extraordinary general meeting can be		extraordinary general meeting can be	convocation period for an extraordinary general
	held within six (6) weeks from the		held within <u>eightsix</u> ( <u>86</u> ) weeks from the	meeting is already six weeks, such request would
	aforesaid request of the shareholders		aforesaid request of the shareholders	otherwise be practically impossible to comply with.
	and/or holders of depositary receipts, the		and/or holders of depositary receipts, the	The period of eight weeks aligns with the period
	applicants themselves may proceed to		applicants themselves may proceed to	provided for by Dutch law.
	convoke the extraordinary general		convoke the extraordinary general	
	meeting in accordance with the rules set		meeting in accordance with the rules set	
	for that purpose in these articles of		for that purpose in these articles of	
	association.		association.	
	General meeting; notice and agenda.		I meeting; notice and agenda.	
<u>Article</u>	<u>28.</u>	<u>Article</u>	<u>28.</u>	



- 28.1. Notice of the general meeting shall be given by the management board or the supervisory board or the shareholders and/or holders of depositary receipts, as referred to in article 27, subject to a time limit and in accordance with the applicable statutory provisions and stock exchange regulations; notice to holders of registered shares and to usufructuaries and pledgees of registered shares who are entitled to vote shall also be given by means of letters sent by registered post or by regular post.
  - Avoidance of resolutions of the general meeting cannot be demanded on the grounds of non-receipt or late receipt of the letter of notice if that letter was sent on time.
- 28.2. The management board may decide that the convocation letters as referred to in paragraph 1 in respect of a person entitled to attend shareholders' meetings pursuant to registered shares who agrees thereto, is replaced by a legible and reproducible message sent by electronic mail to the address indicated by him to the company for such purpose.
- given by the management board or the supervisory board or the shareholders and/or holders of depositary receipts, as referred to in article 27, subject to a time limit and in accordance with the applicable statutory provisions and stock exchange regulations; notice to holders of registered shares and to usufructuaries and pledgees of registered shares who are entitled to vote shall also be given by means of letters sent by registered post or by regular post. Avoidance of resolutions of the general meeting cannot be demanded on the grounds of non-receipt or late receipt of

Notice of the general meeting shall be

28.1.

28.2. The management board may decide that the convocation letters as referred to in paragraph 1 in respect of a person entitled to attend shareholders' meetings pursuant to registered shares who agrees thereto, is replaced by a legible and reproducible message sent by electronic mail to the address indicated by him to the company for such purpose.

on time.

the letter of notice if that letter was sent

As convocation via Ahold Delhaize's website is facilitated by Dutch law, there is no legal requirement for convocation through separate letters to registered shareholders. It is therefore proposed to remove this unnecessary administrative step in the process for convening the general meeting.



The notice shall state the subjects on the	28. <u>2</u> 3	The notice shall state the subjects on the	
agenda and other matters and particulars		agenda and other matters and particulars	
prescribed by law.		prescribed by law.	
A matter, the consideration of which has	28. <u>3</u> 4.	A matter, the consideration of which has	
been requested in writing by one or more		been requested in writing by one or more	
holders of shares or depositary receipts		holders of shares or depositary receipts	
for shares representing solely or jointly at		for shares representing solely or jointly at	
least one percent (1%) of the issued		least one percent (1%) of the issued	
share capital or representing a value of		share capital or representing a value of	
at least fifty million euro (EUR		at least fifty million euro (EUR	
50,000,000), will be placed on the notice		50,000,000), will be placed on the notice	
convening a meeting or will be		convening a meeting or will be	
announced in the same manner if the		announced in the same manner if the	
company has received the request not		company has received the request not	
later than on the sixtieth day prior to the		later than on the sixtieth day prior to the	
day of the meeting.		day of the meeting.	
The management board and the	28. <u>4</u> 5.	The management board and the	
supervisory board shall inform the		supervisory board shall inform the	
general meeting by means of a		general meeting by means of a	
shareholders' circular or explanatory		shareholders' circular or explanatory	
notes to the agenda of all facts and		notes to the agenda of all facts and	
circumstances relevant to the proposals		circumstances relevant to the proposals	
on the agenda.		on the agenda.	
Written requests as referred to in article	28. <u>5</u> 6.	Written requests as referred to in article	
27 paragraph 1 and this article 28		27 paragraph 1 and this article 28	
paragraph 4, may not be submitted		paragraph <u>3</u> 4, may not be submitted	
electronically. Written requests as		electronically. Written requests as	
referred to in article 27 paragraph 1 and		referred to in article 27 paragraph 1 and	
this article 28 paragraph 4 shall comply		this article 28 paragraph <u>3</u> 4 shall comply	
	agenda and other matters and particulars prescribed by law.  A matter, the consideration of which has been requested in writing by one or more holders of shares or depositary receipts for shares representing solely or jointly at least one percent (1%) of the issued share capital or representing a value of at least fifty million euro (EUR 50,000,000), will be placed on the notice convening a meeting or will be announced in the same manner if the company has received the request not later than on the sixtieth day prior to the day of the meeting.  The management board and the supervisory board shall inform the general meeting by means of a shareholders' circular or explanatory notes to the agenda of all facts and circumstances relevant to the proposals on the agenda.  Written requests as referred to in article 27 paragraph 1 and this article 28 paragraph 4, may not be submitted electronically. Written requests as referred to in article 27 paragraph 1 and	agenda and other matters and particulars prescribed by law.  A matter, the consideration of which has been requested in writing by one or more holders of shares or depositary receipts for shares representing solely or jointly at least one percent (1%) of the issued share capital or representing a value of at least fifty million euro (EUR 50,000,000), will be placed on the notice convening a meeting or will be announced in the same manner if the company has received the request not later than on the sixtieth day prior to the day of the meeting.  The management board and the supervisory board shall inform the general meeting by means of a shareholders' circular or explanatory notes to the agenda of all facts and circumstances relevant to the proposals on the agenda.  Written requests as referred to in article 27 paragraph 1 and this article 28 paragraph 4, may not be submitted electronically. Written requests as referred to in article 27 paragraph 1 and	agenda and other matters and particulars prescribed by law.  A matter, the consideration of which has been requested in writing by one or more holders of shares or depositary receipts for shares representing solely or jointly at least one percent (1%) of the issued share capital or representing a value of at least fifty million euro (EUR 50,000,000), will be placed on the notice convening a meeting or will be announced in the same manner if the company has received the request not later than on the sixtieth day prior to the day of the meeting.  The management board and the supervisory board shall inform the general meeting by means of a shareholders' circular or explanatory notes to the agenda.  Written requests as referred to in article 27 paragraph 1 and this article 28 paragraph 4, may not be submitted electronically. Written requests as referred to in article 27 paragraph 1 and



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	with conditions stipulated by the		with conditions stipulated by the	l
	management board, which conditions		management board, which conditions	l
	shall be posted on the company's		shall be posted on the company's	l
	website.		website.	l
Article	<u> 29.</u>	<u>Article</u>	<u>29.</u>	Ī
29.1.	Shareholders and holders of depositary	29.1.	Shareholders and holders of depositary	l
	receipts shall only be entitled to attend		receipts shall only be entitled to attend	l
	meetings and take part in the		meetings and take part in the	l
	deliberations, and those who have voting		deliberations, and those who have voting	l
	rights may only vote at meetings, in		rights may only vote at meetings, in	l
	accordance with the following		accordance with the following	l
	paragraphs of this article.		paragraphs of this article.	l
29.2.	The persons who are entitled to attend	29.2.	The persons who are entitled to attend	
	the meeting are persons who (i) are a		the meeting are persons who (i) are a	
	shareholder or a person who is otherwise		shareholder or a person who is otherwise	
	entitled to attend the meeting as per a		entitled to attend the meeting as per a	
	date prescribed by law, such date		date prescribed by law, such date	
	hereinafter referred to as: the "record		hereinafter referred to as: the "record	l
	date", and (ii) who are as such registered		date", and (ii) who are as such registered	
	in a register (or one or more parts		in a register (or one or more parts	
	thereof) designated thereto by the		thereof) designated thereto by the	l
	management board, hereinafter referred		management board, hereinafter referred	l
	to as: the "register", inasfar as (iii) at the		to as: the "register", inasfar as (iii) at the	l
	request of the relevant shareholder or		request of the relevant shareholder or	
	holder of depositary receipts, the holder		holder of depositary receipts, the holder	l
	of the register has given notice in writing		of the register has given notice in writing	l
	to the company prior to the meeting that		to the company prior to the meeting that	l
	the relevant shareholder or holder of		the relevant shareholder or holder of	l
	depositary receipts has the intention to		depositary receipts has the intention to	l



	attend the meeting, regardless of who		attend the meeting, regardless of who	
	will be shareholder or holder of		will be shareholder or holder of	
	depositary receipts at the time of the		depositary receipts at the time of the	
	meeting. The notice will contain the		meeting. The notice will contain the	
	name and the number of shares the		name and the number of shares the	
	shareholder or holder of depositary		shareholder or holder of depositary	
	receipts will represent in the meeting.		receipts will represent in the meeting.	
	The provision above under (iii)		The provision above under (iii)	
	concerning the notice to the company		concerning the notice to the company	
	also applies to the proxy holder of a		also applies to the proxy holder of a	
	shareholder or holder of depositary		shareholder or holder of depositary	
	receipts, who has written proxy.		receipts, who has written proxy.	
29.3.	The management board may decide that	29.3.	The management board may decide that	
	persons entitled to attend shareholders'		persons entitled to attend shareholders'	
	meetings and vote thereat may, within a		meetings and vote thereat may, within a	
	period prior to the shareholders' meeting		period prior to the shareholders' meeting	ı
	to be set by the management board,		to be set by the management board,	
	which period cannot begin prior to the		which period cannot begin prior to the	
	registration date as meant in the		registration date as meant in the	
	previous paragraph, cast their votes		previous paragraph, cast their votes	
	electronically in a manner to be decided		electronically in a manner to be decided	
	by the management board or by letter.		by the management board or by letter.	
	Votes cast in accordance with the		Votes cast in accordance with the	
	previous sentence are equal to votes		previous sentence are equal to votes	
	cast at the meeting.		cast at the meeting.	
29.4.	The notice of convocation of the general	29.4.	The notice of convocation of the general	
	meeting will contain the record date as		meeting will contain the record date as	
	referred to in paragraph 2, the place of		referred to in paragraph 2, the place of	



	meeting and the proceedings for		meeting and the proceedings for	
	registration.		registration.	
29.5.	The written proxies relating to shares or	29.5.	The written proxies relating to shares or	
	depositary receipts issued to bearer must		depositary receipts issued to bearer must	
	be provided to the holder of the register		be provided to the holder of the register	
	as referred to in paragraph 2 not later		as referred to in paragraph 2 not later	
	than the date as mentioned in the		than the date as mentioned in the	
	notification for the general meeting. The		notification for the general meeting. The	
	holder of the register will send the		holder of the register will send the	
	proxies together with the notification to		proxies together with the notification to	
	the company as described in paragraph		the company as described in paragraph	
	2, sub (iii). The management board may		2, sub (iii). The management board may	
	resolve that the proxies of holders of		resolve that the proxies of holders of	
	voting rights will be attached to the		voting rights will be attached to the	
	attendance list.		attendance list.	
	If the written proxies relate to registered		If the written proxies relate to registered	
	common shares or registered depositary		common shares or registered depositary	
	receipts for common shares, the proxies		receipts for common shares, the proxies	
	must be deposited at the office of the		must be deposited at the office of the	
	company prior to the meeting.		company prior to the meeting.	
	The notice as referred to in article 28,		The notice as referred to in article 28,	
	paragraph 1, shall state the date on		paragraph 1, shall state the date on	
	which such deposit may take place at the		which such deposit may take place at the	
	latest. This date cannot be set any		latest. This date cannot be set any	
	earlier than at seven (7) days and not		earlier than at seven (7) days and not	
	later than at three (3) days before the		later than at three (3) days before the	
	day of the meeting.		day of the meeting.	
29.6.	The management board may decide that	29.6.	The management board may decide that	
	the business transacted at a		the business transacted at a	



	shareholders' meeting can be taken note		shareholders' meeting can be taken note	
	of by electronic means of		of by electronic means of	
	communication.		communication.	
29.7.	The management board may decide that	29.7.	The management board may decide that	
	each person entitled to attend		each person entitled to attend	
	shareholders' meetings and vote thereat		shareholders' meetings and vote thereat	
	may, either in person or by written proxy,		may, either in person or by written proxy,	
	vote at that meeting by electronic means		vote at that meeting by electronic means	
	of communication, provided that such		of communication, provided that such	
	person can be identified via the		person can be identified via the	
	electronic means of communication and		electronic means of communication and	
	furthermore provided that such person		furthermore provided that such person	
	can directly take note of the business		can directly take note of the business	
	transacted at the shareholders' meeting		transacted at the shareholders' meeting	
	concerned. The management board may		concerned. The management board may	
	attach conditions to the use of the		attach conditions to the use of the	
	electronic means of communication,		electronic means of communication,	
	which conditions shall be announced at		which conditions shall be announced at	
	the convocation of the shareholders'		the convocation of the shareholders'	
	meeting and shall be posted on the		meeting and shall be posted on the	
	company's website.		company's website.	
Genera	meeting; meeting proceedings and	<u>General</u>	meeting; meeting proceedings and	
reportir	ng.	reportin	<u>g.</u>	
Article	<u>30.</u>	Article 3	<u>80.</u>	
30.1.	The general meeting shall be presided	30.1.	The general meeting shall be presided	
	by the chairman of the supervisory board		by the chairman of the supervisory board	
	or, if he is absent, by one of the other		or, if he is absent, by one of the other	
	members of the supervisory board		members of the supervisory board	
	designated for that purpose by the		designated for that purpose by the	
L				



supervisory board. If no members of the
supervisory board are present at the
meeting, the meeting shall be presided
by one of the members of the
management board designated for that
purpose by the management board. In
the latter's absence the meeting shall be
presided by a person to be designated
by the persons entitled to vote present at
the meeting.

- 30.2. The chairman shall determine the order of proceedings at the meeting with due observance of the agenda and he may restrict the allotted speaking time or take other measures to ensure orderly progress of the meeting.
- 30.3. A certificate signed by the chairman and the company secretary confirming that the general meeting has adopted a particular resolution, shall constitute evidence of such resolution vis-à-vis third parties.
- 30.4. Minutes of the meeting shall be kept by a person to be designated by the chairman and shall be signed by the chairman, the person who has kept the minutes, and one (1) shareholder designated by the chairman, unless the business

- supervisory board. If no members of the supervisory board are present at the meeting, the meeting shall be presided by one of the members of the management board designated for that purpose by the management board. In the latter's absence the meeting shall be presided by a person to be designated by the persons entitled to vote present at the meeting.
- 30.2. The chairman shall determine the order of proceedings at the meeting with due observance of the agenda and he may restrict the allotted speaking time or take other measures to ensure orderly progress of the meeting.
- 30.3. A certificate signed by the chairman and the company secretary confirming that the general meeting has adopted a particular resolution, shall constitute evidence of such resolution vis-à-vis third parties.
- 30.4. Minutes of the meeting shall be kept by a person to be designated by the chairman and shall be signed by the chairman and, the person who has kept the minutes, and one (1) shareholder designated by the chairman, unless the business

In order to create administrative flexibility, it is proposed to update this provision on minute-taking, allowing for the chairman and the secretary of the meeting to adopt the minutes of the general meeting, in line with market practice for Dutch listed companies.



	transacted at the meeting is officially		transacted at the meeting is officially	
	recorded by a notary.		recorded by a notary.	
30.5.	Unless the business transacted at the	30.5.	Unless the business transacted at the	
	meeting is officially recorded by a notary,		meeting is officially recorded by a notary,	
	the minutes of the general meeting shall		the minutes of the general meeting shall	
	be made available, on request, to		be made available, on request, to	
	shareholders no later than three (3)		shareholders no later than three (3)	
	months after the end of the meeting,		months after the end of the meeting,	
	after which the shareholders shall have		after which the shareholders shall have	
	the opportunity to react to the minutes in		the opportunity to react to the minutes in	
	the following three (3) months. The		the following three (3) months. The	
	minutes shall then be adopted in the		minutes shall then be adopted in the	
	manner as described in the preceding		manner as described in the preceding	
	paragraph.		paragraph.	
Article 3	<u>31.</u>	Article 3	<u>31.</u>	
31.1.	Unless a larger majority of votes or a	31.1.	Unless a larger majority of votes or a	
			higher greening is required by virtue of the	
	higher quorum is required by virtue of the		higher quorum is required by virtue of the	
	law or these articles of association,		law or these articles of association,	
	law or these articles of association,		law or these articles of association,	
	law or these articles of association, resolutions in respect of all proposals		law or these articles of association, resolutions in respect of all proposals	
	law or these articles of association, resolutions in respect of all proposals that are stated on the agenda in		law or these articles of association, resolutions in respect of all proposals that are stated on the agenda in	
	law or these articles of association, resolutions in respect of all proposals that are stated on the agenda in accordance with the provisions of article		law or these articles of association, resolutions in respect of all proposals that are stated on the agenda in accordance with the provisions of article	
	law or these articles of association, resolutions in respect of all proposals that are stated on the agenda in accordance with the provisions of article 28, paragraph 4, shall be adopted by an		law or these articles of association, resolutions in respect of all proposals that are stated on the agenda in accordance with the provisions of article 28, paragraph 34, shall be adopted by an	
	law or these articles of association, resolutions in respect of all proposals that are stated on the agenda in accordance with the provisions of article 28, paragraph 4, shall be adopted by an absolute majority of the votes cast,		law or these articles of association, resolutions in respect of all proposals that are stated on the agenda in accordance with the provisions of article 28, paragraph 34, shall be adopted by an absolute majority of the votes cast,	
	law or these articles of association, resolutions in respect of all proposals that are stated on the agenda in accordance with the provisions of article 28, paragraph 4, shall be adopted by an absolute majority of the votes cast, provided such majority represents at		law or these articles of association, resolutions in respect of all proposals that are stated on the agenda in accordance with the provisions of article 28, paragraph 34, shall be adopted by an absolute majority of the votes cast, provided such majority represents at	
	law or these articles of association, resolutions in respect of all proposals that are stated on the agenda in accordance with the provisions of article 28, paragraph 4, shall be adopted by an absolute majority of the votes cast, provided such majority represents at least one-third of the issued share		law or these articles of association, resolutions in respect of all proposals that are stated on the agenda in accordance with the provisions of article 28, paragraph 34, shall be adopted by an absolute majority of the votes cast, provided such majority represents at least one-third of the issued share	
	law or these articles of association, resolutions in respect of all proposals that are stated on the agenda in accordance with the provisions of article 28, paragraph 4, shall be adopted by an absolute majority of the votes cast, provided such majority represents at least one-third of the issued share capital. If an absolute majority of the		law or these articles of association, resolutions in respect of all proposals that are stated on the agenda in accordance with the provisions of article 28, paragraph 34, shall be adopted by an absolute majority of the votes cast, provided such majority represents at least one-third of the issued share capital. If an absolute majority of the	



	capital, a new meeting may be convened		capital, a new meeting may be convened	
	at which the resolution may be adopted		at which the resolution may be adopted	
	by an absolute majority of the votes cast,		by an absolute majority of the votes cast,	
	regardless of the capital represented at		regardless of the capital represented at	
	such meeting, unless a larger majority of		such meeting, unless a larger majority of	
	votes or a quorum is required by virtue of		votes or a quorum is required by virtue of	
	the law.		the law.	
31.2.	Unless another majority of votes or	31.2.	Unless another majority of votes or	
	quorum is required by virtue of the law or		quorum is required by virtue of the law or	
	these articles of association, all other		these articles of association, all other	
	resolutions shall be adopted by an		resolutions shall be adopted by an	
	absolute majority of the votes cast. If the		absolute majority of the votes cast. If the	
	votes on any other proposal than one for		votes on any other proposal than one for	
	the election of persons are equally		the election of persons are equally	
	divided, the proposal shall be defeated.		divided, the proposal shall be defeated.	
	Blank votes and invalid votes shall not		Blank votes and invalid votes shall not	
	be counted.		be counted.	
31.3.	The chairman determines the method of	31.3.	The chairman determines the method of	
	voting.		voting.	
31.4.	Without prejudice to the provisions of	31.4.	Without prejudice to the provisions of	
	paragraph 1, at an election of persons		paragraph 1, at an election of persons	
	where more than one (1) person is		where more than one (1) person is	
	nominated, the person who receives the		nominated, the person who receives the	
	absolute majority of votes at the first		absolute majority of votes at the first	
	ballot shall be elected.		ballot shall be elected.	
	If at the first ballot no one has received		If at the first ballot no one has received	
	the absolute majority of votes, a second		the absolute majority of votes, a second	
	vote shall be taken between the two (2)		vote shall be taken between the two (2)	



F		h
number of votes at the first ballot.		number of votes at the first ballot.
If at the first ballot more than two (2)		If at the first ballot more than two (2)
persons received the largest number of		persons received the largest number of
votes, an interim vote shall be taken first		votes, an interim vote shall be taken first
to decide which of those persons shall		to decide which of those persons shall
participate in the second ballot.		participate in the second ballot.
If at the first ballot one (1) person has		If at the first ballot one (1) person has
received the largest number of votes and		received the largest number of votes and
the second largest number of votes is		the second largest number of votes is
equally divided between two (2) or more		equally divided between two (2) or more
persons, an interim vote shall be taken		persons, an interim vote shall be taken
first to decide which of the latter persons		first to decide which of the latter persons
shall participate in the second ballot.		shall participate in the second ballot.
If the votes are equally divided at an		If the votes are equally divided at an
interim ballot or second ballot, a drawing		interim ballot or second ballot, a drawing
of lots shall decide.		of lots shall decide.
Any and all disputes with regard to voting	31.5.	Any and all disputes with regard to voting
for which neither the law nor the articles		for which neither the law nor the articles
of association provide shall be decided		of association provide shall be decided
by the chairman of the meeting.		by the chairman of the meeting.
The ruling pronounced by the chairman	31.6.	The ruling pronounced by the chairman
of the meeting in respect of the outcome		of the meeting in respect of the outcome
of any vote taken at a general meeting		of any vote taken at a general meeting
shall be decisive. The same shall apply		shall be decisive. The same shall apply
to the contents of any resolution passed,		to the contents of any resolution passed,
to the extent pronounced by the		to the extent pronounced by the

persons who received the largest

chairman the correctness of that ruling is

contested, another vote shall be taken if

persons who received the largest

chairman the correctness of that ruling is

contested, another vote shall be taken if

31.5.

31.6.



	so desired by the majority or - if the		so desired by the majority or - if the	ĺ
	original vote was not taken on a poll or		original vote was not taken on a poll or	l
	by a secret ballot - by any one (1) person		by a secret ballot - by any one (1) person	l
	present who is entitled to vote. Such new		present who is entitled to vote. Such new	l
	vote shall override the legal		vote shall override the legal	l
	consequences of the original vote.		consequences of the original vote.	l
Article	32.	Article 3	<u>32.</u>	ī
32.1.	Each amount of shares equal to the	32.1.	Each amount of shares equal to the	l
	nominal value of a common share shall		nominal value of a common share shall	l
	carry the right to cast one vote.		carry the right to cast one vote.	l
32.2.	No votes may be cast at the general	32.2.	No votes may be cast at the general	l
	meeting in respect of shares which are		meeting in respect of shares which are	l
	held by the company or any of its		held by the company or any of its	l
	subsidiaries, nor in respect of shares the		subsidiaries, nor in respect of shares the	l
	depositary receipts for which are held by		depositary receipts for which are held by	l
	the company or by any of its		the company or by any of its	l
	subsidiaries. Usufructuaries and		subsidiaries. Usufructuaries and	l
	pledgees of shares which belong to the		pledgees of shares which belong to the	l
	company or its subsidiaries shall not be		company or its subsidiaries shall not be	l
	excluded from the right to vote if the right		excluded from the right to vote if the right	l
	of usufruct or pledge was created before		of usufruct or pledge was created before	l
	the shares concerned were held by the		the shares concerned were held by the	l
	company or a subsidiary of the company.		company or a subsidiary of the company.	l
	The company or a subsidiary of the		The company or a subsidiary of the	l
	company may not cast votes for shares		company may not cast votes for shares	l
	in respect of which the company or the		in respect of which the company or the	l
	subsidiary holds a right of pledge or		subsidiary holds a right of pledge or	l
	usufruct.		usufruct.	l



32.3.	For the purpose of determining how	32.3.	For the purpose of determining how	
	many shareholders are voting and are		many shareholders are voting and are	
	present or represented, or how much of		present or represented, or how much of	
	the capital is provided or represented, no		the capital is provided or represented, no	
	account shall be taken of shares in		account shall be taken of shares in	
	respect whereof the law stipulates that		respect whereof the law stipulates that	
	no votes can be cast for them.		no votes can be cast for them.	
Article 3	3 <u>3.</u>	Article 3	<u>33.</u>	
Shareho	lders may exercise their voting rights even	Shareho	olders may exercise their voting rights	
though th	ne resolution to be voted on would grant	even the	ough the resolution to be voted on would	
them any	right against the company or release	grant th	em any right against the company or	
them fro	m any obligation towards the company	release	them from any obligation towards the	
which the	ey would have by virtue of their relation to	compan	y which they would have by virtue of their	
the comp	pany in any other capacity than as a	relation	to the company in any other capacity than	
sharehol	der of the company.	as a sha	areholder of the company.	
Article 3	<u>4.</u>	Article 3	<u>34.</u>	
34.1.	Members of the management board and	34.1.	Members of the management board and	
	members of the supervisory board shall		members of the supervisory board shall	
	have admission to the general meetings.		have admission to the general meetings.	
	They shall have an advisory vote at the		They shall have an advisory vote at the	
	general meetings.		general meetings.	
34.2.	Furthermore, admission shall be given to	34.2.	Furthermore, admission shall be given to	
	the persons whose attendance at the		the persons whose attendance at the	
	meeting is approved by the chairman.		meeting is approved by the chairman.	
Meeting	s of holders of shares of a particular	Meeting	s of holders of shares of a particular	
class.		<u>class.</u>		
Article 3	<u>85.</u>	Article :	<u>35.</u>	
35.1.	Meetings of holders of shares of a	35.1.	Meetings of holders of shares of a	Clerical changes to the English version of the
	particular class or classes shall be held		particular class or classes shall be held	Articles of Association.



	as frequently and whenever such a meeting is required by virtue or any statutory regulation or any regulation in		as frequently and whenever such a meeting is required by virtue or any statutory regulation or any regulation in	
35.2.	these articles of association.  Meetings as referred to in the previous paragraph may be convoked by the management board, by the supervisory board, and by one (1) or more shareholders and/or holders of depositary receipts who jointly represent at least one-tenth of the capital issued and outstanding in shares of the class concerned.  The provisions of articles 25 and 27 through 33 shall apply mutatis mutandis, provided that paragraph 1 of article 28 and paragraphs 1 and 2 of article 29 shall not apply to meetings of holders of cumulative preferred shares and	35.2.	these articles of association.  Meetings as referred to in the previous paragraph may be convoked by the management board, by the supervisory board, and by one (1) or more shareholders and/or holders of depositary receipts who jointly represent at least one-tenth of the capital issued and outstanding in shares of the class concerned.  The provisions of articles 25 and 27 through 33 shall apply mutatis mutandis, provided that paragraph 1 of article 28 and paragraphs 1 and 2 of article 29 shall not apply to meetings of holders of cumulative preferred shares-and	Proposed amendments relating to the removal of the preferred financing shares (see article 4).
	meetings of holders of shares of a series of financing preferred shares. Those meetings shall be convoked by means of letters sent by registered post or by regular post.		meetings of holders of shares of a series of financing preferred shares. Those meetings shall be convoked by means of letters sent by registered post or by regular post.	
Externa	ıl auditor.	Externa	l auditor.	
Article	<u>36.</u>	Article 3	<u>36.</u>	
36.1.	The company shall instruct a chartered accountant (the "external auditor") to examine the annual accounts drawn up	36.1.	The company shall instruct a chartered accountant (the "external auditor") to examine the annual accounts drawn up	



	but the many and many the and to determine	1	hardha mananantha and ta datamata	<del> </del>
	by the management board to determine		by the management board to determine	
	whether the annual accounts satisfy the		whether the annual accounts satisfy the	
	requirements imposed by and pursuant		requirements imposed by and pursuant	
	to the law, and further to ascertain		to the law, and further to ascertain	
	whether, as far as he is able to judge,		whether, as far as he is able to judge,	
	the management report has been drawn		the management report has been drawn	
	up in accordance with the requirements		up in accordance with the requirements	
	imposed by and pursuant to the law and		imposed by and pursuant to the law and	
	is consistent with the annual accounts,		is consistent with the annual accounts,	
	and whether the other particulars		and whether the other particulars	
	required by law have been added to the		required by law have been added to the	
	aforesaid documents.		aforesaid documents.	
36.2.	The body authorised to so instruct the	36.2.	The body authorised to so instruct the	These amendments are proposed to align with
	external auditor shall be the general		external auditor shall be the general	current legislation, pursuant to which the residual
	meeting. If the general meeting fails to		meeting. If the general meeting fails to	power to appoint the Company's external auditor
	give instruction to an external auditor the		give instruction to an external auditor the	lies only with the supervisory board.
	supervisory board shall have the power		supervisory board shall have the power	
	to do so, or, if the supervisory board fails		to do so <del>, or, if the supervisory board fails</del>	
	to give the instruction, the management		to give the instruction, the management	
	board shall have the power to do so.		board shall have the power to do so.	
36.3.	The selection of the external auditor shall	36.3.	The selection of the external auditor shall	
	not be restricted by any nomination; the		not be restricted by any nomination; the	
	instruction may only be cancelled for		instruction may only be cancelled for	
	good reasons with due observance of		good reasons with due observance of	
	section 2:393 subsection 2 of the Dutch		section 2:393 subsection 2 of the Dutch	
	Civil Code by the general meeting or by		Civil Code by the general meeting or by	
	the body who gave the instruction.		the body who gave the instruction.	
	Furthermore, if the instruction was given		Furthermore, if the instruction was given	
		1		1



	by the management board it may be		by the management board it may be
	cancelled by the supervisory board.		cancelled by the supervisory board.
26.4		26.4	
36.4.	If the external auditor so requires, the	36.4.	If the external auditor so requires, the
	general meeting shall hear the external		general meeting shall hear the external
	auditor with respect to the cancellation of		auditor with respect to the cancellation of
	his instruction or the intent of		his instruction or the intent of
	cancellation announced to him.		cancellation announced to him.
36.5.	The external auditor may be questioned	36.5.	The external auditor may be questioned
	by participants in the general meeting in		by participants in the general meeting in
	relation to his statement on the fairness		relation to his statement on the fairness
	of the annual accounts. The external		of the annual accounts. The external
	auditor shall therefore be invited to		auditor shall therefore be invited to
	attend the general meeting and be		attend the general meeting and be
	entitled to address this meeting.		entitled to address this meeting.
36.6.	The external auditor shall report his	36.6.	The external auditor shall report his
	findings to the supervisory board and to		findings to the supervisory board and to
	the management board and he shall set		the management board and he shall set
	out the result of his audit in a certificate.		out the result of his audit in a certificate.
36.7.	The external auditor shall in any event	36.7.	The external auditor shall in any event
	attend the meeting of the supervisory		attend the meeting of the supervisory
	board, at which the report of the external		board, at which the report of the external
	auditor with respect to the audit of the		auditor with respect to the audit of the
	annual accounts is discussed.		annual accounts is discussed.
Financi	al year, management report and annual	Financi	al year, management report and annual
accoun		accoun	
Article	<del></del>	Article	
37.1.	The financial year of the company shall	37.1.	The financial year of the company shall
	end on the Sunday nearest to the thirty-		end on the Sunday nearest to the thirty-
	first of December of the calendar year,		first of December of the calendar year,
	, , , , , , , , , , , , , , , , , , ,		, , , , , , , , , , , , , , , , , , ,



and the next financial year shall begin on
the next following Monday.

- 37.2. Each year, within the period prescribed by or pursuant to the law, the management board makes generally available: the annual accounts, the management report, the auditor's statement and the other information to be made generally available with the annual accounts by or pursuant to a statutory obligation.
- 37.3. The management board shall explain, in a separate chapter of the management report, the principles of the corporate governance structure of the company. The management board shall state in the explanatory notes to the annual accounts, in addition to the information to be included pursuant to section 383d of Book 2 of the Dutch Civil Code, the value of any options granted to the management board and the personnel and shall indicate how this value is determined. The management board shall provide a survey of all existing or potential anti-takeover measures in the management report and shall also indicate in what circumstances it is

- and the next financial year shall begin on the next following Monday.
- 37.2. Each year, within the period prescribed by or pursuant to the law, the management board makes generally available: the annual accounts, the management report, the auditor's statement and the other information to be made generally available with the annual accounts by or pursuant to a statutory obligation.
- 37.3. The management board shall explain, in a separate chapter of the management report, the principles of the corporate governance structure of the company. The management board shall state in the explanatory notes to the annual accounts, in addition to the information to be included pursuant to section 383d of Book 2 of the Dutch Civil Code, the value of any options granted to the management board and the personnel and shall indicate how this value is determined. The management board shall provide a survey of all existing or potential anti-takeover measures in the management report and shall also indicate in what circumstances it is

These amendments are proposed now that information on management board remuneration must be disclosed in the remuneration report in accordance with 2:135b of the Dutch Civil Code and article 2:383d of the Dutch Civil Code no longer directly applies to the Company.



<b>Article</b>	39.	<b>Article</b>	<u>39.</u>	
Distribu		Distribu		
	premium reserves. Profit and loss.		remium reserves. Profit and loss.	
and 149	of Book 2 of the Dutch Civil Code.	and 149	of Book 2 of the Dutch Civil Code.	
without	prejudice to the provisions of sections 138	without	prejudice to the provisions of sections 138	
demons	strated by the documents submitted, all this	demons	strated by the documents submitted, all this	
of mana	agement, supervision and verification are	of mana	agement, supervision and verification are	
supervi	sion and verification insofar as these acts	supervi	sion and verification insofar as these acts	
the men	nbers of the supervisory board for their	the mer	mbers of the supervisory board for their	
manage	ement board for their management and of	manage	ement board for their management and of	
release	from liability of the members of the	release	from liability of the members of the	
paragra	ph 3, shall constitute a discharge and	paragra	ph 3, shall constitute a discharge and	
_	general meeting, as mentioned in article 26,	•	general meeting, as mentioned in article 26,	Articles of Association.
	nting of discharge of the annual accounts		Inting of discharge <del> of the annual accounts</del>	Clerical changes to the English version of the
Article		Article		
	the law.		the law.	
	annual and quarterly figures within the time limits prescribed by or pursuant to		annual and quarterly figures within the time limits prescribed by or pursuant to	
37.5.	The company shall publish its semi-	37.5.	The company shall publish its semi-	
	concerned.		concerned.	
	shall be stated on the document		shall be stated on the document	
	missing, the reason for such absence		missing, the reason for such absence	
	board. If any of these signatures be		board. If any of these signatures be	
	and by all members of the supervisory		and by all members of the supervisory	
07.11	all members of the management board	07.11	all members of the management board	
37.4.	The annual accounts shall be signed by	37.4.	The annual accounts shall be signed by	
	expected that these measures may be used.		expected that these measures may be used.	



- 39.1. The company will keep a share premium reserve A and a share premium reserve B, to which share premium reserves all holders of common shares are entitled unless provided otherwise in these articles of association and without prejudice to article 39, paragraph 3, sub c and article 39, paragraph 4, sub d. The company will also keep a share premium reserve to which all holders of financing preferred shares are entitled unless provided otherwise in these articles of association and without prejudice to article 39, paragraph 3, sub c. Upon (i) a conversion into common shares referred to in article 4, paragraph 3, (ii) an issue of common shares referred to in article 5. (iii) a repurchase of common shares referred to in article 7, (iv) a cancellation of common shares or a reduction of capital referred to in article 8 with respect to common shares or (v) a conversion of share premium into share capital relating to common shares, the general meeting (or the management board, if the management board has been authorised thereto by the general meeting) shall resolve against which of the share premium reserve A and the share
- The company will keep a share premium reserve A and a share premium reserve B, to which share premium reserves all holders of common shares are entitled unless provided otherwise in these articles of association and without prejudice to article 39, paragraph 3, sub c-and article 39, paragraph 4, sub d. The company will also keep a share premium reserve to which all holders of financing preferred shares are entitled unless provided otherwise in these articles of association and without prejudice to article 39, paragraph 3, sub c. Upon (i) a conversion into common shares referred to in article 4, paragraph 3, (ii) an issue of common shares referred to in article 5. (iii) a repurchase of common shares referred to in article 7, (iii) a cancellation of common shares or a reduction of capital referred to in article 8 with respect to common shares or (iv) a conversion of share premium into share capital relating to common shares, the general meeting (or the management board, if the management board has been authorised thereto by the general meeting) shall resolve against which of the share premium reserve A and the

39.1.

Proposed amendments relating to the removal of the preferred financing shares (see article 4).



premium reserve B, and to what extent the envisaged transaction is credited or debited to the share premium reserve A and the share premium reserve B, and such resolution shall, if applicable, specify the amount of each of the share premium reserve A and the share premium reserve B available for the envisaged transaction, as well as the impact of the envisaged transaction thereon. If the management board is authorised by the general meeting to resolve in respect of any of the matters referred to above under (i) up and to including (v), such authorisation shall be deemed to include the authorisation to resolve to which of the share premium reserve A and the share premium reserve B. and to what extent the envisaged transaction is credited or debited to the share premium reserve A and the share premium reserve B, as referred to in the previous sentence. If no decision is made to which of the share premium A and the share premium reserve B the envisaged transaction will be credited or debited, the booking will be made to the share premium reserve A

share premium reserve B, and to what extent the envisaged transaction is credited or debited to the share premium reserve A and the share premium reserve B, and such resolution shall, if applicable, specify the amount of each of the share premium reserve A and the share premium reserve B available for the envisaged transaction, as well as the impact of the envisaged transaction thereon. If the management board is authorised by the general meeting to resolve in respect of any of the matters referred to above under (i) up and to including (iv), such authorisation shall be deemed to include the authorisation to resolve to which of the share premium reserve A and the share premium reserve B, and to what extent the envisaged transaction is credited or debited to the share premium reserve A and the share premium reserve B, as referred to in the previous sentence. If no decision is made to which of the share premium A and the share premium reserve B the envisaged transaction will be credited or debited, the booking will be made to the share premium reserve A



and the share premium reserve B proportionally.

The company may make distributions on shares only to the extent that its shareholders' equity exceeds the sum of the paid-in and called-up part of the capital and the reserves which must be maintained by law.

- 39.2. Distributions of profit, meaning the net earnings after taxes shown by the adopted annual accounts, shall be made after the determining of the annual accounts from which it appears that they are justified, entirely without prejudice to any of the other provisions of these articles of association.
- 39.3. a. A dividend shall be paid out of the profit, if available for distribution, first of all on the cumulative preferred shares, based on the percentage, mentioned immediately below, of the amount called up and paid in on those shares. This percentage shall be equal to the average percentage of the basic refinancing transaction interest rate (basisherfinancieringstransactierente) of The European Central Bank —

and the share premium reserve B proportionally.

The company may make distributions on shares only to the extent that its shareholders' equity exceeds the sum of the paid-in and called-up part of the capital and the reserves which must be maintained by law.

- 39.2. Distributions of profit, meaning the net earnings after taxes shown by the adopted annual accounts, shall be made after the determining of the annual accounts from which it appears that they are justified, entirely without prejudice to any of the other provisions of these articles of association.
- 39.3. a. A dividend shall be paid out of the profit, if available for distribution, first of all on the cumulative preferred shares, based on the percentage, mentioned immediately below, of the amount called up and paid in on those shares. This percentage shall be equal to the average percentage of the basic refinancing transaction interest rate (basisherfinancieringstransactierente) of The European Central Bank —



measured by the number of days during which that rate was in force in the financial year over which the dividend is paid, increased by two and one tenth (2.1) percentage point and increased by the average interest surcharge rate likewise measured by the number of days during which that rate was in force - as applied by the credit institution in the Netherlands which, according to its balance sheet total as at the close of the financial year immediately preceding the financial year over which the dividend is paid, is the largest credit institution in the Netherlands. This is applicable provided that, if the percentage as referred to in the last sentence after having been determined in the manner stated above - is less than five and seventy-five hundredth percent (5.75%), the percentage referred to in the previous sentence, shall be five and seventy-five hundredth percent (5.75%).

measured by the number of days during which that rate was in force in the financial year over which the dividend is paid, increased by two and one tenth (2.1) percentage point and increased by the average interest surcharge rate likewise measured by the number of days during which that rate was in force - as applied by the credit institution in the Netherlands which, according to its balance sheet total as at the close of the financial year immediately preceding the financial year over which the dividend is paid, is the largest credit institution in the Netherlands. This is applicable provided that, if the percentage as referred to in the last sentence after having been determined in the manner stated above - is less than five and seventy-five hundredth percent (5.75%), the percentage referred to in the previous sentence, shall be five and seventy-five hundredth percent (5.75%).



- If in the financial year over which b. the aforesaid dividend is paid the amount called up and paid in on the cumulative preferred shares has been reduced or, pursuant to a resolution to make a further call on said shares, has been increased, the dividend shall be reduced or, if possible, increased by an amount equal to the aforesaid percentage of the amount of such reduction or increase, as the case may be. calculated from the date of the reduction or, as the case may be, from the date when the further call on the shares was made.
- c. If and to the extent that the profit is not sufficient to pay in full the dividend referred to under a. of this paragraph, the deficit shall be paid to the debit of the reserves, provided that doing so shall not be in violation of paragraph 1, last sentence, of this article.

  If and to the extent that the dividend referred to under a. of this paragraph cannot be paid to the debit of the reserves either,
- If in the financial year over which the aforesaid dividend is paid the amount called up and paid in on the cumulative preferred shares has been reduced or, pursuant to a resolution to make a further call on said shares, has been increased, the dividend shall be reduced or, if possible, increased by an amount equal to the aforesaid percentage of the amount of such reduction or increase, as the case may be. calculated from the date of the reduction or, as the case may be, from the date when the further call on the shares was made.
- c. If and to the extent that the profit is not sufficient to pay in full the dividend referred to under a. of this paragraph, the deficit shall be paid to the debit of the reserves, provided that doing so shall not be in violation of paragraph 1, last sentence, of this article.

  If and to the extent that the dividend referred to under a. of this paragraph cannot be paid to the debit of the reserves either,



the profits earned in subsequent years shall be applied first towards making to the holders of cumulative preferred shares such payment as will fully clear the deficit, before the provisions of the following paragraphs of this article can be applied. No further dividends on the cumulative preferred shares shall be paid than as stipulated in this article, in article 40 and in article 44. Interim dividends paid on the cumulative preferred shares over any financial year in accordance with article 40 shall be deducted from the dividend paid by virtue of this paragraph 3.

d. If the profit earned in any financial year has been determined and in that financial year one (1) or more cumulative preferred shares have been cancelled against repayment, the persons who were the holders of those shares shall have an inalienable right to payment of dividend as described below. The amount of profit, if available for distribution, to be

the profits earned in subsequent years shall be applied first towards making to the holders of cumulative preferred shares such payment as will fully clear the deficit, before the provisions of the following paragraphs of this article can be applied. No further dividends on the cumulative preferred shares shall be paid than as stipulated in this article, in article 40 and in article 44. Interim dividends paid on the cumulative preferred shares over any financial year in accordance with article 40 shall be deducted from the dividend paid by virtue of this paragraph 3.

d. If the profit earned in any financial year has been determined and in that financial year one (1) or more cumulative preferred shares have been cancelled against repayment, the persons who were the holders of those shares shall have an inalienable right to payment of dividend as described below. The amount of profit, if available for distribution, to be



distributed to the aforesaid
persons shall be equal to the
amount of the dividend to which by
virtue of the provision under a. of
this paragraph they would be
entitled if on the date of
determination of the profit they
had still been the holders of the
aforesaid cumulative preferred
shares, calculated on the basis of
the period during which in the
financial year concerned said
persons were holders of said
shares, this dividend to be
reduced by the amount of any
interim dividend paid on the
relevant cumulative preferred
shares in accordance with article
40.

- If in the course of any financial year cumulative preferred shares have been issued, with respect to that financial year the dividend to be paid on the shares concerned shall be reduced pro rata to the day of issue of said shares.
- 39.4. Subsequently, if possible, on each share of financing preferred shares of a series shall be paid a

distributed to the aforesaid persons shall be equal to the amount of the dividend to which by virtue of the provision under a. of this paragraph they would be entitled if on the date of determination of the profit they had still been the holders of the aforesaid cumulative preferred shares, calculated on the basis of the period during which in the financial year concerned said persons were holders of said shares, this dividend to be reduced by the amount of any interim dividend paid on the relevant cumulative preferred shares in accordance with article 40.

- If in the course of any financial year cumulative preferred shares have been issued, with respect to that financial year the dividend to be paid on the shares concerned shall be reduced pro rata to the day of issue of said shares.
- Subsequently, if possible, on each share of financing preferred shares of a series shall be paid a

39.4.

Proposed amendments relating to the removal of

the preferred financing shares (see article 4).



dividend equal to a percentage referred to in the following sentence multiplied by the amount paid in on that share after that amount has been increased by the premium paid on that share of financing preferred shares at the beginning of the financial year in question. The percentage referred to in the previous sentence shall be equal to the arithmetical average of the Euro SWAP rate over the last three (3) days preceding the day when the first share of financing preferred shares of the series concerned was issued, increased by any mark-up, not to exceed three hundred (300) basis points, depending on the then prevailing market conditions, determined by the management board and approved by the supervisory board, which mark-up may vary with each individual series, entirely without prejudice to the provisions of paragraph 10 of this article. The dividend to be paid on each share of financing preferred

dividend equal to a percentage referred to in the following sentence multiplied by the amount paid in on that share after that amount has been increased by the premium paid on that share of financing preferred shares at the beginning of the financial year in question. The percentage referred to in the previous sentence shall be equal to the arithmetical average of the Euro SWAP rate over the last three (3) days preceding the day when the first share of financing preferred shares of the series concerned was issued, increased by any mark-up, not to exceed three hundred (300) basis points, depending on the then prevailing market conditions, determined by the management board and approved by the supervisory board, which mark-up may vary with each individual series. entirely without prejudice to the provisions of paragraph 10 of this article. The dividend to be paid on each share of financing preferred



- shares of a series will be calculated on the basis of the ratio thirty/three hundred and sixty (30/360) (thirty days per month, three hundred and sixty days per year) multiplied by the percentage referred to in the previous sentence and calculated by the aforesaid method.
- Euro SWAP rate means the ten (10) year Euro SWAP rate as published on 'Reuters Telerate', page ISDAFIX2 (or a replacing page) based on Euribor (European Interbank Offered Rate) mid rate. If the preceding publication no longer takes place, Euro SWAP rate means the latest determined price of ten (10) year Euro SWAP rate as published on 'Bloomberg ticker' EUSA10 <INDEX> HP <GO>. If the preceding Euro SWAP is no longer published in the manner as mentioned before, the percentage referred to in subparagraph a shall be equal to the arithmetical average of the effective yield on the government loans as referred to in article 46

- shares of a series will be calculated on the basis of the ratio thirty/three hundred and sixty (30/360) (thirty days per month, three hundred and sixty days per year) multiplied by the percentage referred to in the previous sentence and calculated by the aforesaid method.
- Furo SWAP rate means the ten (10) year Euro SWAP rate as published on 'Reuters Telerate'. page ISDAFIX2 (or a replacing page) based on Euribor (European Interbank Offered Rate) mid rate. If the preceding publication no longer takes place, Euro SWAP rate means the latest determined price of ten (10) year Euro SWAP rate as published on 'Bloomberg ticker' FUSA10 < INDEX> HP <GO>. If the preceding Euro SWAP is no longer published in the manner as mentioned before, the percentage referred to in subparagraph a shall be equal to the arithmetical average of the effective yield on the government loans as referred to in article 46



- and to be calculated in accordance with the provisions of article 46.
- As of the day when ten (10) years have passed since the date on which a financing preferred share of a series was first issued, and subsequently every ten (10) years thereafter the dividend percentage of financing preferred shares of the series concerned shall be adjusted to the then effective percentage referred to in the subparagraph a, calculated by the aforesaid method, and may be increased by any mark-up not to exceed three hundred (300) basis points, depending on the then prevailing market conditions, determined by the management board and approved by the supervisory board, which mark-up may vary with each individual series, entirely without prejudice to the provisions of paragraph 10 of this article. If the dividend percentage has
  - If the dividend percentage has been adjusted in the course of a financial year, then for the

- and to be calculated in accordance with the provisions of article 46.
- As of the day when ten (10) years have passed since the date on which a financing preferred share of a series was first issued, and subsequently every ten (10) years thereafter the dividend percentage of financing preferred shares of the series concerned shall be adjusted to the then effective percentage referred to in the subparagraph a, calculated by the aforesaid method, and may be increased by any mark-up not to exceed three hundred (300) basis points, depending on the then prevailing market conditions, determined by the management board and approved by the supervisory board, which mark-up may vary with each individual series, entirely without prejudice to the provisions of paragraph 10 of this article. If the dividend percentage has been adjusted in the course of a



- purposes of calculating the dividend over that financial year the applicable rate until the date of adjustment shall be the percentage in force prior to that adjustment and the applicable rate after the date of adjustment shall be the altered percentage.
- If and to the extent that the profit is not sufficient to pay in full the dividend referred to in this paragraph 4, the deficit shall be paid to the debit of the reserves. provided that doing so shall not be in violation of paragraph 1, last sentence, of this article. If and to the extent that the dividend referred to under a. cannot be paid to the debit of the reserves either, the profits earned in subsequent years shall be applied first towards making to the holders of financing preferred shares such payment as will fully clear the deficit, before the provisions of the following paragraphs of this article can be applied. In the implementation of the provisions of this subparagraph d. the holders of the

- purposes of calculating the dividend over that financial year the applicable rate until the date of adjustment shall be the percentage in force prior to that adjustment and the applicable rate after the date of adjustment shall be the altered percentage.
- If and to the extent that the profit is not sufficient to pay in full the dividend referred to in this paragraph 4, the deficit shall be paid to the debit of the reserves. provided that doing so shall not be in violation of paragraph 1, last sentence, of this article. If and to the extent that the dividend referred to under a, cannot be paid to the debit of the reserves either, the profits earned in subsequent years shall be applied first towards making to the holders of financing preferred shares such payment as will fully clear the deficit, before the provisions of the following paragraphs of this article can be applied. In the implementation of the provisions of this subparagraph d. the holders of the



various series of financing preferred shares shall be treated equally.

No further dividends on the financing preferred shares shall be paid than as stipulated in this article, in article 40 and in article 44; interim dividends paid on the relevant financing preferred shares over any financial year in accordance with article 40 shall be deducted from the dividend paid by virtue of this paragraph 4.

- e. If in the financial year over which the aforesaid dividend is paid the amount paid in on the financing preferred shares of a particular series has been reduced, the dividend shall be reduced by an amount equal to the percentage, as referred to hereinabove, of the amount of the reduction calculated from the date of the reduction.
- f. If the profit earned in any financial year has been determined and in that financial year one or more financing preferred shares have been cancelled against repayment, the persons who as

various series of financing preferred shares shall be treated equally.

No further dividends on the financing preferred shares shall be paid than as stipulated in this article, in article 40 and in article 41; interim dividends paid on the relevant financing preferred shares over any financial year in accordance with article 40 shall be deducted from the dividend paid by virtue of this paragraph 4.

- e. If in the financial year over which
  the aforesaid dividend is paid the
  amount paid in on the financing
  preferred shares of a particular
  series has been reduced, the
  dividend shall be reduced by an
  amount equal to the percentage,
  as referred to hereinabove, of the
  amount of the reduction calculated
  from the date of the reduction.
- f. If the profit earned in any financial year has been determined and in that financial year one or more financing preferred shares have been cancelled against repayment, the persons who as



shown by the shareholders register referred to in article 9 were the holders of those financing preferred shares at the time of that cancellation shall have an inalienable right to payment of dividend as described below. The amount of profit, if available for distribution, to be distributed to the aforesaid persons shall be equal to the amount of the dividend to which by virtue of the provisions of this paragraph each such holder of financing preferred shares would be entitled if on the date of determination of the profit he had still been the holder of the aforesaid financing preferred shares, calculated on the basis of the period during which in the financial year concerned he was holder of said shares, this dividend to be reduced by the amount of any interim dividend paid on the relevant financing preferred shares in accordance with article 40.

g. If in the course of any financial year financing preferred shares

shown by the shareholders register referred to in article 9 were the holders of those financing preferred shares at the time of that cancellation shall have an inalienable right to payment of dividend as described below. The amount of profit, if available for distribution, to be distributed to the aforesaid persons shall be equal to the amount of the dividend to which by virtue of the provisions of this paragraph each such holder of financing preferred shares would be entitled if on the date of determination of the profit he had still been the holder of the aforesaid financing preferred shares, calculated on the basis of the period during which in the financial year concerned he was holder of said shares, this dividend to be reduced by the amount of any interim dividend paid on the relevant financing preferred shares in accordance with article 40.

g. If in the course of any financial year financing preferred shares



- have been issued, with respect to that financial year the dividend to be paid on the financing preferred shares concerned shall be reduced pro rata to the day of issue of said shares.
- If in the course of any financial year financing preferred shares are converted into common shares, the right to dividend that a holder of financing preferred shares has, shall continue to exist on all shares of the relevant series until the moment of conversion in the relevant financial year. Distribution of the dividend as mentioned in the previous sentence shall take place after the adoption of the annual accounts of the financial year in which the conversion took place, with due observance of the other provisions in these articles of association in respect of distributions.
- 39.5. Any amount remaining out of the profit, after application of paragraphs 3 and 4, shall be carried to reserve as the supervisory board, in consultation with the management board, may deem

- have been issued, with respect to that financial year the dividend to be paid on the financing preferred shares concerned shall be reduced pro rata to the day of issue of said shares.
- If in the course of any financial year financing preferred shares are converted into common shares, the right to dividend that a holder of financing preferred shares has, shall continue to exist on all shares of the relevant series until the moment of conversion in the relevant financial year. Distribution of the dividend as mentioned in the previous sentence shall take place after the adoption of the annual accounts of the financial year in which the conversion took place, with due observance of the other provisions in these articles of association in respect of distributions.
- 39.45. Any amount remaining out of the profit, after application of paragraphs 3 and 4, shall be carried to reserve as the supervisory board, in consultation with the management board, may deem



	necessary and with due observance of		necessary and with due observance of				
	the policy of the company on additions to		the policy of the company on additions to				
	reserves and on dividends.		reserves and on dividends.				
39.6.	The profit remaining after application of	39. <u><mark>5</mark></u> 6.	The profit remaining after application of				
	paragraphs 3, 4 and 5 shall be at the		paragraphs 3, <u>and</u> 4 <del>and 5</del> shall be at the				
	disposal of the general meeting, which		disposal of the general meeting, which				
	may resolve to carry it to reserve or to		may resolve to carry it to reserve or to				
	distribute it among the holders of		distribute it among the holders of				
	common shares.		common shares.				
39.7.	On a proposal of the management board	39. <mark><u>6</u>7</mark> .	On a proposal of the management board				
	made with the approval of the		made with the approval of the				
	supervisory board, the general meeting		supervisory board, the general meeting				
	may resolve to distribute to the holders		may resolve to distribute to the holders				
	of common shares a dividend in the form		of common shares a dividend in the form				
	of common shares in the capital of the		of common shares in the capital of the				
	company.		company.				
39.8.	Subject to the other provisions of this	39. <u><mark>7</mark></u> 8.	Subject to the other provisions of this				
	article the general meeting may, on a		article the general meeting may, on a				
	proposal made by the management		proposal made by the management				
	board with the approval of the		board with the approval of the				
	supervisory board, resolve to make		supervisory board, resolve to make				
	distributions to the holders of common		distributions to the holders of common				
	shares to the debit of one (1) or several		shares to the debit of one (1) or several				
	reserves which the company is not		reserves which the company is not				
	prohibited from distributing by virtue of		prohibited from distributing by virtue of				
	the law or which the company is not		the law or which the company is not				
	prohibited from distributing to the holders		prohibited from distributing to the holders				
	of common shares by virtue of these		of common shares by virtue of these				
	articles of association.		articles of association.				



				<del>,</del>
39.9.	No dividends shall be paid to the	39. <u>8</u> 9.	No dividends shall be paid to the	
	company on shares which the company		company on shares which the company	
	itself holds in its own capital or the		itself holds in its own capital or the	
	depositary receipts issued for which are		depositary receipts issued for which are	
	held by the company, unless such		held by the company, unless such	
	shares or depositary receipts are		shares or depositary receipts are	
	encumbered with a right of usufruct or		encumbered with a right of usufruct or	
	pledge.		pledge.	
39.10.	Any change to an addition as referred to	39.10.	Any change to an addition as referred to	Proposed amendments relating to the removal of
	in paragraph 4 under a. and c. in relation		in paragraph 4 under a. and c. in relation	the preferred financing shares (see article 4).
	to an addition previously determined by		to an addition previously determined by	
	the management board with the approval		the management board with the approval	
	of the supervisory board shall require the		of the supervisory board shall require the	
	approval of the meeting of holders of		approval of the meeting of holders of	
	financing preferred shares of the series		financing preferred shares of the series	
	concerned. If the approval is withheld the		concerned. If the approval is withheld the	
	previously determined addition shall		previously determined addition shall	
	remain in force.		remain in force.	
39.11.	If the company has made a loss after the	39. <u>9</u> 11.	If the company has made a loss after the	
	end of a financial year, the supervisory		end of a financial year, the supervisory	
	board, in consultation with the		board, in consultation with the	
	management board, shall decide on the		management board, shall decide on the	
	treatment of the loss.		treatment of the loss.	
Interim	distributions.	Interim	distributions.	
<u>Article</u>	<u>40.</u>	Article 4	<u>40.</u>	
40.1.	Subject to the prior approval of the	40.1.	Subject to the prior approval of the	
	supervisory board the management		supervisory board the management	
	board may resolve to make interim		board may resolve to make interim	
	distributions to the shareholders or to		distributions to the shareholders or to	



holders of shares of a particular class or
series if an interim statement of assets
and liabilities shows that the requirement
of paragraph 1, last sentence, of article
39 has been met and with due
observance of the policy of the company
on additions to reserves and on
dividends.
The interior statement of seconds and

- 40.2. The interim statement of assets and liabilities shall relate to the condition of the assets and liabilities on a date no earlier than the first day of the third month preceding the month in which the resolution to distribute is published. It shall be prepared on the basis of generally acceptable valuation methods. The amounts to be reserved under the law and the articles of association shall be included in the statement of assets and liabilities. It shall be signed by the members of the management board. If one or more of their signatures are missing, this absence and the reason for this absence shall be stated.
- 40.3. In the event that cumulative preferred shares are cancelled against repayment, on the day of such repayment a dividend on the cancelled cumulative preferred shares shall be paid, calculated in

- holders of shares of a particular class or series if an interim statement of assets and liabilities shows that the requirement of paragraph 1, last sentence, of article 39 has been met and with due observance of the policy of the company on additions to reserves and on dividends.
- 40.2. The interim statement of assets and liabilities shall relate to the condition of the assets and liabilities on a date no earlier than the first day of the third month preceding the month in which the resolution to distribute is published. It shall be prepared on the basis of generally acceptable valuation methods. The amounts to be reserved under the law and the articles of association shall be included in the statement of assets and liabilities. It shall be signed by the members of the management board. If one or more of their signatures are missing, this absence and the reason for this absence shall be stated.
- 40.3. In the event that cumulative preferred shares are cancelled against repayment, on the day of such repayment a dividend on the cancelled cumulative preferred shares shall be paid, calculated in



accordance with the provisions of paragraph 3 of article 39 and over the period over which until the date of repayment no earlier distribution as referred to in the first sentence of paragraph 3 of article 39 has been made, all this provided that the requirement of paragraph 1, last sentence, of article 39 has been met as demonstrated by an interim statement of assets and liabilities as referred to in paragraph 2.

40.4. In the event that all issued and outstanding shares of one (1) or several series of financing preferred shares are cancelled against repayment, on the day of such repayment a dividend shall be paid, this dividend to be equal to the premium paid on the share concerned at its issue increased by a distribution to be calculated in accordance with the provisions of paragraph 4 of article 39 and over the period over which until the date of repayment no earlier distribution as referred to in the first sentence of paragraph 4 of article 39 has been made. all this provided that the requirement of paragraph 1, last sentence, of article 39 has been met as demonstrated by an

accordance with the provisions of paragraph 3 of article 39 and over the period over which until the date of repayment no earlier distribution as referred to in the first sentence of paragraph 3 of article 39 has been made, all this provided that the requirement of paragraph 1, last sentence, of article 39 has been met as demonstrated by an interim statement of assets and liabilities as referred to in paragraph 2.

In the event that all issued and 40.4. outstanding shares of one (1) or several series of financing preferred shares are cancelled against repayment, on the day of such repayment a dividend shall be paid, this dividend to be equal to the premium paid on the share concerned at its issue increased by a distribution to be calculated in accordance with the provisions of paragraph 4 of article 39 and over the period over which until the date of repayment no earlier distribution as referred to in the first sentence of paragraph 4 of article 39 has been made. all this provided that the requirement of paragraph 1, last sentence, of article 39 has been met as demonstrated by an

Proposed amendments relating to the removal of the preferred financing shares (see article 4).



	interim statement of assets and liabilities		interim statement of assets and liabilities
	as referred to in paragraph 2.		as referred to in paragraph 2.
Article 4	<u>41.</u>	Article 4	<u>11.</u>
41.1.	Any proposal for distribution of dividend	41.1.	Any proposal for distribution of dividend
	on shares and any resolution to		on shares and any resolution to
	distribute an interim dividend shall		distribute an interim dividend shall
	immediately be published by the		immediately be published by the
	management board in the manner as		management board in the manner as
	prescribed by or pursuant to the law.		prescribed by or pursuant to the law.
	The publication shall specify the date		The publication shall specify the date
	when and the place where the dividend		when and the place where the dividend
	shall be payable or - in the case of a		shall be payable or - in the case of a
	proposal for distribution of dividend - is		proposal for distribution of dividend - is
	expected to be made payable.		expected to be made payable.
41.2.	Dividends shall be payable no later than	41.2.	Dividends shall be payable no later than
	thirty (30) days after the date when they		thirty (30) days after the date when they
	were declared, unless the body declaring		were declared, unless the body declaring
	the dividend determines a different date.		the dividend determines a different date.
41.3.	Dividends which have not been claimed	41.3.	Dividends which have not been claimed
	upon the expiry of five (5) years and one		upon the expiry of five (5) years and one
	(1) month after the date when they		(1) month after the date when they
	became payable shall be forfeited to the		became payable shall be forfeited to the
	company and shall be added to the		company and shall be added to the
	general reserve.		general reserve.
41.4.	The management board may determine	41.4.	The management board may determine
	that distributions on shares shall be		that distributions on shares shall be
	made payable either in euro or in another		made payable either in euro or in another
	currency, whichever the shareholder may		currency, whichever the shareholder may
	select.		select.



## Amendment of the articles of association. Article 42.

- 42.1. Any and all provisions of these articles of association may be amended by the general meeting with due observance of the provisions of the law and these articles of association.
- 42.2. A resolution to amend these articles of association shall be adopted by an absolute majority of the votes cast, if such majority represents at least onethird of the issued share capital, unless the proposal to amend these articles of association was made by the management board, with the approval of the supervisory board, in which case the resolution shall be adopted by an absolute majority of votes, without a quorum being required. If an absolute majority of the votes cast is in favour of the resolution to amend these articles of association, - such resolution not being based on a proposal thereto by the management board -, but such majority does not represent at least one-third of the issued share capital, a new meeting may be convened at which the resolution may be passed by an absolute majority of the votes cast, regardless of the

## Amendment of the articles of association. Article 42.

- 42.1. Any and all provisions of these articles of association may be amended by the general meeting with due observance of the provisions of the law and these articles of association.
- 42.2. A resolution to amend these articles of association shall be adopted by an absolute majority of the votes cast, if such majority represents at least onethird of the issued share capital, unless the proposal to amend these articles of association was made by the management board, with the approval of the supervisory board, in which case the resolution shall be adopted by an absolute majority of votes, without a quorum being required. If an absolute majority of the votes cast is in favour of the resolution to amend these articles of association, - such resolution not being based on a proposal thereto by the management board -, but such majority does not represent at least one-third of the issued share capital, a new meeting may be convened at which the resolution may be passed by an absolute majority of the votes cast, regardless of the



		nranartian of the conital represented at	
proportion of the capital represented at		proportion of the capital represented at	
•		•	
	42.3.		
association whereby any change would		association whereby any change would	
be made in the rights which vest in the		be made in the rights which vest in the	
holders of shares of a particular class in		holders of shares of a particular class in	
their capacity as such shall require the		their capacity as such shall require the	
prior approval of the meeting of holders		prior approval of the meeting of holders	
of shares of that particular class.		of shares of that particular class.	
If a proposal to amend the articles of	42.4.	If a proposal to amend the articles of	
association is to be made to the general		association is to be made to the general	
meeting, this must always be stated in		meeting, this must always be stated in	
the notice convoking the general meeting		the notice convoking the general meeting	
		at which that proposal is to be	
considered, and at the same time a copy		considered, and at the same time a copy	
		• •	
•		•	
website.		website.	
ı up.	Winding	ı up.	
13.	Article 4	13 <u>.</u>	
A resolution to wind up the company may	43.1.	A resolution to wind up the company may	
be adopted only by the general meeting		be adopted only by the general meeting	
• •		• •	
•	43.2.		
		-	
	such meeting.  A proposal to amend the articles of association whereby any change would be made in the rights which vest in the holders of shares of a particular class in their capacity as such shall require the prior approval of the meeting of holders of shares of that particular class.  If a proposal to amend the articles of association is to be made to the general meeting, this must always be stated in the notice convoking the general meeting at which that proposal is to be considered, and at the same time a copy of the proposal, containing the proposed amendment verbatim, must be placed with the notice on the company's website.  Up.  3.  A resolution to wind up the company may	such meeting.  A proposal to amend the articles of association whereby any change would be made in the rights which vest in the holders of shares of a particular class in their capacity as such shall require the prior approval of the meeting of holders of shares of that particular class.  If a proposal to amend the articles of association is to be made to the general meeting, this must always be stated in the notice convoking the general meeting at which that proposal is to be considered, and at the same time a copy of the proposal, containing the proposed amendment verbatim, must be placed with the notice on the company's website.  Lup.  3.  A resolution to wind up the company may be adopted only by the general meeting on a proposal of the management board made with the approval of the supervisory board.  If a proposal to wind up the company is to be made to the general meeting, this	such meeting.  A proposal to amend the articles of association whereby any change would be made in the rights which vest in the holders of shares of a particular class in their capacity as such shall require the prior approval of the meeting of holders of shares of that particular class.  If a proposal to amend the articles of association whereby any change would be made in the rights which vest in the holders of shares of a particular class in their capacity as such shall require the prior approval of the meeting of holders of shares of that particular class.  If a proposal to amend the articles of association is to be made to the general meeting, this must always be stated in the notice convoking the general meeting at which that proposal is to be considered, and at the same time a copy of the proposal, containing the proposed amendment verbatim, must be placed with the notice on the company's website.   LUP.  3.  A resolution to wind up the company may be adopted only by the general meeting on a proposal of the management board made with the approval of the supervisory board.  If a proposal to wind up the company is to be made to the general meeting, this



	convoking the general meeting at which		convoking the general meeting at which
	that proposal is to be considered.		that proposal is to be considered.
Liquida	ation.	Liquida	tion.
Article	<del></del>	Article	
44.1.	If no other liquidator has been appointed	44.1.	If no other liquidator has been appointed
•	by the court, the liquidation of the assets		by the court, the liquidation of the assets
İ	of the company shall be carried out by		of the company shall be carried out by
	the management board under the		the management board under the
	supervision of the supervisory board,		supervision of the supervisory board,
	unless the supervisory board should		unless the supervisory board should
	appoint one or several liquidators. The		appoint one or several liquidators. The
	general meeting, acting on a proposal of		general meeting, acting on a proposal of
	the supervisory board, shall determine		the supervisory board, shall determine
	the remuneration to be paid to the		the remuneration to be paid to the
	liquidators jointly and the remuneration		liquidators jointly and the remuneration
	to be paid to the supervisory board.		to be paid to the supervisory board.
44.2.	The liquidation shall further be carried	44.2.	The liquidation shall further be carried
	out in accordance with the provisions of		out in accordance with the provisions of
	these articles of association and the		these articles of association and the
	applicable statutory provisions.		applicable statutory provisions.
44.3.	Pending the liquidation the provisions of	44.3.	Pending the liquidation the provisions of
	these articles of association shall remain		these articles of association shall remain
	in force to the fullest possible extent.		in force to the fullest possible extent.
44.4.	The surplus assets of the company	44.4.	The surplus assets of the company
	remaining after satisfaction of its debts		remaining after satisfaction of its debts
	shall be divided, in accordance with the		shall be divided, in accordance with the
	provisions of section 23b of Book 2 of		provisions of section 23b of Book 2 of
	the Dutch Civil Code, as follows:		the Dutch Civil Code, as follows:



- firstly, the holders of the a. cumulative preferred shares shall be paid, if possible, the par value amount of their shares or, if those shares are not fully paid in, the amount paid thereon, that payment to be increased by an amount equal to the percentage, referred to in paragraph 3 of article 39, of the amount called up and paid in on the cumulative preferred shares, calculated over each year or part of a year in the period beginning on the day following the period over which the last dividend on the cumulative preferred shares was paid and ending on the day of the distribution, as referred to in this article, made on cumulative preferred shares;
- b. secondly, the holders of financing preferred shares shall be paid, if possible, the par value amount of their shares increased by the premium paid on the share concerned at its issue, that payment to be increased by an amount equal to the percentage,
- firstly, the holders of the cumulative preferred shares shall be paid, if possible, the par value amount of their shares or, if those shares are not fully paid in, the amount paid thereon, that payment to be increased by an amount equal to the percentage, referred to in paragraph 3 of article 39, of the amount called up and paid in on the cumulative preferred shares, calculated over each year or part of a year in the period beginning on the day following the period over which the last dividend on the cumulative preferred shares was paid and ending on the day of the distribution, as referred to in this article, made on cumulative preferred shares;
- b. secondly, the holders of financing preferred shares shall be paid, if possible, the par value amount of their shares increased by the premium paid on the share concerned at its issue, that payment to be increased by an amount equal to the percentage,

Proposed amendments relating to the removal of the preferred financing shares (see article 4).



referred to under a. in paragraph 4 of article 39, on the amounts mentioned there, calculated over the period beginning on the first day of the financial year following the financial year over which the last dividend on those shares was paid and ending on the day of the distribution, as referred to in this article, made on financing preferred shares, always provided that all distributions paid over that period on the financing preferred shares shall be deducted from the distribution pursuant to this subparagraph b.

If the company's surplus assets are not sufficient to make the distributions as referred to in this sub-paragraph b., these distributions shall be made to the holders of the financing preferred shares pro rata to the amounts that would be paid if the surplus assets were sufficient for distribution in full;

 thirdly, the holders of common shares shall be paid, if possible, the par value amount of their

referred to under a. in paragraph 4 of article 39, on the amounts mentioned there, calculated over the period beginning on the first day of the financial year following the financial year over which the last dividend on those shares was paid and ending on the day of the distribution, as referred to in this article, made on financing preferred shares, always provided that all distributions paid over that period on the financing preferred shares shall be deducted from the distribution pursuant to this sub-<del>paragraph b.</del> If the company's surplus assets

are not sufficient to make the distributions as referred to in this sub-paragraph b., these distributions shall be made to the holders of the financing preferred shares pro rata to the amounts that would be paid if the surplus assets were sufficient for distribution in full;

<u>be.</u> <u>secondly</u>thirdly, the holders of common shares shall be paid, if possible, the par value amount of



- shares, such payment to be increased by the balances of the share premium reserve A and of the share premium reserve B, to be divided in proportion to the par value amount of common shares held by each of them;
- fourthly, the balance then remaining shall be used to pay to the holders of founders' shares, of which there are one hundred and twenty (120) outstanding, ten percent (10%) of said remaining amount after it has been reduced by that part of the general reserve and of the other reserves created from the allocation of profits by which said reserves exceed the reserves shown on the balance sheet as at the thirty-first of December nineteen hundred and sixty-one, to be divided among the holders of founders' shares in proportion to the number of founders' shares held by each of them; and
- e. finally, the balance, if any, remaining after the payments referred to under a., b., c. and d.

- their shares, such payment to be increased by the balances of the share premium reserve A and of the share premium reserve B, to be divided in proportion to the par value amount of common shares held by each of them;
- thirdlyfourthly, the balance then remaining shall be used to pay to the holders of founders' shares, of which there are one hundred and twenty (120) outstanding, ten percent (10%) of said remaining amount after it has been reduced by that part of the general reserve and of the other reserves created from the allocation of profits by which said reserves exceed the reserves shown on the balance sheet as at the thirty-first of December nineteen hundred and sixty-one, to be divided among the holders of founders' shares in proportion to the number of founders' shares held by each of them; and
- de. finally, the balance, if any, remaining after the payments referred to under a., b., and c. and



shall be for the benefit of the		d. shall be for the benefit of the		
holders of common shares in		holders of common shares in		
proportion to the par value amount		proportion to the par value amount		
of common shares held by each of		of common shares held by each of		
them.		them.		
Transitional provisions.		Transitional provisions.		
Article 45.		Article 45.		Proposed amendments relating to the removal of
45.1.	Where in the articles 39, paragraph 4a,	45.1.	Where in the articles 39, paragraph 4a,	the preferred financing shares (see article 4).
	40, paragraph 4 and 44, paragraph 4b a		40, paragraph 4 and 44, paragraph 4b a	
	paid premium is referred to, with regard		paid premium is referred to, with regard	
	to shares issued on a date prior to the		to shares issued on a date prior to the	
	twenty-first day of July nineteen hundred		twenty-first day of July nineteen hundred	
	and ninety-seven, reference is made to		and ninety seven, reference is made to	
	the amount that is the result of the		the amount that is the result of the	
	following formula:		following formula:	
	A = B - twenty-five Dutch cents (NLG		A = B - twenty-five Dutch cents (NLG	
	0.25), in which 'A' stands for the relevant		0.25), in which 'A' stands for the relevant	
	amount that should be applied in the		amount that should be applied in the	
	provision; and		<del>provision; and</del>	
	'B' stands for the original amount of paid		'B' stands for the original amount of paid	
	premium.		<del>premium.</del>	
45.2.	Where in the articles 39, paragraph 4a,	45.2.	Where in the articles 39, paragraph 4a,	
	40, paragraph 4 and 44, paragraph 4b a		40, paragraph 4 and 44, paragraph 4b a	
	paid premium is referred to, with regard		paid premium is referred to, with regard	
	to shares issued on a date prior to the		to shares issued on a date prior to the	
	date of the amendment to the articles of		date of the amendment to the articles of	
	association of the tenth day of October		association of the tenth day of October	
	two thousand, reference is made to the		two thousand, reference is made to the	



amount that is the result of the following formula:

A = B - C, in which:

'A' stands for the relevant amount that should be applied in the provision;
'B' stands for the original amount to paid premium, adjusted pursuant to articles 45, paragraph 1, if applicable; and 'C' stands for two and thirty-one hundredth eurocents (EUR 0.0231).

amount that is the result of the following formula:

A = B - C. in which:

'A' stands for the relevant amount that should be applied in the provision;
'B' stands for the original amount to paid premium, adjusted pursuant to articles
45, paragraph 1, if applicable; and
'C' stands for two and thirty-one hundredth eurocents (EUR 0.0231).

Article 46.

Contrary to the provision of paragraph 4 46.1. of article 39, the following applies for financing preferred shares which were issued at the time of the amendment of the articles of association of the twentysixth day of November two thousand and three. After application of the provision of paragraph 3 of article 39, to persons who as shown by the shareholders register referred to in article 9 were the holders of financing preferred shares at the time of the amendment of the articles of association of the twenty-sixth day of November two thousand and three, if possible, a dividend shall be paid equal to a percentage calculated on the amount paid in on that share after that amount has been increased by the

### Article 46.

Contrary to the provision of paragraph 4 46.1. of article 39, the following applies for financing preferred shares which were issued at the time of the amendment of the articles of association of the twentysixth day of November two thousand and three. After application of the provision of paragraph 3 of article 39, to persons who as shown by the shareholders register referred to in article 9 were the holders of financing preferred shares at the time of the amendment of the articles of association of the twenty-sixth day of November two thousand and three, if possible, a dividend shall be paid equal to a percentage calculated on the amount paid in on that share after that amount has been increased by the

Proposed amendments relating to the removal of the preferred financing shares (see article 4).



premium paid on the first share of financing preferred shares which was issued of that series, by taking the arithmetical average of the effective yield on the government loans referred to in paragraph 2 of this article, as published by Bloomberg or, if Bloomberg has not published this information, by Reuters over the last ten (10) stock exchange days preceding the day when the first share of financing preferred shares of the series concerned was issued. increased by any mark-up, not to exceed one hundred and fifty (150) basis points, depending on the then prevailing market conditions, determined by the management board and approved by the supervisory board, which mark-up may vary with each individual series, entirely without prejudice to the provisions of paragraph 10 of article 39.

46.2. The government loans referred to in paragraph 1, mean the government loans in Dutch guilders to the debit of the Kingdom of the Netherlands with a (remaining) life of nine to ten (9-10) years. If the effective yield on those government loans is not published by Bloomberg or Reuters at the time of

premium paid on the first share of financing preferred shares which was issued of that series, by taking the arithmetical average of the effective yield on the government loans referred to in paragraph 2 of this article, as published by Bloomberg or, if Bloomberg has not published this information, by Reuters over the last ten (10) stock exchange days preceding the day when the first share of financing preferred shares of the series concerned was issued. increased by any mark-up, not to exceed one hundred and fifty (150) basis points. depending on the then prevailing market conditions, determined by the management board and approved by the supervisory board, which mark-up may vary with each individual series, entirely without prejudice to the provisions of paragraph 10 of article 39.

46.2. The government loans referred to in paragraph 1, mean the government loans in Dutch guilders to the debit of the Kingdom of the Netherlands with a (remaining) life of nine to ten (9-10) years. If the effective yield on those government loans is not published by Bloomberg or Reuters at the time of



calculation of the dividend percentage, the government loans referred to in paragraph 1, shall mean the government loans in Dutch guilders to the debit of the Kingdom of the Netherlands with a (remaining) life as near as possible to a (remaining) life of nine to ten (9-10) years, but with a maximum (remaining) life of ten (10) years, the effective yield of which at the time of calculation of the dividend percentage is published by Bloomberg or Reuters as aforesaid. If these publications are not available or no such government loans are outstanding, the management board may, subject to the approval of the supervisory board, determine a comparable source of information or government loan.

46.3. As of the day when ten (10) years have elapsed since the date on which a financing preferred share of a series was first issued, at the time of the amendment of the articles of association of the twenty-sixth day of November two thousand and three and entered into the shareholders register referred to in article 9, and subsequently every ten (10) years thereafter, the dividend percentage of financing preferred shares

calculation of the dividend percentage, the government loans referred to in paragraph 1, shall mean the government loans in Dutch guilders to the debit of the Kingdom of the Netherlands with a (remaining) life as near as possible to a (remaining) life of nine to ten (9-10) years, but with a maximum (remaining) life of ten (10) years, the effective yield of which at the time of calculation of the dividend percentage is published by Bloomberg or Reuters as aforesaid. If these publications are not available or no such government loans are outstanding, the management board may, subject to the approval of the supervisory board, determine a comparable source of information or government loan.

46.3. As of the day when ten (10) years have elapsed since the date on which a financing preferred share of a series was first issued, at the time of the amendment of the articles of association of the twenty-sixth day of November two thousand and three and entered into the shareholders register referred to in article 9, and subsequently every ten (10) years thereafter, the dividend percentage of financing preferred shares



- of the series concerned shall be adjusted in accordance with the provisions of article 39, paragraph 4, subparagraph c, notwithstanding the provisions of article 39, paragraph 10.
- 46.4. In derogation from the provision of paragraph 4, sub-paragraph b. of article 44, in case of liquidation referred to in this article 44, to persons who as shown by the shareholders register referred to in article 9 were the holders of financing preferred shares issued at the time of the amendment of the articles of association of the twenty-sixth day of November two thousand and three, if possible, the par value amount of their shares shall be paid increased by the premium paid on the share concerned upon its issue, that payment to be increased by an amount equal to the percentage, referred to under paragraph 1. on the amounts mentioned there, calculated over the period beginning on the first day of the financial year following the financial year over which the last dividend on those shares was paid and ending on the day of the distribution, as referred to in article 44, made on financing preferred shares, always provided that all distributions paid
- of the series concerned shall be adjusted in accordance with the provisions of article 39, paragraph 4, subparagraph c, notwithstanding the provisions of article 39, paragraph 10.
- 46.4 In derogation from the provision of paragraph 4, sub-paragraph b. of article 44, in case of liquidation referred to in this article 44, to persons who as shown by the shareholders register referred to in article 9 were the holders of financing preferred shares issued at the time of the amendment of the articles of association of the twenty-sixth day of November two thousand and three, if possible, the par value amount of their shares shall be paid increased by the premium paid on the share concerned upon its issue, that payment to be increased by an amount equal to the percentage, referred to under paragraph 1. on the amounts mentioned there, calculated over the period beginning on the first day of the financial year following the financial year over which the last dividend on those shares was paid and ending on the day of the distribution, as referred to in article 44, made on financing preferred shares, always provided that all distributions paid



over that period on the financing preferred shares shall be deducted from the distribution pursuant to this paragraph 4.

If the company's surplus assets are not sufficient to make the distributions as referred to in this paragraph, these distributions shall be made to the holders of the financing preferred shares pro rata to the amounts that would be paid if the surplus assets were sufficient for distribution in full.

46.5. As of the day when ten (10) years have elapsed since the date on which a financing preferred share of a series was first issued, at the time of the amendment of the articles of association of the twenty-sixth day of November two thousand and three and entered into the shareholders register referred to in article 9, and subsequently every ten (10) years thereafter, the distribution to the holders of the financing preferred shares in case of liquidation as referred to in article 44, shall be made in accordance with the provisions of paragraph 4, sub-paragraph b of this article 44.

ever that period on the financing preferred shares shall be deducted from the distribution pursuant to this paragraph 4.

If the company's surplus assets are not sufficient to make the distributions as referred to in this paragraph, these distributions shall be made to the holders of the financing preferred shares pro rata to the amounts that would be paid if the surplus assets were sufficient for distribution in full.

46.5. As of the day when ten (10) years have elapsed since the date on which a financing preferred share of a series was first issued, at the time of the amendment of the articles of association of the twenty-sixth day of November two thousand and three and entered into the shareholders register referred to in article 9, and subsequently every ten (10) years thereafter, the distribution to the holders of the financing preferred shares in case of liquidation as referred to in article 44, shall be made in accordance with the provisions of paragraph 4, sub-paragraph b of this article 44.



## Consolidation of shares, fractional shares. Article 47.

47.1. With effect from the amendment to the articles of association of the twentysecond day of August two thousand and seven the common shares with a nominal value of at that time twenty-four eurocent (EUR 0.24) each held immediately prior thereto by a shareholder, were consolidated into such number of common shares with a nominal value of at that time thirty eurocent (EUR 0.30) each, as shall be found by multiplying the total number of common shares with a nominal value at that time of twenty-four eurocent (EUR 0.24) each, held by the respective shareholder immediately prior to this amendment to the articles of association. by four/fifth (0.8), with the further provision that the numerator of a fraction of one (1) common share with a nominal value of at that time thirty eurocent (EUR 0.30) resulting after such multiplication, of which fraction the denominator equals ten (10), designated the number of fractional shares with a nominal value of at that time three eurocent (EUR 0.03), that the respective

# <u>Consolidation of shares, fractional shares.</u> **Article 457.**

4<mark>57</mark>.1. With effect from the amendment to the articles of association of the twentysecond day of August two thousand and seven the common shares with a nominal value of at that time twenty-four eurocent (EUR 0.24) each held immediately prior thereto by a shareholder, were consolidated into such number of common shares with a nominal value of at that time thirty eurocent (EUR 0.30) each, as shall be found by multiplying the total number of common shares with a nominal value at that time of twenty-four eurocent (EUR 0.24) each, held by the respective shareholder immediately prior to this amendment to the articles of association. by four/fifth (0.8), with the further provision that the numerator of a fraction of one (1) common share with a nominal value of at that time thirty eurocent (EUR 0.30) resulting after such multiplication, of which fraction the denominator equals ten (10), designated the number of fractional shares with a nominal value of at that time three eurocent (EUR 0.03), that the respective



shareholder also held as of that amendment to the articles of association in connection with the aforementioned consolidation of common shares. With effect of the amendment to the articles of association of the twentyseventh day of March two thousand and fourteen (part II) the common shares with a nominal value of at that time one euro and fifty-six eurocent (EUR 1.56) per share and fractional shares with a nominal value of at that time one/tenth (1/10) part of one euro and fifty-six eurocent (EUR 1.56) each held immediately prior thereto by a shareholder, were consolidated into such number of common shares with a nominal value of at that time one euro and sixty-nine eurocent (EUR 1.69) each, as was found by multiplying the total number of common shares with a nominal value of at that time one euro and fifty-six eurocent (EUR 1.56) and fractional shares with a nominal value of at that time one/tenth (1/10) part of one euro and fifty-six eurocent (EUR 1.56) each, held by the respective shareholder immediately prior to that amendment to the articles of association, by

shareholder also held as of that amendment to the articles of association in connection with the aforementioned consolidation of common shares. With effect of the amendment to the articles of association of the twentyseventh day of March two thousand and fourteen (part II) the common shares with a nominal value of at that time one euro and fifty-six eurocent (EUR 1.56) per share and fractional shares with a nominal value of at that time one/tenth (1/10) part of one euro and fifty-six eurocent (EUR 1.56) each held immediately prior thereto by a shareholder, were consolidated into such number of common shares with a nominal value of at that time one euro and sixty-nine eurocent (EUR 1.69) each, as was found by multiplying the total number of common shares with a nominal value of at that time one euro and fifty-six eurocent (EUR 1.56) and fractional shares with a nominal value of at that time one/tenth (1/10) part of one euro and fifty-six eurocent (EUR 1.56) each, held by the respective shareholder immediately prior to that amendment to the articles of association, by



twelve/thirteenth (12/13), with the further provision that the numerator of a fraction of one (1) common share with a nominal value of at that time one euro and sixtynine eurocent (EUR 1.69) resulting after such multiplication, of which fraction the denominator equaled thirteen (13), and which result has been rounded up by fractions of ten (10), designated the number of fractional shares with a claim on one/thirteenth (1/13) part of a common share with a nominal value of at that time one/thirteenth (1/13) part of one euro and sixty-nine eurocent (EUR 1.69) designating that the respective shareholder also held as of that amendment to the articles of association in connection with the aforementioned consolidation of common shares. With effect from the amendment to the articles of association of the twentyseventh day of March two thousand and fourteen (part III), in observance of the provisions in this paragraph, every fractional share will represent an entitlement of one/thirteenth (1/13) part of one (1) common share with a nominal value of at that time one eurocent (EUR 0.01) each.

twelve/thirteenth (12/13), with the further provision that the numerator of a fraction of one (1) common share with a nominal value of at that time one euro and sixtynine eurocent (EUR 1.69) resulting after such multiplication, of which fraction the denominator equaled thirteen (13), and which result has been rounded up by fractions of ten (10), designated the number of fractional shares with a claim on one/thirteenth (1/13) part of a common share with a nominal value of at that time one/thirteenth (1/13) part of one euro and sixty-nine eurocent (EUR 1.69) designating that the respective shareholder also held as of that amendment to the articles of association in connection with the aforementioned consolidation of common shares. With effect from the amendment to the articles of association of the twentyseventh day of March two thousand and fourteen (part III), in observance of the provisions in this paragraph, every fractional share will represent an entitlement of one/thirteenth (1/13) part of one (1) common share with a nominal value of at that time one eurocent (EUR 0.01) each.



With effect of the amendment to the articles of association of the fifteenth day of July two thousand and sixteen (part II) the common shares with a nominal value of at that time two euro and seventy-two eurocent (EUR 2.72) per share and fractional shares with a nominal value of at that time one/thirteenth (1/13) part of two euro and seventy-two eurocent (EUR 2.72) each held immediately prior thereto by a shareholder, were consolidated into such number of common shares with a nominal value of at that time two euro and eighty-nine eurocent (EUR 2.89) each, as shall be found by multiplying the total number of common shares with a nominal value of at that time two euro and seventy-two eurocent (EUR 2.72) and fractional shares with a nominal value of at that time one/thirteenth (1/13) part of two euro and seventy-two eurocent (EUR 2.72) each, held by the respective shareholder immediately prior to this amendment to the articles of association, by sixteen/seventeenth (16/17), with the further provision that the numerator of a fraction of one (1) common share with a nominal value of at that time two euro

With effect of the amendment to the articles of association of the fifteenth day of July two thousand and sixteen (part II) the common shares with a nominal value of at that time two euro and seventy-two eurocent (EUR 2.72) per share and fractional shares with a nominal value of at that time one/thirteenth (1/13) part of two euro and seventy-two eurocent (EUR 2.72) each held immediately prior thereto by a shareholder, were consolidated into such number of common shares with a nominal value of at that time two euro and eighty-nine eurocent (EUR 2.89) each, as shall be found by multiplying the total number of common shares with a nominal value of at that time two euro and seventy-two eurocent (EUR 2.72) and fractional shares with a nominal value of at that time one/thirteenth (1/13) part of two euro and seventy-two eurocent (EUR 2.72) each, held by the respective shareholder immediately prior to this amendment to the articles of association, by sixteen/seventeenth (16/17), with the further provision that the numerator of a fraction of one (1) common share with a nominal value of at that time two euro



and seventy-two eurocent (EUR 2.72) resulting after such multiplication, of which fraction the denominator equaled one thousand one hundred and five (1,105), and which result will be rounded up by fractions of ten (10), designated the number of fractional shares with a claim on one/one thousand one hundred and fifth (1/1,105) part of a common share with a nominal value of at that time two euro and eighty-nine eurocent (EUR 2.89) designating that the respective shareholder also holds as of this particular amendment to the articles of association in connection with the aforementioned consolidation of common shares.

With effect from the amendment to the articles of association of the fifteenth day of July two thousand and sixteen (part III), in observance of the provisions in this paragraph, every fractional share will represent an entitlement to one/one thousand one hundred and fifth (1/1,105) part of one (1) common share with a nominal value of one eurocent (EUR 0.01) each.

47.2. Every fractional share shall be in registered form.

and seventy-two eurocent (EUR 2.72) resulting after such multiplication, of which fraction the denominator equaled one thousand one hundred and five (1,105), and which result will be rounded up by fractions of ten (10), designated the number of fractional shares with a claim on one/one thousand one hundred and fifth (1/1,105) part of a common share with a nominal value of at that time two euro and eighty-nine eurocent (EUR 2.89) designating that the respective shareholder also holds as of this particular amendment to the articles of association in connection with the aforementioned consolidation of common shares.

With effect from the amendment to the articles of association of the fifteenth day of July two thousand and sixteen (part III), in observance of the provisions in this paragraph, every fractional share will represent an entitlement to one/one thousand one hundred and fifth (1/1,105) part of one (1) common share with a nominal value of one eurocent (EUR 0.01) each.

4<u>5</u>**7**.2. Every fractional share shall be in registered form.



- 47.3. Without prejudice to the other provisions of this article 47, the provisions of Title 4 of Book 2 of the Dutch Civil Code on shares and shareholders shall apply accordingly to fractional shares and holders of fractional shares, to the extent not stipulated otherwise in those provisions.
- 47.4. The provisions of these articles of association with respect to shares and shareholders shall apply accordingly to fractional shares and holders of fractional shares, to the extent not stipulated otherwise in those provisions and paragraphs 5 up to and including 7 of this article 47.
- 47.5. A holder of one or more fractional shares may exercise the meeting and voting rights attaching to a common share with a nominal value of one eurocent (EUR 0.01) together with one or more other holders of one or more fractional shares to the extent the total number of fractional shares held by such holders of fractional shares equals one thousand one hundred and five (1,105) or a multiple thereof. These rights shall be exercised either by one of them who has been authorized to that effect by the

- 457.3. Without prejudice to the other provisions of this article 457, the provisions of Title 4 of Book 2 of the Dutch Civil Code on shares and shareholders shall apply accordingly to fractional shares and holders of fractional shares, to the extent not stipulated otherwise in those provisions.
- 457.4. The provisions of these articles of association with respect to shares and shareholders shall apply accordingly to fractional shares and holders of fractional shares, to the extent not stipulated otherwise in those provisions and paragraphs 5 up to and including 7 of this article 457.
- 457.5. A holder of one or more fractional shares may exercise the meeting and voting rights attaching to a common share with a nominal value of one eurocent (EUR 0.01) together with one or more other holders of one or more fractional shares to the extent the total number of fractional shares held by such holders of fractional shares equals one thousand one hundred and five (1,105) or a multiple thereof. These rights shall be exercised either by one of them who has been authorized to that effect by the



	athers in writing or by a pro-		athora in writing or but a result
	others in writing, or by a proxy		others in writing, or by a proxy
	authorized to that effect by those holders		authorized to that effect by those holders
	of fractional shares in writing.		of fractional shares in writing.
47.6.	Every holder of a fractional share is	4 <u>5</u> 7.6.	Every holder of a fractional share is
	entitled to one/one thousand one		entitled to one/one thousand one
	hundred and fifth (1/1,105) part of the		hundred and fifth (1/1,105) part of the
	(interim) dividend and any other		(interim) dividend and any other
	distribution to which the holder of one (1)		distribution to which the holder of one (1)
	common share with a nominal value of		common share with a nominal value of
	one eurocent (EUR 0.01) is entitled.		one eurocent (EUR 0.01) is entitled.
47.7.	In the event the holder of one or more	4 <u>5</u> 7.7.	In the event the holder of one or more
	fractional shares acquires such number		fractional shares acquires such number
	of fractional shares that the total number		of fractional shares that the total number
	of fractional shares held by him at least		of fractional shares held by him at least
	one thousand one hundred and five		one thousand one hundred and five
	(1,105), then each time one thousand		(1,105), then each time one thousand
	one hundred and five (1,105) fractional		one hundred and five (1,105) fractional
	shares held by him shall by operation of		shares held by him shall by operation of
	law be consolidated into one (1) common		law be consolidated into one (1) common
	share with a nominal value of one		share with a nominal value of one
	eurocent (EUR 0.01).		eurocent (EUR 0.01).
47.8.	This article and its heading shall (under	4 <u>5</u> 7.8.	This article and its heading shall (under
	renumbering of the articles included in		renumbering of the articles included in
	the articles of association after this		the articles of association after this
	article and the references to those		article and the references to those
	articles) lapse per the moment that no		articles) lapse per the moment that no
	fractional shares are outstanding		fractional shares are outstanding
	anymore.		anymore.



### Article 48.

- 48.1. With effect from this amendment to the articles of association of the fifteenth day of July two thousand and sixteen (part III) the share certificates of common shares with a nominal value of fifty Dutch cents (NLG 0.50) held immediately prior thereto by a shareholder represent such number of common shares respectively fractional shares following from the provisions of article 47 paragraph 1; in which respect the number of common shares with a nominal value of fifty Dutch cents (NLG 0.50) embodied in the share certificate are considered to represent common shares of one eurocent (EUR 0.01).
- 48.2. Against delivery of the share certificates and the separate dividend coupons, if any, at the company or an affiliated institution, (i) share certificates can with due observance of the provisions of paragraph 1 of this article and article 47 be exchanged by the holder thereof into bearer common shares embodied in the share certificate (global) and (ii), if applicable, registered fractional shares shall be included in the shareholders' register. The company shall charge for

### Article 468.

- 4<mark>68</mark>.1. With effect from this amendment to the articles of association of the fifteenth day of July two thousand and sixteen (part III) the share certificates of common shares with a nominal value of fifty Dutch cents (NLG 0.50) held immediately prior thereto by a shareholder represent such number of common shares respectively fractional shares following from the provisions of article 457 paragraph 1; in which respect the number of common shares with a nominal value of fifty Dutch cents (NLG 0.50) embodied in the share certificate are considered to represent common shares of one eurocent (EUR 0.01).
- 468.2. Against delivery of the share certificates and the separate dividend coupons, if any, at the company or an affiliated institution, (i) share certificates can with due observance of the provisions of paragraph 1 of this article and article 457 be exchanged by the holder thereof into bearer common shares embodied in the share certificate (global) and (ii), if applicable, registered fractional shares shall be included in the shareholders' register. The company shall charge for



such an exchange and registration. A holder of a bearer common share embodied by a share certificate of a common shares with a nominal value of fifty Dutch cents (NLG 0.50) and a person with a right of pledge or a right of usufruct on such shares can only exercise all rights vested in a common share vis-à-vis the company after the exchange and, if applicable, the registration as referred to above, has occurred.

such an exchange and registration. A holder of a bearer common share embodied by a share certificate of a common shares with a nominal value of fifty Dutch cents (NLG 0.50) and a person with a right of pledge or a right of usufruct on such shares can only exercise all rights vested in a common share vis-à-vis the company after the exchange and, if applicable, the registration as referred to above, has occurred.